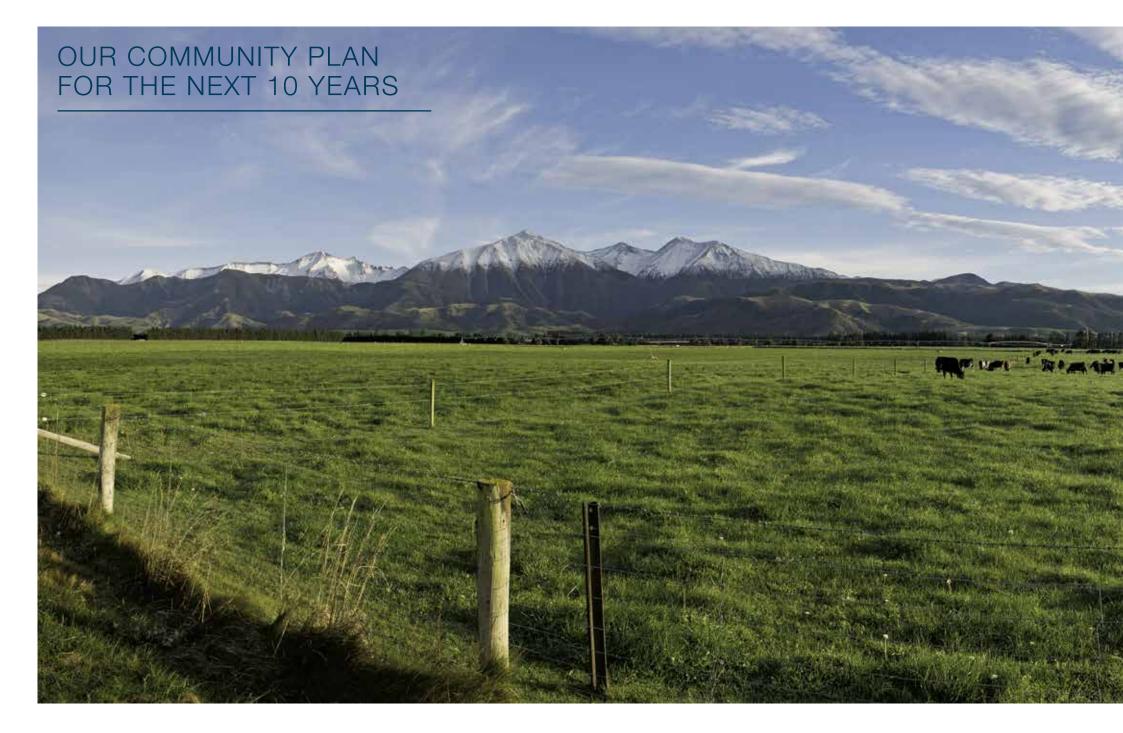


Long-Term Plan 2018–2028 Consultation Document





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MAYOR'S WELCOME

Selwyn is the best place in our beautiful country to live. Our children get to know the feeling of open space, cool rivers and quality education. Our rural heritage and economy help ground our experiences through the cycles of birth, death and the seasons. Our towns provide thriving spots to gather and interact with one another. Our values of looking out for one another and making the most of every situation helps us celebrate well and recover quickly from adversity. And our conversations carry the grounding of commitment to Selwyn and hope in our future.

It is to support this shared future that our council has prepared this Consultation Document with associated plans and budgets that cover the next 10 years.

Selwyn has the equal third largest population in the South Island after Christchurch and Dunedin. The 59,000 or so of us who live here rely on the quality infrastructure that our council provides and that this plan anticipates completing in the future.

We will continue to deliver drinking water, maintain roads, provide reserves, collect rubbish, treat wastewater, invite you to libraries and improve our community facilities.

We will continue to act on behalf of the government as we process resource consents, administer the Building Act, adhere to national policy statements, and monitor freedom camping.

Selwyn has a history as the agribusiness hub of New Zealand and we want to support new and exciting businesses to locate here. We will create a walkable Rolleston Town Centre and build a new Health Hub for our district. We will build an eight-court indoor sports facility to support community fitness and competition.

We believe it's time to change the way we fund our community halls and reserves which are well cared for by local committees. Each of these community assets form part of a network of facilities available to all of us. We want to help smaller communities fund their facilities by using the strength of a district-wide rate which will also allow larger, more appropriate new facilities to be built.

The key issues proposed in our draft Long-Term Plan are contained in this Consultation Document, and I encourage you to have a read. Please tell us what you think – both what you like and things you think we haven't quite got right. We are not trying to please everyone, and change can be painful, but we are planning to ensure Selwyn continues to lead as a community of choice, where people of all ages and backgrounds can make friends, enjoy open space and contribute to our community.

You may have one or more great ideas that we need to hear – so please tell us.

You can do that online or in person or by writing a letter or completing a survey. Our Council reads every submission and will consider all views before determining our final plan.

Thanks for your interest in our collective future. Let's get on with it.

Sam Broughton Mayor of Selwyn



INTRODUCTION

OUR GROWING AND CHANGING DISTRICT

Ten years ago there were around 38,000 of us living in Selwyn. Today, the latest estimates from Statistics New Zealand put that figure at around 59,000. Growth is forecast to continue over the next 10 years, with Selwyn's population expected to approach 80,000 by 2028.

This is exciting for our district as we see towns, schools, jobs and communities flourish - but it also brings challenges. As a Council and a community we will face continued pressure to plan for the future and provide the infrastructure, facilities and services that we need to support the district.

We recognise that as our population grows, the way people relate to the district and the expectations they have for Council facilities and services are also changing.

Our annual residents' survey consistently shows that people enjoy living in Selwyn - but not just as a place to live. People also value the district's rural environment and open spaces, outdoor lifestyle opportunities, friendly people and a strong sense of community, along with good access to local services and facilities.

This means we're increasingly thinking of Selwyn as a district. While we're proud of our unique townships, residents also value the wider network of parks, playgrounds, community centres, sports fields and libraries across Selwvn.

In our 2015–2025 plan we began introducing district-wide rates for some key services like water, wastewater and stormwater, to ensure that we are providing for the district's needs in a fair and balanced way. In this plan, we propose to continue that approach, with a change to the way the district's community centres and halls, and recreation reserves are funded.

We are also proposing increased investment in some of our major sport and recreation facilities so that we can keep up with growth and meet the increasing demand from throughout the district.

Other significant projects proposed in the next 10 years include the development of key town centres in Lincoln and Rolleston, improvements to local community facilities, and investment in essential infrastructure - such as continuing improvements to our roading network, and upgrades to water supply and treatment networks.

This investment in essential district-wide infrastructure and local services and facilities does come at a cost, and this document also provides information on how these proposals will affect your rates. Realistically, rate rises will be inevitable but the financial plan outlined here seeks to keep these at a reasonable level. Overall, the Council is forecasting average rate rises per ratepayer of 4% per year over the next 10 years. This is within the 5% average rate increase limit forecast in the last Long-Term Plan (2015-2025).

For the 2018/19 year, the average forecast rate increase per ratepayer is 5.7%, while the increase in 2019/20 is 6.6%. These proposed increases reflect the expenditure on key district projects including the proposed indoor courts complex, extension to the Selwyn Aquatic Centre and an extensive programme of roading improvements. From 2020/21 the average forecast increase drops to 3.3% and remains between 3.1% and 4% through to 2027/28.

These are average increases per ratepayer across the district and the actual increases for individual properties may be smaller or larger than these amounts. For more information, including examples of forecast rates movements for properties in different parts of the district, see p.41-44.

DISTRICT POPULATION

DISTRICT HOUSEHOLDS

TOWNSHIP POPULATION

Rolleston	17,348
Lincoln	6,946
Darfield	2,828
Prebbleton	3,918
Leeston	2,453
West Melton	1,778
Rural	15,653

AGE DISTRIBUTION'

0-14 YEARS

40-64 YEARS

15-39 YEARS

65 AND OVER

*StatsNZ population projections

TOWNSHIP POPULATION

Rolleston	26,472
Lincoln	11,795
Darfield	3,585
Prebbleton	4,836
Leeston	3,221
West Melton	2,007
Rural	18,183

AGE DISTRIBUTION

0-14 YEARS

40-64 YEARS

15-39 YEARS

65 AND OVER

AVERAGE RATE INCREASE 2018-2028

4[%] PER YEAR

ABOUT THIS CONSULTATION DOCUMENT

Every three years local councils prepare a Long-Term Plan which sets out the activities they propose to undertake over the coming 10 years, and the community outcomes those activities aim to achieve. It also details how activities will be funded, and provides for community input into setting the priorities and directions for the decade ahead.

This Consultation Document is a key part of the development of Selwyn District Council's 2018–2028 Long-Term Plan.

It provides information for the community on the opportunities and challenges the Council is facing, the major projects proposed during the next 10 years, and how these might affect your rates.

This is your opportunity to have your say in our plans for the coming decade and to share your views on these proposals. We are keen to hear what proposals you support and what proposals, if any, you do not support. Your feedback will be considered by the Council as part of its decision-making on the Long-Term Plan.

A number of supporting documents are available to provide more detailed information on the proposed projects, infrastructure developments and funding options outlined in this Consultation Document. See p.53 for details.

WHAT'S THE PLAN?

Councils seem to have so many plans. How does the Long-Term Plan fit in with other plans?

- The Long-Term Plan is like a 10-year budget. It sets out the Council's work programme for the coming 10 years, including any major new projects or changes planned during this period, along with details on how it will be funded. The community has an opportunity to provide feedback and make submissions.
- Annual Plans in between the three-yearly Long-Term Plans, the Council consults with the community on its annual work programme and budget, including any proposed changes from what was signalled in the Long-Term Plan.
- The District Plan is like a rule book, and sets policies and rules for what people can do on their land and how it can be developed. The main goal of the District Plan is to sustainably manage the natural and physical resources of Selwyn to meet the needs of current and future generations. It is reviewed every 10 years.
- Selwyn 2031, the District Development Strategy, was adopted in 2014 after public consultation. Selwyn 2031 helps guide the Council's decision making as the district grows and develops, and ensure that Selwyn continues to prosper and people who live here continue to enjoy a high quality of life.
- Master Plans have been prepared for key projects such as Lincoln Town Centre, Rolleston Town Centre and Foster Recreation Park. These provide guidelines on how the specific areas will develop over the coming decades. Specific projects are developed over time through the Long-Term Plan and Annual Plan processes.





HAVE YOUR SAY

Anyone can make a submission on this Consultation Document. You can make a submission using the form printed in this document, or by using the online submission form at www.selwyn.govt.nz/fastforward28.

You can also complete an easy online survey at www.selwyn.govt.nz, or provide comments through the Council's Facebook page. Although comments on social media are not treated as formal submissions, they will be collated and provided to Councillors for consideration during deliberations on the Annual Plan.

ENGAGING WITH THE COMMUNITY

During the consultation period, from Wednesday 4 April to Friday 4 May, Councillors and Council staff will be visiting events and locations at local communities throughout the district to discuss the proposals in this document, and to encourage people to make submissions.

Details of community engagement opportunities are available at www.selwyn.govt.nz/fastforward28.

PUBLIC HEARINGS

Public hearings on submissions to the Consultation Document will be heard by the Council on 23–24 May 2018, as required. If you wish to speak to your submission at the hearings please indicate on the submission form.

KEY DATES

WEDNESDAY 4 APRILConsultation opens

FRIDAY 4 MAY

Consultation closes, 5pm

WEDNESDAY 23-THURSDAY 24 MAY Hearings (as required)

WEDNESDAY 30-THURSDAY 31 MAY

Council deliberations (as required)

LATE JUNE

Council formally adopts the Long-Term Plan 2018–2028

COUNCIL AT WORK IN YOUR COMMUNITY

WHERE DO YOUR RATES GO?

The proposals outlined in the following pages are mostly funded from the rates paid by the district's ratepayers. But what else are you getting for your rates dollars?

A typical residential property in one of Selwyn's larger townships might pay a total rates bill of around \$3,000 a year – that's roughly equivalent to the cost of a cup of coffee and a sandwich a day.

Your rates are working for you 24/7 – providing services and vital infrastructure in your local community and across the district ... like the water you use to brush your teeth, the local roads you drive on to work or recreation, the community halls you meet in, the pools and parks where families play, the libraries where your grandchildren can stimulate their minds, services that support residential and business development, events and promotions that bring tourists and visitors to the district, the water races that keep stock watered and enhance the environment, regulatory functions that keep food outlets clean, the trucks that carry your rubbish away and a-hundred-and-one other essential services.

COUNCIL'S ACTIVITIES ARE GROUPED INTO FIGHT SIGNIFICANT ACTIVITY AREAS:



Community facilities

We provide: recreation reserves, neighbourhood reserves and playgrounds, sports fields, cemeteries, public toilets, community centres and halls, swimming pools, a district network of libraries. We also deliver library and aquatic services and programmes from Council facilities across the district.



Community services

We provide: a range of community services; community events; arts culture and local history activities; sport and recreation programmes; youth and newcomer activities; neighbourliness activities; community development; economic development; tourist promotion activities. We also provide community resilience and emergency preparedness activities, including civil defence, and promote and administer various community grants.



Transportation

We provide: a district-wide roading network that includes sealed and unsealed roads, bridges, footpaths, cycleways, kerb and channel, traffic signs, and street lighting, as well as road safety initiatives and infrastructure for public transport.



Environmental services

We provide building control, resource consents, District Plan administration, environmental health services, alcohol licensing, strategy and policy, animal control.



Solid waste management

We provide: kerbside collection from more than 19,000 households, transportation and disposal to landfill, transport of recyclables, the operation of the Pines Resource Recovery Park.



5 waters services

We provide: community water schemes supplying safe, clean water for households, urban stormwater networks, rural and urban water races, community wastewater schemes, land drainage.



Izone Southern Business Hub

We provide: development of a 200 hectare business park, developed by the Council since 2001 – one of the largest and most successful in New Zealand, providing significant employment opportunities within the district and a financial return to the Council.



Democracy

We provide: support for Council, Community Board and community committees, local body elections, discretional grants made by the Council, Canterbury Museum levy.

78 RECREATION RESERVES

83 PLAYGROUNDS

311,000 VISITS
TO SELWYN AQUATIC CENTRE

2,600 KILOMETRES OF ROADING NETWORK

\$268,000
IN LOCAL DISCRETIONARY GRANTS

2,527 BUILDING CONSENTS

6.5 million

CUBIC METRES OF WATER SUPPLIED TO HOUSEHOLDS

OF RESIDENTS THINK SELWYN IS A GREAT PLACE TO LIVE

HOW YOUR RATES ARE PUT TOGETHER

The majority of Council's activities are funded by the rates contribution made by Selwyn residents each year. This is made up of a combination of **General Rate** and **Targeted Rates**. Other funding comes from fees and charges, development contributions paid by property developers, subsidies and grants.

General Rate – this is set on the basis of Capital Value for each rateable property plus a fixed uniform annual general charge. It is used to fund all those Council operations that are not financed by targeted or special rates.

General Rates provide funding for a wide range of Council services and facilities including:

- · Planning (fees and charges also contribute to this activity)
- Administering the Building Act (fees and charges also contribute to this activity)
- Cemeteries (fees and charges also contribute to this activity)
- Council internal operating costs (Malvern Community Board funded by Targeted Rates)
- · Economic development
- Community development (external funding also contributes to some activities)
- · Public toilets
- · Swimming pools (also funded from Targeted Rates)

- · Transportation (NZTA subsidies also contribute)
- · Community centres and halls support services
- Forestry
- Property
- Parks and reserves (some reserves funded by Targeted Rates)
- · Civil Defence
- Regulatory functions (fees and charges also contribute to this activity)
- Animal control (fees and charges also contribute to this activity)

Targeted Rates – these are used where a Council service or facility provides a benefit to a particular group of people or location. It is levied on properties within a designated area, or that receive a particular service, to fund the costs of services and facilities which are specific to that area or property.

Targeted rates provide funding for services including:

- · Water supplies (standard district-wide rate)
- · Waste water (standard district-wide rate)
- · Stormwater (standard district-wide rate)
- Water races
- · Local libraries (standard district-wide rate)

- · Community board
- · Community centres and halls
- · Reserves
- Swimming pools
- · Refuse and recycling

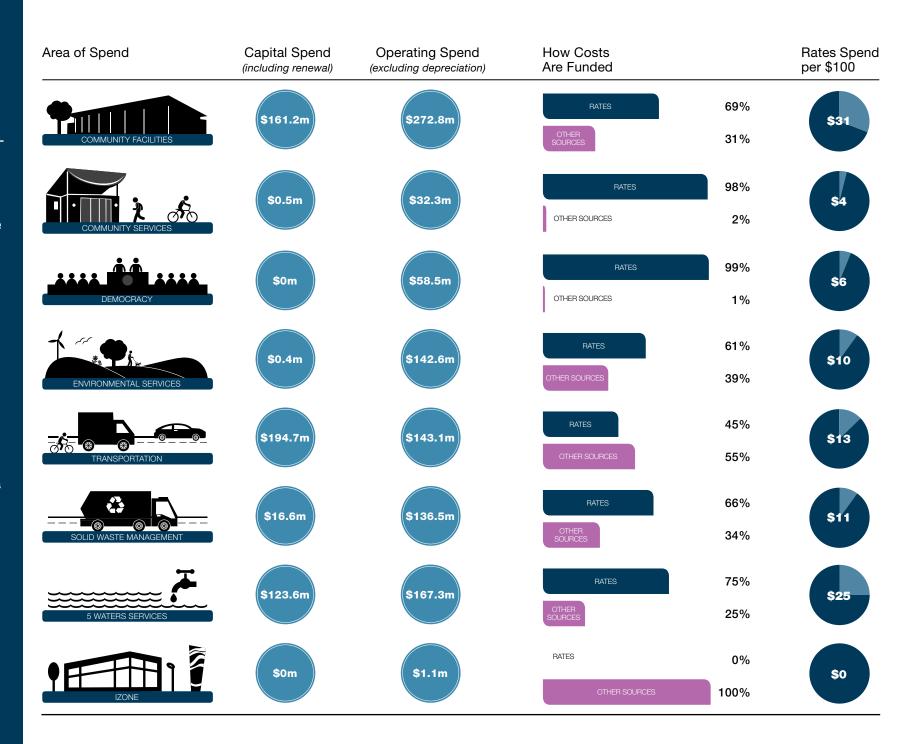
Note that this Consultation Document includes proposals for community centres and reserves, currently funded through targeted rates, to be funded from a district-wide rate.

10-YEAR FUNDING OVERVIEW

These pages set out a snapshot of the Council's major activities and how these will be funded over the next 10 years.

The total spend is split into capital expenditure (for example, construction of new buildings and roads) and operating expenditure (the day-to-day costs of providing Council services). There's also a breakdown of what proportion is funded by rates, and what proportion comes from other sources - these can include fees and charges for services, income from interest and dividends as well as development contributions paid by land developers.

For more detailed information on the budgets for these activities, see the supporting documentation at www.selwyn.govt.nz/fastforward28.





MAJOR PROPOSALS FOR CONSULTATION



community centres and

halls, and reserves.

This would replace the current system of targeted rates paid by local communities.

DISTRICT-WIDE RATING FOR COMMUNITY CENTRES, HALLS AND RESERVES

Across Selwyn district, the Council provides and maintains a network of 25 community centres and halls, along with 34 main recreational reserves. They are an important part of Selwyn life. Our reserves are used for everything from sports competitions and community events to family picnics or visits to a playground. Community centres host a vast range of activities, from family celebrations to school and corporate events, cultural performances and meetings of clubs and community groups. They are popular and widely used – in our last survey 83% of residents said they'd visited a park in the past year, while 81% had used a community centre or hall.

Currently, these facilities are funded primarily by targeted rates paid by each local community – and these can vary widely from place to place, ranging from under \$20 to nearly \$300 a year. Communities also contribute through local fundraising, while the Council assists new facilities through a grant from Council reserves, usually 10%. Historically this system has helped to ensure community involvement and pride in local facilities. But it has also contributed to some unevenness in the provision of facilities across the district, and in the cost burden on some communities. Concerns with the current system include:

- · Difficulties for some communities to maintain facilities because of funding constraints
- · Some communities being unable to afford the capital cost of upgrading or replacing an outdated facility
- · Some communities effectively imposing high rates increases to fund new facilities
- · Development of over-specified and costly facilities, resulting in a cost burden and under-utilised assets
- · Some communities paying high rates for facilities or reserves that are frequently used by people who live outside the rating area but benefit from the facility
- · Charges for users vary between facilities and in some cases there is no fee, which leads to inequity and confusion

As Selwyn's population has grown and our demographics change, people are increasingly using facilities right across the district – not just in their own neighbourhoods. Facilities like Lincoln Event Centre and Southbridge Hall, and reserves at Weedons, Rhodes Park in Tai Tapu, and Whitecliffs are examples of local facilities that are frequently used by residents from other communities. Under the current system, however, these users are not necessarily funding the facilities.

The current system also means there is limited coordinated planning to ensure a balance of facilities and associated programming across the district, and the network does not necessarily meet the wider community's current or future needs.

Under the proposed change to district-wide rates, the current system of different targeted rates in different communities would be replaced by a standard rate for community centres and halls, and a standard rate for reserves, paid by all ratepayers:

- · Community centre and halls rate of \$100 a year (increasing to \$220 by 2027/28)
- · Reserves rate of \$125 a year (increasing to \$155 by 2027/28)

Some communities would pay less than they currently do under the current system, while some would pay more. The rate would also be applied to some communities that do not currently pay a targeted rate for halls or reserves – so all ratepayers in Selwyn would be paying the same amount, contributing equally to providing and maintaining the district's network of facilities.

The proposed change to a district-wide rate would bring a range of benefits to local communities and the wider district:

- · All ratepayers contribute equally to a network of facilities that are available to everybody
- · Spreads the cost of larger and more frequently used facilities more widely
- · Ensures funding is available for improvements to facilities in smaller communities, which might otherwise be unaffordable
- · Avoids the need for large rate rises or local fundraising for upgrading or replacement
- · Helps ensure funding is available for improvements where the need is greatest
- · Supports coordinated planning for a network of facilities that meets Selwyn's future needs
- Assists in planning for more coordinated delivery of a broader range of programmes that better meet the needs of specific communities

This proposed change to a district-wide rate is also consistent with the direction the Council has been moving since 2015 when it introduced standard rates for key water services. It recognises that we are increasingly delivering services on a district basis, and it is appropriate to move to a more equitable and sustainable way of funding these critical community facilities.

KEEPING THE COMMUNITY INVOLVED

A key point is that although the rating system and the annual charge may change, local community involvement will be maintained. Local community centre committees, hall committees and reserve committees will be retained and will play an important role as a local voice, providing feedback on community needs and services, and making recommendations to the Council on local facilities.

On matters of budget planning, capital expenditure and location of key facilities, committees will be able to advise and make recommendations to the Council, which will prepare budgets and determine priorities taking into account both local input and district needs. Funding reserves currently held on behalf of local facilities will remain available to be used on those facilities over the next five years, as determined by the local committee.

Many local committees have asked the Council to work with them on improved systems for managing bookings. The Council is investing in a more centralised bookings system that would assist committees to better manage bookings and enquiries. Along with this, the Council is planning to work with committees on a more standardised fees and charges schedule that will be phased in over time, with fees better reflecting the standard of the facility provided as well as the demand. Over time this will mean that charges are more consistent across all district facilities.



In addition to the proposal outlined above the Council has considered a range of other funding options for community centres, halls and reserves:

- Retaining the existing target rates. This option is not considered desirable for the reasons outlined above.
- Retain the existing targeted rate, with a higher grant from the general rate.
 This option would make improvements more affordable and encourage local participation, but inhibits coordinated network planning and could encourage over-specified and costly facilities.
- Cluster-based rating. This option would retain the targeted rate supplemented by a ward-based targeted rate for larger facilities, contestable district funds and local fundraising. This option is not favoured because of its complexity, the challenges of a contestable funding process and the lack of support for smaller communities that need to improve their facilities.
- Tiered district-wide rating. This would set rates across three tiers, based on the level of service available to the rating area. Although this would assist in network planning and needs-based allocation, it would be difficult to define levels of service and may create inequalities.

Based on the consultation that it has carried out previously, the Council does not consider any of these other funding options to be suitable to achieve the strategic provision of community facilities across the district, and is not proposing them as alternative options.



- A district-wide community centre and halls rate of \$100 a year (increasing to \$220 in 2027/28), paid by all ratepayers, replacing existing variable targeted rates
- A district-wide reserves rate of \$125 a year (rising to \$155 in 2027/28), paid by all ratepayers, replacing existing variable targeted rates

The following pages show a comparison of the rates under the current system and the proposed district-wide rate.



Do you support the proposal to introduce a district-wide rate for community centres and halls, and for reserves?

See question 1 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.

Proposed district-wide rate compared with existing targeted rate

	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Proposed District-wide Community Centre rate										
Communtiy Centre rate	100	175	185	195	200	200	200	200	220	220
Alternative: Community Centre targeted rates u	nder existing	system								
Arthur's Pass	75	80	86	92	98	105	112	120	129	138
Broadfield	66	71	76	81	87	93	99	106	113	121
Castle Hill	71	76	82	88	95	102	109	118	127	136
Darfield	48	48	49	50	51	51	52	53	54	55
Doyleston	31	31	31	31	31	31	31	31	31	31
Dunsandel/Mead	161	163	165	167	168	170	172	174	176	179
Glenroy	41	43	45	47	49	51	53	55	58	61
Glentunnel (excluding loan rate)	54	58	63	68	73	79	86	93	100	108
Greendale (excluding loan rate)	44	47	50	54	58	62	66	70	75	81
Greenpark	46	46	46	46	46	46	46	46	46	46
Halkett	62	62	62	62	62	62	62	62	62	62
Hororata	65	65	65	65	65	400	400	400	400	400
Killinchy	102	108	114	121	128	136	144	153	162	172
Ladbrooks	48	50	52	54	56	58	61	63	65	68
Lake Coleridge	111	118	124	132	139	147	156	165	174	185
Lakeside	219	219	219	219	219	219	219	219	219	219
Leeston	-	-	-	-	-	-	-	-	330	330
Lincoln	293	293	293	293	293	293	293	293	293	293
Prebbleton	24	25	110	110	110	110	110	110	110	110
Rolleston	94	94	94	94	94	94	94	94	94	94
Indoor Courts Facility (Rolleston only)	-	230	230	230	230	230	230	230	230	230
Sheffield/Waddington	54	56	58	61	63	66	68	71	74	77
Southbridge	75	77	80	82	85	87	90	92	95	98
Springston	24	24	25	25	26	27	27	28	29	29
Tai Tapu	155	161	168	174	181	189	196	204	212	221
Tawera	108	117	126	136	147	159	171	185	200	216
West Melton	222	223	225	227	228	230	232	234	235	237

Note: See p.16–17 for more information on the Foster Park indoor courts proposal.

	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Proposed District-wide Re	eserves rate									
Reserve Rate	125	130	135	140	145	150	150	150	155	155
Alternative: Reserve targe	ted rates under ex	xisting system								
Castle Hill	129	136	143	151	160	169	179	190	201	213
Courtenay	285	294	302	312	321	331	341	351	362	373
Coalgate/Glentunnel	124	148	158	170	182	196	212	228	247	267
Darfield	93	93	94	95	96	97	97	98	99	100
Dunsandel/Mead	85	100	102	105	108	112	115	118	122	126
Greendale	89	89	89	89	89	89	89	89	89	89
Halkett	45	45	45	45	45	45	45	45	45	45
Hororata	143	150	157	165	174	183	193	203	215	227
Kimberley	143	153	164	176	189	204	220	238	257	279
Kirwee	175	182	190	198	207	216	194	205	217	229
Leeston	75	76	77	78	79	80	81	82	83	84
Lincoln	80	82	85	87	89	92	95	97	100	103
Osborne	78	83	89	95	111	120	129	139	150	162
Prebbleton	108	111	113	116	118	121	124	127	130	133
Rhodes Park	183	189	196	202	209	217	224	232	240	249
Rolleston	194	197	200	204	207	211	215	218	222	226
Sheffield/Waddington	128	133	139	144	150	157	164	171	179	187
Southbridge	111	115	120	124	129	134	140	145	151	157
Springston	81	83	86	89	92	95	98	102	106	109
Weedons	175	175	175	175	175	175	175	175	175	175
West Melton	111	111	111	111	111	111	111	111	111	111
Whitecliffs	107	119	135	153	175	201	233	271	316	371

Note: both the district-wide and township rates for reserves include the cost of the Selwyn District Park and McHugh's Plantation which are currently set as targeted rates. Areas not listed that do not currently pay a community centre, hall or reserve rates will pay the proposed district-wide rates.



An extension to Selwyn Aquatic Centre including

- · New programme pool 25 metre, 8-lane, \$9.3m
- Café with outdoor courtyard, \$1.1m
- · Fitness/wellbeing space, \$1.6m

SELWYN AQUATIC CENTRE EXTENSIONS

In our 2017/18 Annual Plan, we consulted with the community about proposals for extensions to the Selwyn Aquatic Centre. Since opening in 2013 the facility has become one of the district's most popular recreation facilities, attracting users of all ages from throughout Selwyn and beyond.

Due to the continuing demand for learn to swim classes, aquatic fitness activities, public swimming, and leisure programmes, the centre is unable to accommodate all customer requirements and an additional programme pool is now proposed. The new pool will be multi-purpose, accommodating swimming lessons, aquafitness and casual swimmers. Detailed design and construction would begin in 2018/19, and be completed in 2019.

Feedback to the Annual Plan consultation indicated that there was support from Selwyn residents for additional pool space and facilities at the centre. Subsequent consultation with residents and centre users also told us they would value dry-land fitness and exercise programmes and activities as part of the facility. In response to this consultation, the Council is proposing to develop a fitness programming space. This supports our vision of health and wellbeing and will provide benefits both for existing and new customers - and complement the sports facilities at nearby Foster Park. The facility could potentially also accommodate weekly clinics and services from sports and general health providers, such as physiotherapists, nutritionists or massage therapists, who would hire space from the facility.

Another popular suggestion from community consultation was for a café – and this project includes a café serving light food and beverages to users of the facility. It would also be open to users of Foster Park and the general public, and will include both indoor and outdoor seating. The Council would lease this space to a café operator, with rental income funding the cost of construction and ongoing maintenance costs.







WHAT ARE THE OPTIONS?

The Council's preferred option is to develop the extensions to the Selwyn Aquatic Centre, as outlined above.

Alternatively, the Council could choose not to proceed with the proposed extensions or to proceed with only some elements of the proposals. It could also choose to spread the capital costs over a number of years by delaying some elements. However, these options are not considered to be desirable for a number of reasons including:

- · The centre is already at full capacity with extensive waiting lists
- · The community has previously indicated a strong desire for extended facilities
- · Capital costs would be likely to increase significantly over time

Based on the Annual Plan consultation that it has carried out previously, and the feedback from centre users, the Council does not consider any of these other options to be suitable and is not proposing them as alternative options.



HOW WILL THIS BE FUNDED?

The proposed extensions to the Selwyn Aquatic Centre are estimated to cost a total of \$12 million. Operating costs will also increase but will largely be offset by increases in admission and swim school fees, plus rental income from the café and fitness centre areas. The cost of the project will be funded by way of borrowing, which is then repaid by an increase in the swimming pools targeted rate as follows:

	Targeted rate 2017/18	Proposed targeted rate 2018/19
Zone 1	\$124	\$174
Zone 2	\$87	\$122
Zone 3	\$31	\$43



HAVE YOUR SAY

Do you support the proposal to proceed with extensions to Selwyn Aquatic Centre? See question 2 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.



- · Indoor courts facility, \$17m
- · Sports hub building, \$4m

INDOOR COURTS FACILITY AT FOSTER PARK

Foster Park is developing into a major sports and recreation hub for Selwyn residents. The park will provide more than 20 junior and senior sports fields, modern LED floodlighting, a hockey turf, popular children's playground, extensive pathways and attractive landscaping. Development of the park is underpinned by the Foster Park Masterplan, which was adopted in 2014 after extensive public consultation.

In last year's Annual Plan 2017/18 we consulted on further developments at the park including supporting facilities such as changing rooms, administration and storage areas, and signalled the development of indoor courts as a future project. Recent independent research, and a needs analysis conducted in 2017 which included consultation with user groups, indicates the need for indoor courts is becoming a priority, as the district's population grows and sports clubs see their membership numbers expanding rapidly.

The Council is now proposing to develop a multi-purpose indoor courts and sports hub complex to provide good quality facilities for a range of sports groups. It would include:

- Four indoor courts built to competition standards, capable of hosting local and regional competitions
- Four covered courts to provide additional capacity for sports such as netball, tennis, 3 on 3, basketball and futsal, as well as a flexible space for community events, markets, exhibitions
- · Reception, administration and

event management areas

- A sports hub building to accommodate changing rooms, toilets, storage and meeting space, to serve both the outdoor fields on Foster Park and the indoor courts
- An indoor mezzanine walkway to encourage active viewing and walking/running in a safe indoor environment.

As well as traditional sports such as netball, basketball and badminton, newer sports such as futsal (indoor football) are rapidly growing in popularity. Discussions with sports groups indicates strong support for the proposed complex, which would complement other sports and recreation facilities across the district, and ensure that sports clubs have access to a network of quality facilities. Work on the proposed project would begin in 2018/19, with completion in 2020.







WHAT ARE THE OPTIONS?

The Council's preferred option is to proceed with developing the indoor courts complex and associated facilities, as outlined above.

Alternatively, the Council could choose not to develop the proposed complex, or to develop only part of the complex. It could also choose to spread the capital costs over a number of years by delaying some elements. However, these options are not considered to be desirable for a number of reasons including:

- There is currently limited indoor sports capacity across the district with many clubs having to travel some distance for regular competitions.
- Demand for indoor facilities is growing with rapid expansion in sports such as futsal.
- Consultation with sports clubs and user groups has indicated support for the proposed complex.
- · Capital costs would be likely to increase significantly over time.

Based on the consultation that the Council has carried out previously, along with consultation with user groups and independent research into the needs of the community, the Council does not consider any of these other options to be suitable and is not proposing them as alternative options.

The preferred option is considered by Council to best meet the requirements for a coordinated, strategic approach to the provision of essential community facilities and infrastructure, which will provide for the district's continuing growth.



HOW WILL THIS BE FUNDED?

The estimated cost of the proposed new sports facility is \$21 million. Some funding for the project will come from development contributions (\$6 million), with the majority funded by way of borrowing, which is then repaid by either targeted rates or the proposed district-wide community centre and halls rate, depending on whether the Council proceeds with the introduction of a district-wide rate (see p.10–14 for more information on this proposal).

The funding options include:

- 1. New district-wide rate
 (as proposed on p. 10–13)
 If the facility is funded through the proposed district wide rate, this rate will increase by \$70 from 2019/20 to fund the new facility. This is the Council's preferred option.
- 2. Targeted rate paid by all ratepayers
 If the facility is funded by a targeted rate
 paid by all ratepayers, a rate of \$70 will be
 introduced from 2019/20.
- 3. Targeted rate paid by Rolleston ratepayers If the facility is funded by Rolleston ratepayers alone, rather than all ratepayers in the district, a targeted rate for Rolleston would be introduced in 2019/20, at \$230 per year.



HAVE YOUR SAY

Do you support the proposal to develop indoor courts and a sports hub at Foster Park? Which funding option do you prefer – Option 1, 2 or 3? See question 3 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.



WATER QUALITY IMPROVEMENTS AND CHLORINATION

Selwyn District Council is committed to providing our communities with safe drinking water.

The Council currently uses a variety of water treatment methods for its 30 water supplies and all supplies have Water Safety Plans which are approved by the Canterbury District Health Board. Treatment methods used in various supplies include secure ground water (to meet current New Zealand Drinking Water Standards), Ultraviolet (UV) disinfection, selective abstraction and filtration, while chlorination is currently used on five supplies: Acheron, Castle Hill, Dalethorpe, Hororata and Springfield.

The majority of residents in Selwyn receive water that complies with current National Drinking Water Standards, sourced from secure ground water bores and/or treated with ultraviolet (UV) disinfection.

The Council has been working proactively to review options for the future treatment of all drinking water. As a result, we are proposing budgets to extend UV treatment to all drinking water supplies. This work is well under way, with many of our water supplies already UV treated including Dunsandel, Edendale, Kirwee, Springfield, Lake Coleridge, Malvern Hills Rural Water Supply, West Melton and Rolleston. Treatment upgrades are also under way for the Hororata Rural Water Supply, Sheffield, Southbridge, Jowers Road and Upper Selwyn Huts water supplies. In addition to the five supplies already chlorinated, the Council is currently in the process of adding chlorination to the Malvern Hills-Hartley Road and Sheffield-Waddington water supplies.

The Government's inquiry into the Havelock North drinking water contamination incident was made publicly available on 6 December 2017. The report recommended a number of urgent and early actions to prevent recurrences of an outbreak of waterborne disease in water supplies throughout New Zealand. The recommendations are currently being considered by Government.

On 20 December 2017, the Director-General of Health issued a statement for the purpose of protecting public health and informing the public. It was advised to all drinking-water suppliers and drinking-water assessors that:

- Protection of drinking-water sources is of paramount importance and a founding principle of drinkingwater safety
- · Every drinking-water supplier must contribute to the protection of drinking-water sources
- · The risk to the public is increased if drinking-water is untreated
- To provide adequate protection to public health, suppliers providing drinking-water to untreated networked supplies should consider implementing appropriate and effective treatment without delay
- · They should reconsider their reliance on secure bore water status as a means of providing safe drinking water.

In light of this advice, the Council has reviewed the timing of projects in the Long-Term Plan 2018–2028 (LTP). The main impact was bringing forward UV treatment on secure bores to the first two years of the LTP. Previously these sites were considered a lower risk and were therefore budgeted in the later years of the LTP.

In combination with UV treatment, chlorination would provide an additional level of protection: UV treatment provides both bacterial and protozoal disinfection. Chlorine does not provide protozoal disinfection but does provide residual treatment in the reticulation which UV does not provide, minimising the impact of any contamination which may enter the distribution system. Chlorination is widely used in New Zealand drinking water supplies.

The Council is now seeking comment from the community on proposals to chlorinate the district's remaining water supplies.







WHAT ARE THE OPTIONS?

It is noted that at the time of this Consultation Document being prepared, the Government's position on the chlorination of water supplies is not yet clear. Chlorination may become mandatory. If chlorination is not made mandatory, the options available to the Council include:

 Introduce chlorination, with the associated infrastructure, for water supplies which would receive the greatest benefit from chlorination based on a risk assessment. This is the Council's preferred option.

The Council has budgeted \$1 million dollars in its 2018–2028 Long Term Plan to provide chlorination for water supplies which would receive the greatest benefit from chlorination, based on a risk assessment. The effect of this work is to increase the water supply rate by around \$10 per ratepayer, and these costs have been included in the Council's proposed rate increase.

Water supplies which would initially be considered for the introduction of chlorination will be based on a risk assessment, which will include considering the size of the community served.

2. Introduce chlorination, with the associated infrastructure, for all Council water supplies.

To chlorinate all water supplies, additional land and reservoir storage will be required for some schemes. The cost of this work could be up to an additional \$2 million dollars. These costs have not been included in the Council's proposed rate increase and the effect of this work would be to increase the water supply rate by approximately a further \$25 per ratepayer.

3. Not to proceed with chlorination of additional water supplies and continue to rely on existing and proposed treatment methods not involving chlorination. The Council does not favour this approach.



HOW WILL THIS BE FUNDED?

The cost of water treatment is funded by the district wide rate paid by all properties connected to a Council water supply.

The proposal to introduce chlorination, as outlined in option 1 above, will increase the rate by \$10. Upgrades associated with growth are funded through Development Contributions.



HAVE YOUR SAY

What are your views on the proposal to introduce chlorination treatment to Council's community water supplies? Do you prefer:

- Option 1 (chlorination of water supplies which would receive the greatest benefit from chlorination based on a risk assessment),
- · Option 2 (chlorination of all water supplies), or
- · Option 3 (no additional chlorination of supplies)?

See question 4 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.



WATER RACE RATING REVIEW

The Council has been operating a water race system in parts of Selwyn for approximately 130 years, supplying water to rural properties primarily for livestock purposes. There are currently three water race schemes within the district: Ellesmere, Malvern and Paparua. Over the past five years, however, substantial changes have been identified which are expected to change the need for and use of the schemes. These include Central Plains Water irrigation scheme and changing drivers for the current and future use of the water race network. Alongside these factors, the rating base of water race users is declining, and many of the assets in the system are ageing and nearing the end of their useful life.

Although the demand for water races to supply water for livestock is declining, water races bring other benefits to the Selwyn community. These include environmental benefits such as providing a water source for wildlife, and habitat for some endangered species, along with aesthetic benefits to many townships and residential areas. To reflect this change in the way that water races are being used, and these wider community benefits, the Council is proposing a change in the way that water races are funded. This will ensure that land owners who benefit directly from access to water races still fund the majority of the costs, but that the wider community also contributes to the costs. Over time, as the traditional use of water races for farming declines, the wider community will pick up an increasing proportion of the costs.

The current rating structure for water races is complicated, with 10 different rating factors operating across the three networks. Water race rates are paid by rateable properties in each rating area where the service is available, and in addition some rural areas and townships pay a public good rate to reflect the broader benefit of water races. The proposed new rating structure provides three standardised rating factors to replace the existing 10 rating factors. The new structure is provided below.

Rate applies to	Rate type (incl. GST)	Start value	Yearly rate % increase
Water race user	Annual charge revenue	\$300	6.0%
Water race user	Per hectare revenue	\$17	6.0%
All rateable properties	Public/environmental good rate revenue	\$20	10.0%

The 10-year impact on the rate increase is as follows:

Year	Annual charge	Per hectare charge	Public good charge
2018/19	\$300	\$17	\$20
2019/20	\$318	\$18	\$22
2020/21	\$337	\$19	\$24
2021/22	\$357	\$20	\$27
2022/23	\$379	\$21	\$29
2023/24	\$401	\$23	\$32
2024/25	\$426	\$24	\$35
2025/26	\$451	\$26	\$39
2026/27	\$478	\$27	\$43
2027/28	\$507	\$29	\$47

For comparison, the current rating structure is shown below:

Current water race targeted rates	2017/18
Ellesmere	
Per hectare charge	\$16
Minimum charge	\$126
Malvern	
Per hectare charge	\$23
Minimum charge	\$157
Urban water race charge	\$14
Paparua	
Per hectare charge	\$17
Annual charge	\$209
Domestic supply charge	\$296
Urban water race charge	\$19
Rural Public Good	\$41





The Council's preferred option is to adopt the revised rating structure, as outlined above.

An alternative option to adopting the revised rating structure is to retain the existing rating system for water races.

The Council could also consider closing the water race network as it becomes financially unviable from a farming perspective, but this is not being proposed because of the negative impact on the environment and aesthetics of the district. However, it does expect that parts of the network will be closed over time as demand declines and where the impacts of closure are low.

The Council is not proposing these alternative options as it believes the proposal as outlined above provides the best option for ensuring the retention of the network both for farming purposes, and for the wider environmental and aesthetic benefits to the community, while reducing the complexity of the rating system.



Do you support the proposal to replace the current rating system for water races with a standard district rate across all three water race schemes? See question 5 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.

What's proposed? Introduction of a new Community Grants Scheme to bring together various existing funding and grants programmes, promoting improved efficiency and effectiveness, equity, accountability and encouraging community-led development.

CHANGES TO COMMUNITY GRANTS PROCESSES

The Council has historically funded community groups and community activities and events in a variety of ways, with different types of funding administered through different systems and processes. These variations have contributed to varying levels of public awareness, access, equity, transparency and accountability. Some of the current funding pools include: Events Fund, Heritage Fund and Natural Environment Fund. In addition, the Council administers some funding on behalf of partner organisations, such as the Creative Communities Scheme, funded by Creative New Zealand.

The current Council budget of \$719,000 includes the operational costs of the Community Development Team as well as the funding costs for some discretionary funding pools for community groups (including events) and funding for some Strategic Community Partnerships.

This proposal is for the establishment of a Community Grants Scheme that will provide new, contestable grants funding of \$140,000. This scheme is intended to be available district-wide to assist community-focused initiatives which are undertaken by not-for-profit community groups and clubs, as well as communities of interest working for the wellbeing of Selwyn residents. In addition, the Council will work to better promote and align the existing funding pools and ensure that processes are aligned to improve efficiency and effectiveness, as well as community awareness and access.

The Community Grants Scheme will be available for Youth Development, Community Development, Environment, and Arts, Culture and Local History initiatives.

The principles that will underpin the Community Grants Scheme include:

- Transparency (the Council will be open in all its communications relating to grants, and recipients of funding will be required to report publicly)
- Equity (the legal status of a community organisation will not be a barrier to funding as long as the organisation meets certain criteria and holds not-for-profit or charitable status)
- Accountability (the Council is accountable for its use of ratepayers' money and will implement common and simple monitoring and reporting systems)
- Respect (the relationship between the Council and community groups will be based on respect and will acknowledge the complementary roles and responsibilities of each party)
- Council's Strategic Community Partners, in addition to providing annual reports, will be required to apply every three years for funding (Strategic Community Partners include 24/7 Youth Programme providers, Waihora Ellesmere Trust, Lincoln Envirotown Trust, TAK, Ellesmere Heritage Park and Selwyn Sports Trust)

Alongside community funding, there are a number of Strategic Community Partnerships that the Council funds. Examples of groups funded in this way include 24/7 Youth Programme, Senior Net, Waihora Ellesmere Trust, Lincoln Envirotown Trust. Two new Strategic Community Partners have now been included, Ellesmere Heritage Park and Selwyn Sports Trust. All strategic community partnerships will be expected to directly contribute towards specific Council goals and report regularly to the Council. Strategic Community Partnerships funding is generally for periods of up to three years.







WHAT ARE THE OPTIONS?

The Council could choose not to introduce the new funds, but this would mean limited funding is available for events, youth, community development, environmental and arts, culture and history projects that add so much richness to the community life of our district.



HOW WILL THIS BE FUNDED?

Grants to community organisations are funded by the General Rate. The proposed new fund of \$140,000 is equal to \$5 per ratepayer per year.



HAVE YOUR SAY

Do you support the proposal to combine the current community grant funding schemes into a single contestable scheme? See question 6 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.



NEW COMMUNITY CENTRES – HORORATA, LEESTON, PREBBLETON

Community centres are a vital part of local life for Selwyn's townships and rural communities. They provide a gathering and meeting place, space for recreation activities, facilities for clubs and organisations, and serve as a hub for the local community. Selwyn's growing population is increasing the demand for new or upgraded facilities, and some older halls are becoming increasingly difficult to maintain to adequate standards. Traditional older-style halls are also less suited to the requirements of today's communities – with the greatest need being for flexible, multi-use spaces that can be readily adapted for a variety of purposes and users.

Hororata:

The Hororata Hall dates back to the 1890s and has served the community well, but is no longer meeting local needs. Local group 'Go Hororata' has led the initial development of planning for a new facility, and a needs assessment study and community consultation have indicated support for the proposal. The new facility would be a modern, multi-purpose facility, and is proposed to be located on Hororata Reserve.

The Council is proposing to allocate an initial budget of \$4.6 million to build a new facility in 2023/24. The project is challenging for a small community in terms of financial viability as it depends on the availability of funds from a variety of sources. The assumption is that it would be funded through a mix of local fundraising (\$2.0 million) development contributions (\$0.7 million), insurance, other funds and borrowing, which is then repaid by targeted rates. If the anticipated level of community funding did not eventuate, the project would be reviewed through a future Annual Plan or Long-Term Plan process, in consultation with the local community. The impact of this proposal on the proposed district-wide rate may be around \$5 to \$7 per ratepayer. Alternatively, if it was funded through a local targeted rate, the rate may be \$300 to \$400 per ratepayer in Hororata.

Leeston:

Leeston currently does not have a purpose-built community centre. The rugby club rooms, located on Leeston Park, currently serve as a community facility, but these are not suitable in the long term for one of Selwyn's major townships. A needs assessment has indicated a significant lack of community space in the area, and there is a high demand for a new facility. Further options will be developed to determine whether to proceed with a new build or refurbishment of the rugby club rooms, and to confirm the site.

The Council is currently proposing the construction of a new facility in 2025/26 at a cost of \$6 million. This would be funded through a mix of development contributions and borrowing, which is then repaid by the proposed district-wide rate, increasing it by \$15 per ratepayer from 2026/27. Alternatively if it was funded through a local targeted rate the rate would be \$330 per ratepayer.

The Council will continue to review the best option for providing a community facility in Leeston including the option of refurbishing the rugby club rooms at an estimated cost of \$2 million. This option would increase the proposed district wide rate by around \$6 or require a local targeted rate in Leeston of \$125 per ratepayer.

Prebbleton:

The township of Prebbleton has been one of the fastest-growing in the district over a number of years, and the existing Prebbleton Hall is now struggling to meet the needs of the local population. There is a need for a larger, more flexible facility that can cater for a variety of uses including community groups, meetings, recreation and leisure programmes. The proposal is to develop a new facility at a location to be confirmed following further community consultation to create a hub for community activity.

The Council is proposing to allocate an initial budget of \$6.1 million to build a new facility in 2020/21. This would be funded through a mix of development contributions (\$3.3 million), reserves and borrowing, which is then repaid by rates. The impact on the proposed district-wide rate would be around \$8 per ratepayer. Alternatively, if it was funded through a local targeted rate the rate would be \$110 per ratepayer in Prebbleton.





The Council may choose not to proceed with these developments, or to defer one or more of them to a later date. If these projects were cancelled or deferred, existing facilities would continue to decline and would require increased expenditure on maintenance and safety, while usage of facilities would decline and residents would have to travel further afield for community activities. Needs assessments have been undertaken for these proposals and indicate that these projects represent the best option to provide an adequate level of service for community needs.



HAVE YOUR SAY

Do you support the proposal to develop new community facilities in Hororata, Leeston and Prebbleton? See question 7 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.



ROLLESTON COUNCIL OFFICES EXTENSION AND PARKING

The Selwyn District Council offices in Rolleston were opened in 2007, bringing together for the first time staff who had previously been spread over a number of locations, mainly at Leeston and Darfield. Since then Selwyn's population has increased from 36,000 to 60,000 – and the number of Council staff has needed to increase to meet additional service demands, as well as the needs of our growing population and the rapid expansion of facilities and infrastructure. Since 2007 total Council staff numbers have grown from around 150 staff to more than 300 (254 full time equivalent), across all facilities.

The building was constructed using a 'pod' design and provision was specifically made for the later addition of extra pods as the need arose. In the past two years, staff numbers have reached the point where temporary office accommodation, such as relocatable buildings, has been required. The Council is now proposing to add a new pod extension of 385m², to be completed in 2019/20. The project includes some reconfiguration of the existing complex to provide more welcoming and efficient customer services areas. The project will also include ensuring that the Council's emergency operations centre meets seismic performance requirements for civil defence purposes. Provision for additional car parking space is also proposed, which will accommodate the additional staff and expand the available public car parking areas.







WHAT ARE THE OPTIONS?

The Council could choose to defer the proposed extension, or to seek alternative accommodation for staff, such as leased premises. Deferring the extension is not considered feasible as the available office space in the current premises is considered to be at maximum capacity. Seeking alternative accommodation is feasible but would mean that staff are potentially disconnected from other departments, and customer service would be negatively affected as a result of staff being distributed across multiple sites. Appropriatelylocated office accommodation in the Rolleston/ eastern Selwyn area is limited. Depending on the availability and quality, the financial impact on rates for alternative accommodation is likely to be similar to the proposed extension.



HOW WILL THIS BE FUNDED?

The Council has allocated a budget of \$2.7 million for the additional office space and reconfiguration, and \$0.7 million for additional car parking space. The expenditure will be funded by way of borrowing, which is then repaid by the General Rate and will increase the rates payable for a \$600,000 residential property by about \$10 per year.



HAVE YOUR SAY

Do you support the proposal to build an extension to the Selwyn District Council offices in Rolleston? See question 8 on the submission form or share your views at www.selwyn.govt.nz/fastforward28.

What's proposed? The Council is seeking community feedback on the Draft Walking and Cycling Strategy and the proposed programme of projects and improvements.

WALKING AND CYCLING STRATEGY

The Draft 2018 Walking and Cycling Strategy is an update to the current Strategy adopted in 2009, and has been used to inform the draft 2018–2028 Long-Term Plan with the introduction of supporting activities and projects detailed in its accompanying Action Plan. This updated Draft Strategy has been informed by consultation with the district's township committees around their aspirations for walking and cycling within and between their townships. This information was used to identify gaps in our existing walk/cycle network together with ideas received through previous Annual Plan and Long-Term Plan submission processes.

The result is a revised Walking and Cycling Strategy that builds on the work undertaken for the 2009 version, which seeks to improve walk/cycle networks within and between townships. It also advocates for increases in funding levels for annual township footpath extensions throughout the district and major cycleway projects.

A total of seven major new cycleways, along with other improvements, are proposed to be developed over the 10-year period of this plan. These projects support the implementation of the Council's revised Walking and Cycling Strategy, and provide important community linkages. Others are to coordinate with Christchurch Southern Motorway Stage 2 and the city's main cycleway network implementation to provide connections.

Major projects include:						
Doyleston to Leeston cycleway	2018/19	\$895,000				
Lincoln to Tai Tapu improvements	2019/20	\$102,000				
Rolleston to Templeton cycleway	2020/21	\$418,000				
Darfield to Kirwee cycleway	2022/23	\$1,094,000				
Jones Road cycleway	2023/24	\$840,000				
Templeton to Prebbleton cycleway	2024/25	\$588,000				
West Melton to Rolleston cycleway	2026/27	\$908,000				
Springston to Rolleston cycleway	2027/28	\$622,000				

The Strategy also proposes to increase funding for the annual township footpath extension programmes to around \$400,000 per year. These and other activities and projects are detailed in the Action Plan which forms part of the Strategy.







WHAT ARE THE OPTIONS?

The Council's preferred option is to adopt the draft strategy and projects as outlined above, and in the draft Walking and Cycling Strategy documents.

Alternatively, the Council could choose not to implement the actions proposed in the draft Walking and Cycling Strategy, or it may choose to defer some projects or remove some projects from the work programme.

The Council does not favour reducing or deferring the work programme outlined in the strategy. The strategy is based on extensive consultation and analysis, and takes a long-term, strategic approach to promoting walking and cycling as beneficial forms of transport, ensuring a coherent network of walking and cycling facilities and providing safe, efficient connections within and between townships. For these reasons, the Council is proposing the preferred option of adopting the draft strategy, and implementing the proposed programme to improve walk/cycle networks.



HOW WILL THIS BE FUNDED?

The cost of this proposed programme is \$5.5 million. The projects will be funded by borrowing with the interest and repayments funded by NZTA subsidy, the General Rate and Development Contributions paid by land developers. The impact on the rates payable by a \$600,000 property is around \$4 per year once the work is complete.



HAVE YOUR SAY

Do you support the direction of the draft Walking and Cycling Strategy and the proposed programme? See question 9 on the submission form or share your views at www.selwyn.govt.nz

A full copy of the draft Walking and Cycling Strategy is available at www.selwyn.govt.nz/fastforward28. The Council welcomes feedback or submissions on the Strategy and the proposed projects.

LOOKING AHEAD – FUTURE PROJECTS

The two projects outlined below are currently being progressed through discussions with local communities, technical investigations and liaison with other stakeholders. Final decision on options for these projects have not yet been determined, and any future decisions will be subject to consultation through long-term plans or annual plans in the future.

Although these projects are not open for formal consultation at present, the Council welcomes feedback or comments from the community. Use the comments section on the submission form or share your views at www.selwyn.govt.nz/fastforward28.

DARFIELD AND KIRWEE WASTEWATER

In last year's 2017/18 Annual Plan the Council signaled that a joint working party involving representatives from the Council, the Malvern Community Board, the Darfield and Kirwee Township Committees, Canterbury District Health Board and Environment Canterbury would further consider options for the possible establishment of a wastewater scheme for Darfield and Kirwee, which do not currently have a reticulated wastewater system.

The working party has previously indicated that, based on the available evidence, the existing system of onsite septic tanks is not currently having a detrimental effect on the environment. However the establishment of a reticulated scheme is an option for consideration as it may enable future commercial and industrial development and more intensive residential development in the area.

Over the first three years of this Long-Term Plan, further work will be undertaken by the Council, the working group and technical experts, to gather more information and undertake targeted consultation with the community. Information gathered over this time on the costs, benefits and practical matters will help to inform any decision on wastewater system options and funding, which would then be consulted on through a future Long-Term Plan process.

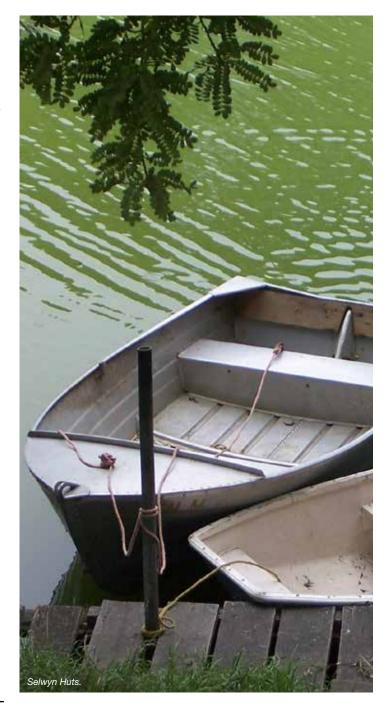
SELWYN HUTS LICENCES AND WASTEWATER OPTIONS

Upper Selwyn Huts is a small settlement of 97 properties, adjacent to the Selwyn River. Each hut occupies an area of Council reserve by way of a licence and pay a fee that covers the cost of water, sewerage and reserve maintenance. Existing licences expire in June 2020, and the existing wastewater consent for Upper Selwyn Huts also expires at that date.

In recent years the Council has been in discussion with community members and other agencies, to consider options for extending the licences beyond 2020. In the longer term the Council is aware that future impacts of climate change may have an effect on lake levels and ground water, making continuing occupation of the area challenging.

The Council has now agreed to establish a committee to work with the Upper Selwyn Huts community, to develop a plan for the future residential occupancy of the settlement. This process will also involve Environment Canterbury, the Department of Conservation (which holds the lease for the nearby Lower Selwyn Huts settlement), Te Taumutu Rūnanga and Ngāi Tahu, to ensure consistency with those agencies' responsibilities in relation to Te Waihora/Lake Ellesmere. The Council will also seek an extension to the existing wastewater consent to align it with the Department of Conservation licenses for Lower Selwyn Huts, which expire in 2024.

Any decisions on longer-term wastewater system options will be subject to consultation through a future annual plan or long-term plan process. In the meantime, the Council is reviewing the licence fee and it is likely that there will be a substantial increase to reflect the cost of the recent upgrade to the water system.





OUR CONTINUING PROGRAMME – KEEPING YOU INFORMED

In addition to the proposals outlined in the previous section, the Council continues to plan, fund and deliver the huge range of services that support the district's communities and help to make Selwyn a great place to live, work and play.

This section outlines some of the key projects proposed over the next 10 years that will provide for Selwyn's continuing population and economic growth, and maintain and improve quality of life for residents.

Although these projects are not open for formal consultation, the Council welcomes feedback and comment on any of these projects. Use the comments section on the submission form or share your views at www.selwyn.govt.nz/fastforward28.

TRANSPORTATION

The Council's investment in the district's transport network to move people and freight safely and efficiently will continue to be a high priority in the coming 10-year period. Vehicles currently travel more than 350 million kilometres per year on our local roads – and that level is forecast to increase in line with our population growth, increased economic activity and commuter demands.

The Council operates and maintains a roading and transport network around 2,600 km long, and every year adds a further 15 to 20 km as new roads are developed in new subdivisions and then vested in the Council to manage. In 2020 the district will also see the completion of the Christchurch Southern Motorway Stage 2 (CSM2), requiring connection and integration into the local roading network.

Note: Final details of the costs and timing of the Council's proposed transportation programme will be subject to confirmation of the outcomes of the New Zealand Transport Agency's funding approval processes for eligible activities. These outcomes are not known at the time of the preparation of this Consultation Document.



Christchurch Southern Motorway Stage 2

The development of CSM2 requires a number of significant roading projects in eastern Selwyn to provide good quality access and connections to the new motorway. The initial programme of improvements was approved in the previous 2015–2025 Long-Term Plan. This plan remains largely unchanged except for the timing of some elements and additions of some others. Key projects over the period of this plan include:

- Roundabouts: Shands/Blakes (2019/20); Springs/Marshs (2020/21); Springs/Hamptons (2021/22); Shands/Hamptons (2021/22); Shands/ Trents (2022/23)
- · Road widening: Blakes Road; Hamptons Road; Trents Road

The total cost of this programme is \$26 million. It is expected that subsidies from the New Zealand Transport Agency (NZTA) will contribute approximately half of this cost. The projects will be funded by borrowing, with interest and repayments funded by the General Rate and by Development Contributions paid by land developers. The impact on rates payable by a \$600,000 property is around \$23 per year once the work is complete.

Rolleston Town Centre

In the 2015–2025 Long-Term Plan, the Council made provision for a number of key roading projects that will contribute to the development of Rolleston Town Centre. These included intersection upgrades, traffic signals, public car parking, road extensions, footpaths, lighting, and traffic calming. A number of projects have already been completed, or are under way, and the balance of this programme remains unchanged except that the timing of some elements will change to align with the timing of other town centre projects. The following projects have been brought forward from the original plan:

- · Tennyson Street upgrade Stage 2 (now 2018/19)
- · Wordsworth Street extension (2019/20)
- · Town Centre signage (2020/21)
- · Public car park off Wordsworth Extension (2020/21)
- · Tennyson Street upgrade Stage 3 (2023/24)

The cost of this programme is \$22 million. The projects will be funded by borrowing with the interest and repayments funded by the General Rate and by Development Contributions paid by land developers. The impact on the rates payable by a \$600,000 property is around \$40 per year once the work is complete.

Lincoln Town Centre

The Lincoln Town Centre Plan was adopted by the Council in 2016 after extensive public consultation. The plan sets out a range of roading projects to ensure that as the town grows it remains a vibrant, prosperous space for community and business activity. The plan is based on the themes of active street frontages, enhanced public space, safe walking, cycling and driving, car parking, and the use of adjoining streets. Limited funding (\$8.2m) for transport projects was included in the previous Long-Term Plan, but the majority of funding for this work, from the adopted town centre plan, is now detailed in the 2018–2028 Long-Term Plan. The work will be phased over several years. Initial work to seal West Belt North, and provide parking in William Street, is scheduled for 2018/19. Major works on the eastern end of Gerald Street will commence from 2023/24, following on from the completion of the Rolleston Town Centre projects.

The cost of this programme is \$18 million. The projects will be funded by borrowing with the interest and repayments funded by the General Rate and by Development Contributions paid by land developers. The impact on the rates payable by a \$600,000 property is around \$37 per year once the work is complete.

Seal widening

The Council is proposing to reintroduce a series of seal widening projects on a number of main routes throughout the district to improve seal widths and address ongoing maintenance issues, such as edge breaks. This programme will also allow for safety upgrades to be developed at rural intersections along these routes.

Weedons Ross Road (5.3km Maddisons Road to near West Melton)	2020/21	\$1.0m
Hoskyns Road (7.8km Maddisons Road to SH73)	2022/23	\$1.7m
Ellesmere Road (7.5km Knights Stream Bridge to Lincoln Tai Tapu Road)	2024/25	\$2.4m
Wards Road (18.2km Two Chain Road to Bealey Road)	2026/27	\$3.5m

The cost of this programme is \$8.6 million. The projects will be funded by NZTA subsidy and borrowing with the interest and repayments funded by the General Rate and by Development Contributions paid by land developers. The impact on the rates payable by a \$600,000 property is around \$15 per year once the work is complete.

Seal extension

This project reinstates a seal extension programme to complete 'missing' sections of seal on the sealed network, improving the consistency of the network.

Dunns Crossing Road (1.1km from Goulds Road north)	2018/19	\$192,000
Robinsons Road (1km Waterholes Road to Bellam Road)	2018/19	\$306,000
Coaltrack Road Stage 1 (3.5km Stranges Road to golf club)	2024/25	\$703,000
Tancreds Road (1.4km Birchs Road to Springs Road)	2025/26	\$289,000
Kerrs Road (1.6km Two Chain Road to West Melton Road)	2026/27	\$339,000

These projects will be funded by the General Rate and the impact on the rates payable by a \$600,000 property is around \$4 per year once the work is complete.

Extending our footpath network

Funding of \$400,000 per year, approved in the 2016/17 Annual Plan, will be retained to allow for a continuing programme of extending the footpath network and providing new connections between existing sections of footpath. This programme is funded by the NZTA and General Rate. The impact on the rates payable by a \$600,000 property is around \$7 per year.

Maintenance

The Council's road maintenance and renewal programmes are subsidised by NZTA by 51% from national funding sources such as fuel taxes and road user charges. The remainder is funded by the General Rate. The Council plans to spend around \$15 million per year maintaining its 2,600km roading network with work ranging from fixing potholes and grading rural roads to reconstructing sections of damaged roads. The Council is working through NZTA processes to identify any funding gaps to ensure levels of service are appropriate for the district, and sufficient funding is provided by both the Council and the NZTA.

The Council proposes to discontinue collecting the annual \$60 targeted rate for road maintenance, which was introduced in 2014. The rate was introduced to fund work that NZTA was not subsidising at that time, but that the Council believed was essential to maintain the quality of the local roading network. NZTA has now indicated that it is likely to fund this work and the costs have therefore been brought back within the subsidised roading programme. The subsidised programme is funded by the General Rate and the therefore the targeted rate can be discontinued. The General Rate will be increased to include the income that was collected by the \$60 rate so that the total rates revenue collected from ratepayers is the same as if the \$60 rate was continued. The impact on individual ratepayers will vary depending on the capital value of the property.

SOLID WASTE MANAGEMENT

Compost plant replacement

This project is to replace the current composting plant at The Pines Resource Recovery Plant, which is now over capacity. This is proposed for 2018/19, at a cost of \$1.5m. The project will be funded from fees and charges and the refuse collection and disposal targeted rate; as the number of ratepayers in increasing, no rate rise is required after 2018/19. (Note: a decision on whether this project goes ahead will depend on the outcome of composting trials currently under way.)

Kerbside Bins RFID tag project

This project is to install radio-frequency identification (RFID) tags on kerbside collection bins throughout the district. This would improve the accuracy of our customer database, assist in locating missing or stolen bins, improve fairness of charging and provide for alternative charging options in the future (eg pay-as-you-throw). This is proposed for 2019/20, at a cost of \$429,000. The project will be funded from the refuse collection and disposal targeted rate; as the number of ratepayers in increasing, no rate rise is required after 2018/19.

Resource Recovery Park 'Reconnect' Project

This project proposes a significant expansion and improvement to services and facilities at the Pines Resource Recovery Park. To be completed in seven main stages between 2019 and 2024, the project will significantly enhance the Council's ability to sustainably manage the district's waste stream, with improved opportunities for sorting, recycling, reprocessing and repurposing of waste.

Stages 1–3: Roading, carparking and operational area improvements; improved public access; waste sorting and processing facilities. Investigations will also be undertaken into land lease for a possible external party pyrolysis plant, for the processing of materials such as tyres and plastic wastes.

Stages 4–5: Reuse shop; salvage yard; farm waste hub; parking and roading reconfiguration.

Stage 6: Education rooms; community gardens.

Stage 7: Microenterprise units, landscape supplies.

This is proposed for the period 2019/20 to 2023/24, at a cost of \$9.9 million. The project will be funded from fees and charges and the refuse collection and disposal targeted rate; as the number of ratepayers in increasing, no rate rise is required after 2018/19.

Other projects during the period of this plan include:

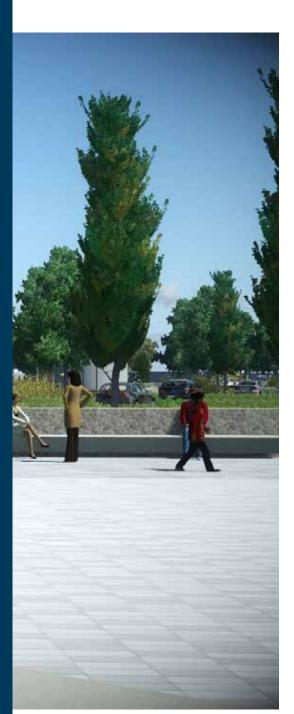
Concrete pad replacement	2019/20	\$500,000
Waste compactor replacement	2025/26	\$120,000
Pines Resource Recovery Park site road reseal	2027/28	\$150,000



COMMUNITY FACILITIES

Community facilities are an important part of social and cultural life in Selwyn, and make a major contribute to maintaining an attractive living environment for residents and visitors. In the coming 10 years community facilities will face a number of challenges, particularly from population growth, changing demographics, increasing urbanisation and changes in recreation and leisure trends. The Council is mindful of the need to balance community expectations for services and facilities with ensuring that these are delivered in an affordable and sustainable way.

Below are some of the significant projects proposed over the coming 10 years, along with budgeted project costs. Other projects may be found in the Local Projects section of this document.



Rolleston Library and Community Centre

The Council has previously consulted with the community on a new library and community centre for Rolleston, receiving significant community support. This project forms part of the planning for the development of Rolleston Town Centre. Work is currently underway on the design of this facility which is planned to open in 2019.

The new library is planned as a 2,200m² facility, at a cost of \$19.1 million and will meet the needs of the district's growing population. It will provide more space for reading, research and internet use, as well as meeting rooms, arts and cultural exhibitions and spaces for children, youth and older adults. The flexible, multi-purpose facility would become an important community gathering place, and have capacity to host a wide range of events and activities. As a landmark building, the new facility would also attract people into Rolleston Town Centre and encourage them to visit nearby shops and relax at the Rolleston Reserve.

Council proposes to contribute existing libraries cash reserves and funds from Izone profits towards funding the library complex, with the balance met from a loan serviced by the Library rate. Coupled with the increased operating costs of this facility this would see the Library rate incrementally increase to \$190 in 2018/19 and to \$235 by 2024/25.

Rolleston Town Square

Another element of the Rolleston Town Centre development is the Rolleston Town Square, a high quality formal space adjacent to the proposed new library that will provide a focal point for the town. It is planned to be built in 2019–2021. The estimated cost of this project is \$2.6 million and it is proposed to be funded from reserve development contributions (40%), land sales (45%) and the balance from a loan.

Health Hub

The Council has previously consulted on a proposal to establish a Health Hub to provide improved access to health and social services for the growing population of the Selwyn district as part of the 2017/18 Annual Plan. Having considered the level of community support, the Council plans to proceed with this proposal and has continued to explore partnerships with health service providers and to develop preliminary plans for the facility.

The Health Hub provides an opportunity for health providers and other related services to locate in Selwyn to meet the needs of the community as it grows. It also provides a base for not-for-profit organisations that currently have no ability to operate in Selwyn, and will supplement the current shortage of office space in the district.

The Council will build the facility on Council-owned land near its headquarters in Rolleston. The facility would be independently managed, with space leased to a mix of health professionals, not-for-profit groups, central government agencies and commercial office space. The concept provides for a 2,000m² building at a cost of \$9 million. This project is a commercial investment by the Council, and will be funded from within existing commercial property budgets. The hub is expected to provide a commercial return within approximately three years.

Recreation reserves

Rolleston Reserve: redevelopment with town centre	2018–2020	\$4.9m*
Foster Park: continuing development for district sports and recreation capacity, community events, walking and cycling	2018–2027	\$3.8m**
District Park (Rolleston): development of large-scale park to provide future capacity for sport, recreation and events	From 2021	\$15.8m**

Public toilets

District-wide: wastewater capacity	2018–2021	\$208,000
District-wide: additional effluent dump stations	2018–2026	\$140,000
Darfield (Central): internal upgrade	2023	\$41,000

Swimming pools

Community centres and halls

District-wide: provision for seismic strengthening	2018–2019	\$500,000
Various facilities: facility programming and management	2018–2027	Up to \$200,000

Township reserves and streetscapes

District-wide: playground renewals	2018–2027	\$1.0m
District-wide: playground safety surface replacement	2018–2027	\$1.0m
District-wide: tree maintenance	2018–2027	\$2.4m

^{*} Funded approximately 50% from reserve development contribution, with balance from sale of former reserve land.
** As these projects are mainly required to meet demand from growth they are primarily funded from reserve development contributions



5 WATERS – UPGRADES AND PROJECTS

The Council's 5 Waters services provide the essential infrastructure for water supplies, wastewater, stormwater, water races and land drainage. These activities protect and sustain the health of the district's environment, and ensure the reliable availability of clean, safe water for residents' needs.

As Selwyn's population continues to grow over the next 10 years, the demand for new infrastructure will increase, particularly in the district's rapidly-growing townships. Legislation and policy changes at a national level will also place demands on water services, along with increasing compliance requirements and possible outcomes from the Government's enquiry into water contamination at Havelock North.

Below are some of the significant projects proposed over the coming 10 years, along with budgeted project costs. Other projects may be found in the Local Projects section of this document.

Water supplies

The Council manages 30 water supplies across Selwyn, supplying water for 82% of the district's residential properties. The programme for the coming 10 years continues a focus on upgrading water supplies to ensure sufficient secure supply to meet the demands of the growing population. There is also an ongoing investment in providing higher levels of treatment. The majority of growth-related projects are funded through development contributions.

Significant projects include:

Darfield: additional bores for water supply capacity	2018/19	\$0.7m*
Darfield: water reticulation upgrade	2018–2024	\$1.4m*
Rolleston: new bores and reservoirs for supply capacity	2018–2026	\$4.5m*
Rolleston: extension of reticulation network for growth	2018–2028	\$6.0m*
District-wide: water quality upgrades	2018–2021	\$6.0m

Wastewater

The Council provides 15 reticulated wastewater schemes that service 73% of properties in the district. Over the period of this plan, the Council expects to continue expansion of these schemes to meet the demands of population growth. The Eastern Selwyn Sewerage Scheme (ESSS) at Pines, near Rolleston, services much of the eastern part of the district, and will require ongoing upgrades to ensure its capacity matches increasing demand. Reticulation renewals and upgrades are planned for the Ellesmere wastewater schemes, along with an upgrade to the Ellesmere Wastewater Treatment Plant in 2023.

Significant projects include:

ESSS: Extension to solar drying hall	2018/19	\$3.10m*
ESSS: Pines IV – plant expansion for additional capacity	2020/21	\$5.4m*
Ellesmere: treatment plant upgrade to meet growth	2023/24	\$7.5m*
Malvern: septage receival at Pines	2019/20	\$1.0m

Stormwater

The Council manages 21 stormwater management areas in Selwyn. These are located in urban areas and provide the infrastructure to collect and dispose of stormwater. Significant changes in the Land Water Regional Planning rules mean there will be an increasing focus on managing the quality and quantity of stormwater over the next 10 years.

Significant projects include:

District-wide flood protection and treatment construction	2018–2028	\$2.1m
Leeston: township flood diversion	2018–2020	\$1.0m
Prebbleton: open drain piping	2019–2021	\$0.5m

^{*} As these projects are mainly required to meet demand from growth they are primarily funded from development contributions

LOCAL PROJECTS

In addition to the projects outlined in the previous sections, the Council is proposing to continue its investment in services and facilities, upgrades, renewals and community projects in local areas throughout the district.

Some of the local projects planned in each ward over the next 10 years are shown below. This is not a complete list of all projects.

HAVE YOUR SAY

The Council welcomes feedback and comment on any of these proposed local projects. Please use the comments section on the submission form, or share your views at www.selwyn.govt.nz/fastforward28.

ELLESMERE WARD

2020/21	\$86,000
2018–2027	\$106,000
2020/21	\$186,000
2025/26	\$388,000
2019–2021	\$309,000*
2020–2027	\$624,000*
2018–2028	\$1,159,000*
2018–2020	\$434,000
2018–2026	\$5.6m
	2018–2027 2020/21 2025/26 2019–2021 2020–2027 2018–2028 2018–2020

MALVERN WARD

Lake Coleridge Village: toilet facility renewal	2022/23	\$268,000
Darfield swimming pool plant and equipment renewals	2019/20	\$251,000
Sheffield swimming pool: seasonal lifeguard	from 2018/19	\$22,000/yr
Kirwee Reserve: extension development	2019/20	\$206,000*
Kirwee: additional water supply bore capacity	2019/20	\$827,000*
Lake Coleridge: additional filtration for security of water supply	2018/19	\$278,000

SELWYN CENTRAL WARD

Rolleston: refurbishment of former library space	2019–2021	\$504,000
West Melton Domain: extension development	2018–2027	\$524,000*
Reid's Pit: development of recreation area	2018–2021	\$414,000*
Dynes Road – Foster Park: widening and parking	2018/19	\$785,000

SPRINGS WARD

Lincoln Domain: new reserve and sports field	2018–2023	\$3.5m*
Birchs Road footpath and kerbing upgrade	2018/19	\$250,000
Prebbleton (Birchs Road): new reserve and sports field	2018–2028	\$10.1m*
Springston Cemetery: extension for additional capacity	2018/19	\$102,000
Springston: new toilet facility	2024/25	\$137,000
Lincoln (Liffey): public toilet upgrade	2020/21	\$317,000
Lincoln: new water supply well and headworks	2018–2024	\$4.7m*
Lincoln: water supply pipeline extensions	2018–2028	\$1.2m*
Prebbleton: new reservoir for water supply capacity	2019/20	\$2.6m*
Lincoln: wastewater capacity	2021/22	\$2.4m
Prebbleton: Tosswill Road domain frontage upgrade	2018/19	\$300,000

^{*} As these projects are mainly required to meet demand from growth they are primarily funded from development contributions

CHARGES FOR ENVIRONMENTAL SERVICES

The Council charges for a range of environmental services including resource consents, planning, building consents, regulatory, health and dog registration.

The Council is proposing some changes to its schedule of chargeable costs for environmental services. Details of the proposed charges are shown in the draft Long-Term Plan, which is available at www.selwyn.govt.nz/fastforward28.

SOLID WASTE CHARGES

Refuse bags:

Proposed to increase the charge for bags from \$2 to \$2.50 (incl GST) in 2018/19, and again in 2021 to \$2.75 (incl GST) per bag. This increase is to help offset the actual cost to Council to supply, collect and dispose of bags, which is \$3.16 per bag. The last time bag prices were increased was in 2014.

Refuse 80L bin:

Proposed to increase from \$121 a year to \$136 in 2018/19. Prices have not increased since July 2016. The new price still means that an 80L refuse plus 240L organics (combined volume of 320L) will cost a total of \$346 per year compared to a 240L refuse at \$407 per year.

Refuse 240L bin:

Proposed to increase to \$407 a year (as provided for in the 2015-2025 Long-Term Plan), and then increase only at CPI rates if necessary.

Pines Resource Recovery Park disposal charges:

Waste disposal fees are currently \$224 per tonne. It is proposed to increase this fee to \$228 per tonne in 2018/19. This fee was last changed in 2015, and is still significantly less expensive than neighbouring councils.

Lake Coleridge waste charge:

Lake Coleridge properties currently pay a refuse rate of \$79 a year. It is proposed to increase the rate to \$121 in 2019, to match that of the other high country villages such as Arthur's Pass and Castle Hill. Lake Coleridge properties currently pay a lower refuse fee than other high country villages, although the cost to provide these services is much higher. By moving to a standardised fee, Lake Coleridge properties will pay a fairer proportion of the cost of service, while still receiving a significant subsidy.

An investigation into upgrades to the waste and recycling facilities is planned for 2018/19. If an upgrade to the existing recycling system goes ahead, it is proposed to introduce the standard recycling charge of \$63 per household to these properties in 2019/20, in line with the rest of the district including Castle Hill and Arthur's Pass.

CHANGES TO FEES AND CHARGES

FINANCIAL INFORMATION

FINANCIAL STRATEGY

Introduction

The financial strategy guides the way the Council makes decisions over revenue, expenditure, borrowing and investments. It helps explain how we plan to balance the books and summarises the implications of these plans for ratepayers. In doing so it links the decisions the Council makes on what services to provide with how they will be paid for.

In developing the Long-Term Plan we aim to remain in a strong financial position and be fair in deciding the amount current and future ratepayers, customers and developers pay for services they receive.

The Council is in a sound financial position after a time of extraordinary population and business growth. Our financial results have been positive, borrowing is within our specified limits and we retain a range of investments. Although this growth is very positive for the district, and results in an increase in the number of ratepayers, it does put increasing pressure on our water and wastewater systems, roads and community facilities. Responding to this pressure will require substantial additional expenditure. It is the funding of this expenditure that is the major financial challenge for the Council, and for ratepayers and developers, over the next 10 years.

The scale of the expenditure required, particularly the roading links to the new Christchurch Southern Motorway, the development of Rolleston and Lincoln Town Centres and new and expanded community facilities, means that the Council has had to look at all options to fund this work. It is proposed that these major projects are funded from a combination of surpluses being generated by land sales on Izone, rate increases, contributions from developers and external sources including the New Zealand Transport Agency.

We estimate that the Izone surplus will generate a surplus of \$45 million. Of this, \$5.5 million has already been committed to fund the new library and community centre in Rolleston. It is proposed that the remaining \$39 million will be used to help fund the spending programme over the next 10 years.

Using Izone surpluses in this way is equal to a rate reduction of \$150 per year for a \$600,000 property. However, once spent, the funds will not be available for other future projects.



Rates levels and limits

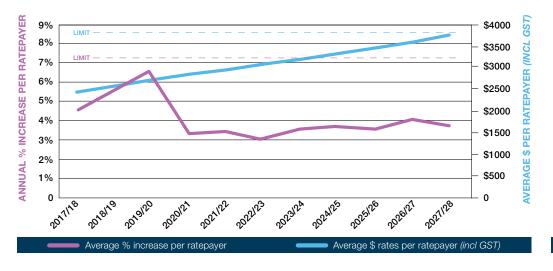
While rates will need to increase above the rate of inflation to pay for improved services, the level of increase will be managed and rates will remain reasonable. The level of borrowing will also be controlled so that it will not unreasonably burden future ratepayers.

The Council is forecasting average rate rises per ratepayer of 4% per year over the next 10 years (this is a combination of an average annual general rate increase of 6% and average annual targeted rate increase of 2.9%). Legislation requires councils to set a limit on rate increases. The limits set by the Council are that the average rate increase should not exceed 7% in any one year, and that average rates should not exceed \$3,700 (inc. GST).

These are average increases per ratepayer across the district and the actual increase for individual properties may exceed these amounts.

The chart below shows the forecast for average rates per ratepayer and average annual percentage increase over the next 10 years, compared with the Council's rate limits.

Rate Levels

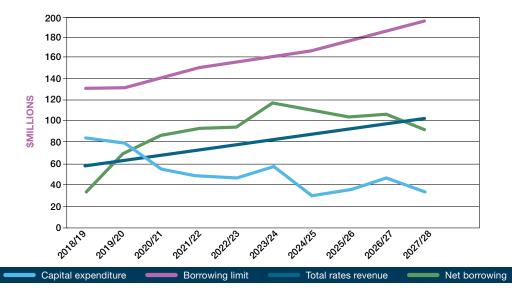


Borrowing

Net borrowing over the period of this plan is forecast to peak at \$117 million in 2023/24; this is well within the Council's debt limit of \$162 million for that year. The additional borrowing will be used to help fund major capital projects. We are satisfied that the forecast level of borrowing is affordable and will not overburden future ratepayers. Much of the debt is funded by development contributions from land developers, lease revenue from the Council's commercial properties and targeted rates for community facilities.

Our financial strategy is illustrated in the chart below. It shows forecast rates revenue, capital expenditure and net borrowing over the next 10 years. The chart shows that borrowing will increase in the earlier years, but will reduce as capital expenditure and rates revenue rises in the later years.

The Council's forecast rates revenue, capital expenditure, net borrowing and borrowing limit 2018–2028



Revenue, expenditure and net assets

The forecast level of revenue, operating expenditure, annual surplus and net assets for the period of this plan is set out below. The surpluses are mostly due to vested assets revenue that reflects the value of assets received from land developers. This revenue is in the form of physical assets (roads, water pipes, reserves etc) and because it is not in the form of cash, cannot be used to pay for services.

	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	Annual plan	LTP									
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue											
Rates	50,769	55,977	62,229	66,909	71,928	76,981	81,474	86,222	91,186	96,839	102,513
Development contributions	12,308	15,879	15,679	16,241	16,165	17,724	7,682	9,015	11,113	10,867	10,887
Subsidies and grants	9,507	8,978	11,613	11,667	14,658	13,205	12,993	11,221	11,215	12,230	12,564
Vested assets	19,099	29,257	30,373	28,647	27,716	22,462	14,376	13,693	12,172	13,006	13,521
Other revenue	36,918	35,204	26,601	29,801	28,850	29,615	30,474	31,222	32,643	33,851	35,333
Total revenue	128,601	145,295	146,495	153,265	159,317	159,987	146,999	151,373	158,329	166,793	174,818
Operating expenditure	98,956	106,595	112,486	121,868	125,539	129,806	136,757	142,226	146,197	153,548	159,023
Surplus/(deficit)	29,645	38,700	34,009	31,397	33,778	30,181	10,242	9,147	12,132	13,245	15,795
Net assets	1,478,773	1,574,531	1,692,797	1,724,195	1,765,825	1,898,878	1,909,119	1,926,838	2,060,183	2,073,428	2,098,421

Conclusion

The Council's financial policies aim to be prudent and fair to current and future ratepayers. Current ratepayers pay for the services they enjoy, including a contribution to the cost of replacing infrastructure they use.

The cost of expanding our infrastructure to allow for new residents is partly paid for by developers. All ratepayers, current and future, pay for the costs involved in improving the quality of services.

This funding approach will enable the Council finances to remain in good health over the next 10 years and will also enable the Council to invest in infrastructure and services to benefit the community.

RATING EXAMPLES

The following tables show the proposed changes to annual rates for 2018/19, 2019/20 and 2020/21, compared to the current year's rates (2017/18), for a sample of typical properties in Selwyn. These changes are shown as both a % movement and total dollar amount. The last column shows the average rates change over the 10-year period of this plan.

Total Rates									
	Capital Value	2017/2018	2018/2019	2018/2019	2019/2020	2019/2020	2020/2021	2020/2021	10 year average
Major Townships	\$	\$	\$	%	\$	%	\$	%	%
Darfield	490,000	2,380	2,558	7.5%	2,739	7.1%	2,822	3.1%	3.9%
Leeston	405,000	2,666	2,913	9.3%	3,089	6.0%	3,167	2.5%	3.6%
Lincoln	675,000	3,191	3,170	-0.7%	3,359	6.0%	3,452	2.8%	2.8%
Prebbleton	648,000	2,919	3,122	7.0%	3,310	6.0%	3,401	2.8%	3.6%
Rolleston	640,000	3,088	3,167	2.6%	3,356	6.0%	3,448	2.8%	3.1%
Down	Capital Value	2017/2018	2018/2019	2018/2019	2019/2020	2019/2020	2020/2021	2020/2021	10 year average
Rural	\$	\$	\$	%	\$	%	\$	%	%
Darfield	9,700,000	13,123	13,320	1.5%	14,152	6.2%	14,925	5.5%	5.2%
Ellesmere	2,060,000	3,634	4,220	16.1%	4,540	7.6%	4,774	5.2%	6.5%
Malvern	3,270,000	11,353	11,732	3.3%	12,323	5.0%	12,843	4.2%	4.2%
Springs	3,220,000	3,774	4,290	13.7%	4,588	6.9%	4,799	4.6%	5.8%
Selwyn Central	5,850,000	9,859	10,602	7.5%	11,279	6.4%	11,892	5.4%	5.8%
	Capital Value	2017/2018	2018/2019	2018/2019	2019/2020	2019/2020	2020/2021	2020/2021	10 year average
Commercial	\$	\$	\$	%	\$	%	\$	%	%
	2,450,000	3,299	3,531	7.0%	3,722	5.4%	3,887	4.4%	5.0%

Lacations	Capital Value	2017/2018	2018/2019	2018/2019	2019/2020	2019/2020	2020/2021	2020/2021	10 year average
Locations	\$	\$	\$	%	\$	%	\$	%	%
Armack Drive	550,000	2,374	2,459	3.6%	2,638	7.3%	2,721	3.2%	3.6%
Arthur's Pass	290,000	1,458	1,652	13.3%	1,821	10.3%	1,891	3.8%	5.4%
Burnham	425,000	2,296	2,352	2.4%	2,524	7.3%	2,601	3.1%	3.4%
Castle Hill	550,000	2,275	2,417	6.2%	2,590	7.2%	2,665	2.9%	3.7%
Coalgate	375,000	1,590	1,734	9.1%	1,902	9.7%	1,972	3.7%	4.8%
Doyleston	450,000	2,290	2,520	10.1%	2,705	7.3%	2,795	3.3%	4.5%
Dunsandel	280,000	2,199	2,264	3.0%	2,434	7.5%	2,505	2.9%	3.4%
Edendale	650,000	2,317	2,622	13.2%	2,812	7.2%	2,903	3.3%	4.7%
Glentunnel	600,000	1,845	2,016	9.3%	2,200	9.1%	2,287	4.0%	5.0%
Hororata	430,000	1,733	1,870	7.9%	2,046	9.4%	2,123	3.8%	4.7%
Johnson Road	695,000	2,498	2,531	1.3%	2,717	7.3%	2,807	3.3%	3.5%
Jower Road	740,000	2,532	2,570	1.5%	2,749	6.9%	2,831	3.0%	3.3%
Kirwee	585,000	2,408	2,567	6.6%	2,753	7.2%	2,841	3.2%	4.0%
Lake Coleridge	255,000	1,982	2,122	7.0%	2,322	9.5%	2,381	2.5%	3.7%
Rakaia Huts	315,000	1,470	1,734	18.0%	1,904	9.8%	1,977	3.8%	5.7%
Sheffield	345,000	2,135	2,272	6.4%	2,441	7.4%	2,511	2.9%	3.7%
Springfield	295,000	1,819	1,968	8.2%	2,138	8.6%	2,209	3.3%	4.3%
Springston	465,000	2,788	2,965	6.3%	3,144	6.0%	3,225	2.6%	3.3%
Southbridge	390,000	2,731	2,900	6.2%	3,076	6.1%	3,153	2.5%	3.3%
Tai Tapu	645,000	3,111	3,119	0.3%	3,307	6.0%	3,399	2.8%	2.9%
West Melton	710,000	3,155	3,175	0.6%	3,366	6.0%	3,461	2.8%	3.0%
Whitecliffs	300,000	1,611	1,758	9.2%	1,928	9.7%	1,998	3.6%	4.8%

CHANGES TO FINANCIAL POLICIES

The way in which Council activities are paid for is determined by its financial policies and the Council is proposing changes to three key policies: the Revenue and Financing Policy, the Development Contributions Policy and the Rate Remissions Policy including Māori Freehold Land. A summary of the proposed changes is set out below.

More information and full copies of the three policies, are available at the Council's website www.selwyn.govt.nz/fastforward28.

Proposed changes to the Revenue and Financing Policy

The Revenue and Financing Policy sets the overall approach to funding Council activities in terms of who pays for what, and sets out the reasoning behind the choices the Council has made in relation to funding. The aim of the policy is to be fair to ratepayers, customers and land developers in terms of the costs they should meet. The existing revenue and financing policy was adopted three years ago.

The Council has reviewed the policy to keep it up to date and is proposing some small changes. The changes are to make sure the policy reflects the way activities are being funded and is not a proposal to change responsibility for funding from one group to another (whether ratepayers, customers or land developers). The proposed changes seek to achieve a similar outcome to the existing policy, and it has simply been updated to reflect changes in anticipated revenue sources as a result of anticipated changes to the Council's activities.

Proposed changes to the Development Contributions Policy

This policy determines how much land developers pay towards the cost of providing the additional community facilities (including roads, water systems, waste water systems and reserves) required for a growing population. The policy has been reviewed to keep it up to date and clarify some administrative matters.

The main changes proposed are:

- Adjustments to amount payable in respect of existing development contributions, including a reduction in the amount payable for the Eastern Selwyn Sewerage Scheme as a result of rapid residential development and higher growth forecasts
- New development contributions for Kirwee water, Leeston water, Ellesmere wastewater and Outline Development Plan 4 area of Lincoln
- · Inclusion of residential development discount factors. The aim of the change is to reduce the amount payable for small properties, including family flats
- More detail on the calculation of household unit equivalents (the calculation of the number of development contribution charges that apply to non-residential developments)
- · Changes to administrative arrangements to give greater clarity for applicants.

Proposed changes to the Rate Remissions Policy including Māori Freehold Land

This policy sets out the remissions available from payment of some rates for certain parties, or in certain circumstances. The policy has been reviewed to keep it up to date and clarify the application of some remissions. It includes information on remission on rating units affected by natural calamity and clarifies how remissions apply to commercial properties for library, recreation reserve and community centres and halls targeted rates.



INFRASTRUCTURE STRATEGY

Introduction

Selwyn District Council is required to prepare an Infrastructure Strategy, setting out key issues the Council anticipates over the next 30 years and the proposed priorities for its infrastructure programme.

This is the Council's second Infrastructure Strategy. It has been prepared from Council's 2018 Activity Management Plans and the Long-Term Plan, of which it forms part. The issues discussed reflect the current legislative environment and the communities' priorities across the district.

This section provides a summary of the strategy, which can be seen in full in the supporting documentation at www.selwyn.govt.nz.

Selwyn district has experienced significant and sustained growth: the district's population is now the equal-third largest of any territorial authority in the South Island, and is expected to grow from around 59,000 now towards 105,000 by 2048.

This growth requires investment in infrastructure to support the delivery of services, and while this is reflected in the strategy through a focus on growth-related projects, it also emphasises the need to maintain and renew the existing asset base. The programme outlined in the strategy represents a 'just in time' approach, with many projects working in combination to provide an efficient and effective approach.

The strategy includes estimates of operational and capital costs which have been derived from the asset management planning process. The financial forecasts are estimates, and the reliability of the forecasts decreases beyond 10 years and towards the 30-year planning horizon.

Priorities for the Council 2018–2048

The rapid growth in the district, particularly eastern Selwyn, is the immediate challenge facing the Council, and all indications are that this will continue. The impacts are spread across roading, 5 waters, community facilities and solid waste. Understanding these impacts and developing 'fit for purpose' responses into a comprehensive programme is Council's priority.

To ensure Selwyn is an attractive and affordable district, infrastructure must meet the needs of residents across the district at a basic level, with changes made where required. Along with growth-driven change, improvements to water supplies and other utilities to meet community expectations and legislation are vital.

The Council has developed long-term strategies for communities across the district; including Malvern and Ellesmere. Implementing the initiatives discussed with these communities is also an ongoing process.

At a high level, the Council's priorities, in no specific order, are to:

- · manage the impacts of rapid population growth across all activities
- · achieve compliance with legislation and consents
- · implement masterplans and structure plans
- · ensure the district is attractive for residents and businesses
- · reflect inter-generational benefit in the funding of large projects
- · continue to develop community facilities including community centres, halls and reserves

Asset and Service Management Strategy

In providing services to residents and visitors through the use of infrastructural assets, the Council's Asset and Service Management Strategy is to:

- 1. maintain the existing networks (including 'routine' renewals)
- 2. implement upgrades required to meet legislative and regulatory compliance
- 3. undertake asset renewals through coordinated programmes
- 4. consider the level of demand for services and plan infrastructure response accordingly
- 5. ensure vested assets are appropriate and of the standard required

This approach recognises the relatively new assets that comprise Selwyn's networks, and that the proportion of assets requiring renewal in the near future is relatively small.

The performance of assets is generally satisfactory and maintaining these is the priority so that services to the community are not compromised. Monitoring the condition and performance of assets remains important while the emphasis is on responding to growth, to ensure that assets are not deteriorating prematurely and renewal plans remain appropriate.

Significant infrastructure issues

Along with the replacement of existing infrastructure, the Council's priorities over the next 10 to 20 years relate to the rapid growth in the eastern portion of the district.

5 Waters

Based on current growth trends, demand for water, wastewater and stormwater services have the potential to exceed consented allowances in some schemes. Water quality upgrades are driven by requirements of the Drinking Water Standards, and as a consequence of the Havelock North contamination event. Upgrades are planned for the Darfield, Lincoln, Prebbleton, and Rolleston schemes, while smaller water quality upgrades are planned across most other schemes.

Growth is driving the need for greater wastewater treatment capacity at the Ellesmere treatment plant, while the Eastern Selwyn Sewerage Scheme requires plant and reticulation upgrades. The Council is looking into options for Darfield and Upper Selwyn Huts and will continue discussions with these communities.

Transportation

Maintaining the extensive network is a priority, along with safety and managing the effects of growth.

Traffic numbers have increased dramatically in eastern Selwyn, and this is expected to continue. The Christchurch Southern Motorway (CSM2) extension to Rolleston will enable convenient travel into Christchurch city, and improvement in the north-west quadrant will also improve access to the industrial zone, airport and further north. The proposed programme includes considerable integration with NZTA.

Key projects over the next thirty years include:

- · SH1 access at Rolleston township/Rolleston industrial zone
- · Rolleston Town Centre upgrades
- · Prebbleton arterial/CSM2 linkages
- · Lincoln township upgrades
- · Ellesmere Area Plan projects (High Street, Leeston; High Street, Southbridge)
- · Walking and Cycling Strategy and programme

Community Facilities

The development of parks and open space in line with the strategy for growing township is the priority for this activity. Creating spaces and supporting active lifestyles is vital to residents' enjoyment of the district. With a greater demand on facilities, this extends to artificial playing surfaces and large scale parks, with Rolleston as a hub. Indoor facilities and aquatic centres are also due for extension or improvements as best suits each community's needs.

Solid Waste

The growth in demand for solid waste services closely reflects population growth in the district. Building on the effective programmes in place, alterations to the Pines Resource Recovery Park will encourage greater reuse and recycling in the future.







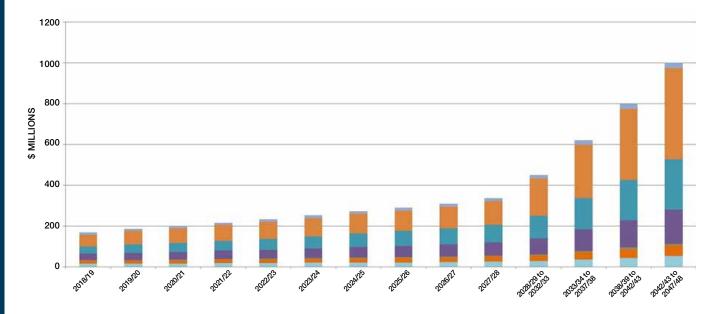


Expenditure forecasts

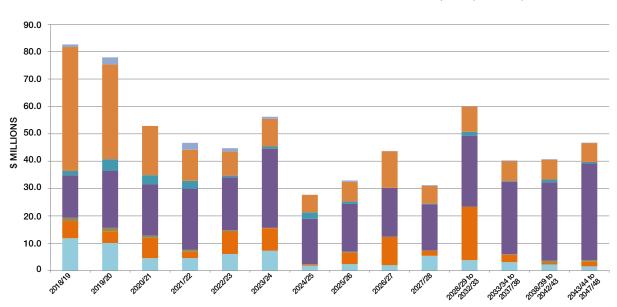
The following expenditure forecasts provide an indication of the proposed spending.

Key Community facilities Roads Water Land drainage Sewerage

Combined Infrastructure Forecast – Operation and Maintenance (Inflated)



Combined Infrastructure Forecast - Capital (Inflated)



AUDIT NEW ZEALAND Mana Arotake Aotearoa

Independent auditor's report on Selwyn District Council's Consultation Document for its proposed 2018–28 Long-Term Plan

I am the Auditor General's appointed auditor for Selwyn District Council (the Council). Section 93C of the Local Government Act 2002 (the Act) requires an audit report on the Council's consultation document. We have done the work for this report using the staff and resources of Audit New Zealand. We completed our report on 14 March 2018.

Opinion

In my opinion:

- the consultation document provides an effective basis for public participation in the Council's decisions about the proposed content of its 2018–28 long term plan, because it:
- fairly represents the matters proposed for inclusion in the long term plan; and
- identifies and explains the main issues and choices facing the Council and district, and the consequences of those choices; and
- the information and assumptions underlying the information in the consultation document are reasonable.

Basis of opinion

We carried out our work in accordance with the International Standard on Assurance Engagements (New Zealand) 3000 (Revised): Assurance Engagements Other Than Audits or Reviews of Historical Financial Information. In meeting the requirements of this standard, we took into account particular elements of the Auditor General's Auditing Standards and the International Standard on Assurance Engagements 3400: The Examination of Prospective Financial Information that were consistent with those requirements.

We assessed the evidence the Council has to support the information and disclosures in the consultation document. To select appropriate procedures, we assessed the risk of material misstatement and the Council's systems and processes applying to the preparation of the consultation document.

We did not evaluate the security and controls over the publication of the consultation document.

Responsibilities of the Council and auditor

The Council is responsible for:

- · meeting all legal requirements relating to its procedures, decisions, consultation, disclosures, and other actions associated with preparing and publishing the consultation document and long-term-plan, whether in printed or electronic form;
- · having systems and processes in place to provide the supporting information and analysis the Council needs to be able to prepare a consultation document and long term plan that meet the purposes set out in the Act; and
- ensuring that any forecast financial information being presented has been prepared in accordance with generally accepted accounting practice in New Zealand.

I am responsible for reporting on the consultation document, as required by section 93C of the Act. I do not express an opinion on the merits of any policy content of the consultation document.

Independence

In carrying out our work, we complied with the Auditor General's:

- · independence and other ethical requirements, which incorporate the independence and ethical requirements of Professional and Ethical Standard 1 (Revised); and
- · quality control requirements, which incorporate the quality control requirements of Professional and Ethical Standard 3 (Amended).

Other than our work in carrying out all legally required external audits, we have provided an assurance report on certain matters in respect of the Council's Debenture Trust Deed. These assignments are compatible with those independence requirements. Other than these assignments, we have no relationship with or interests in the Council or any of its subsidiaries.



John Mackey Audit New Zealand On behalf of the Auditor General, Christchurch, New Zealand

HAVE YOUR SAY

MAKING A SUBMISSION

Selwyn District Council is now seeking your feedback on the proposals and projects outlined in this Consultation Document.

Consultation is open from Wednesday 4 April 2018.

You can make a submission:



Online

by visiting www.selwyn.govt.nz/fastforward28



By post

Freepost 104 653

Long-Term Plan Submissions PO Box 90. Rolleston 7643



By email

scan or email your completed

submission form to longtermplan@selwyn.govt.nz



In person

you can also drop in the form to the Council offices in Rolleston, or to any Council library

or service centre

Other ways to have your say:



Online survey you can also complete a quick online survey on the key proposals in this document at www.selwyn.govt.nz/fastforward28



Facebook

informal comments can be made using the Council's Facebook page: 'Selwyn District Council'

Comments made via Facebook are not formal submissions, but will be summarised and included with written feedback for the Council's consideration. The Council will not be able to respond to comments on Facebook.

Submissions and comments must be received by 5pm, Friday 4 May 2018.

ENGAGING WITH THE COMMUNITY

During the consultation period, from Wednesday 4 April to Friday 4 May, Councillors and council staff will be visiting events and locations at local communities throughout the district to discuss the proposals in this document, and to encourage people to make submissions.

Details of community engagement opportunities are available at www.selwyn.govt.nz/fastforward28.

PUBLIC HEARINGS

Public hearings on submissions to the Consultation Document will be heard by the Council on 23-24 May 2018, as required. If you wish to speak to your submission at the hearings please indicate on the submission form.

KEY DATES

WEDNESDAY 4 APRIL

Consultation opens

FRIDAY 4 MAY

Consultation closes, 5pm

WEDNESDAY 23-THURSDAY 24 MAY

Hearings (as required)

WEDNESDAY 30-THURSDAY 31 MAY

Council deliberations (as required)

LATE JUNE

Council formally adopts the Long-Term Plan 2018–2028



Please indicate your views on the following proposals. If you need extra space for your submission use additional paper (please include your name on additional sheets).

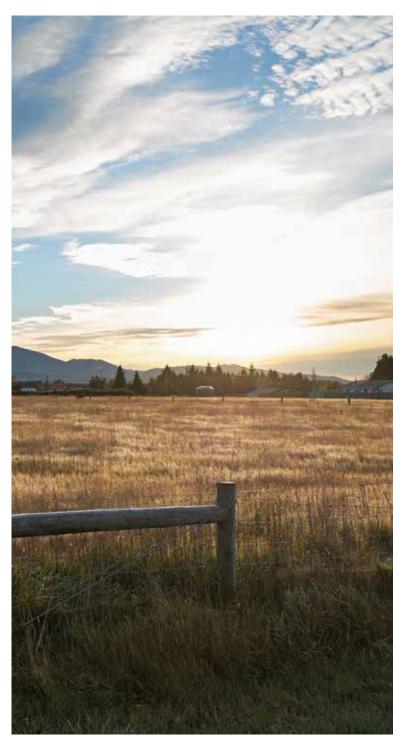
1. Do you have any comments on the proposal to introduce a district-wide rate for community

You do not have to answer every question. You can make a general submission or submit on matters not included in this document by completing question 10: Other comments.

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	Do you have any comments on the proposal to proceed with extensions to the Selwyn Aquatic Centre? (see pages 14–15)
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For Council use	: submission number							
Title:*First	t Name:	Last Name:*						
Town:*		Contact Number:*	Postcode:*					
Are you making	Email: Are you making this submission for an organisation? Yes No If yes, please state the name of organisation:							
Do you wish to a Preferred time:	ate the hame of organisal attend a hearing to present Wed 23 May 2018 Thur 24 May 2018 ast be returned by 5pm, Fi	your submission in perso Morning After Morning After	n? Yes No rnoon Evening rnoon * Required fields					
	ny comments on the prop Which of the funding optio							
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. Do you have any comments on the proposal to replace the current rating system for water races with a standard district rate across all three water race schemes? (see pages 20–21)	8. Do you have any comments on the proposal to build an extension to the Selwyn District Council offices in Rolleston? (see pages 26–27)
. Do you have any comments on the proposal to combine the current community grant funding schemes into a single contestable scheme? (see pages 22–23)	9. Do you have any comments on the draft Walking and Cycling Strategy and the proposed programme? (see pages 28–29)
. Do you have any comments on the proposal to develop new community facilities at Hororata, Leeston and Prebbleton? (see pages 24–25)	10. Other comments: Do you have any comments on other projects in this consultation document or on any other matters?



FIND OUT MORE: SUPPORTING INFORMATION

A number of supporting documents are available which provide additional information, background and details on the proposals outlined in this document, and on other aspects of the Council's programme and budgets for 2018–2028.

These documents include:

Draft Long-Term Plan 2018–2028

This sets out in detail the Council's proposed activities, funding strategies, financial and other information for the period 2018–2028. It incorporates the following:

- · Financial Strategy
- · Revenue and Financing Policy
- · Development contributions Policy
- · Funding Impact Statement
- · Schedule of fees and charges

Infrastructure Strategy

This sets out in detail the key infrastructure issues the Council anticipates over the next 30 years and the proposed priorities for its infrastructure programme.

Community Facilities Activity Management Plan

5 Waters Activity Management Plan

Transportation Activity management Plan

The purpose of the activity management plans is to outline and summarise the Council's long-term asset management approach for the provision and management of key services throughout the district.

Draft Walking and Cycling Strategy

The Draft Walking and Cycling Strategy is an update of the 2009 Walking and Cycling Strategy, and proposes a range of projects and improvement to improve walk/cycle networks within and between townships across the district.

These documents are available through the Selwyn District Council website: www.selwyn.govt.nz/fastforward28.

Selwyn District Council PO Box 90, Rolleston 7643 www.selwyn.govt.nz/fastforward28

