



Long-Term Plan

Consultation Document

2024-2034



Your Future Selwyn

Long-Term Plan

2024 - 2034

Contents

About This Plan	6	Keeping Our Community Informed	44
What Is The Long-Term Plan?	7	Strengthened Partnerships	45
		How We Keep Our Water Safe	45
Timeline	9	Chlorination	46
		Low Nitrate Water Sources	47
Progress So Far	10	Potential Requirement To Fluoridate	47
		Maintenance & Renewals Funding	48
Setting The Scene	12	New Public Transport Services	48
		Rolleston Transport Improvements	49
The Bigger Picture	13	Lincoln Town Centre Upgrades	49
What You Said You Want For Selwyn	13	Walking & Cycling Improvements	49
Improving Our Well-being	14	Compulsory Organics Collection	50
Climate Change	15	Infrastructure DC's	51
Water Governance	16	Council's Office Improvements	51
What You Told Us....	17	Strategic Investment Strategy	51
		Planning Further Community Facilities	51
What The Council Does	18	Fees & Charges	51
Understanding Your Rates	18		
Average Annual Rates Increase	18	Across The District	53
General Rates	18		
Targeted Rates	19	Policies	54
Development Contributions	19	Significance & Engagement Policy	54
Environment Canterbury Rates	19	Financial Policies	54
		Development Contributions Policy	55
Where Do Your Rates Go?	21	Remission & Postponement	55
		Climate Change Policy	55
Where We're Going	22	Māori Free-Hold Land Policy	55
The Next 10 years	22		
		Financial Information	56
Our Big Decisions	25	Rates Levels & Limit	56
Public Transport	26	Borrowing	57
		Summary Financial Strategy 2024-34	57
Big Decision 1 – Public Transport	28	Revenue, Expenditure & Net Assets	58
		10 Year Funding Overview	58
Community Facilities	30	Rating Examples	59
What We Have Now	32		
		Infrastructure Strategy	60
Big Decision 2a – Whata Rau	34	Priorities For 2024-2054	61
Big Decision 2b – Leeston Park	36	Asset & Service Management	61
Big Decision 3 – Malvern Facility	38	Expenditure Forecasts	62
Matters For Community Guidance	40	How To Make A Submission	63
Sheffield Memorial Pool	41		
Economic Development	42		
Enhancing Digital Solutions	43		

Our Cultural Connection

This design responds to stylistic elements that accentuate the beauty of Selwyn District's landscape and cultural legacy. We were able to seamlessly integrate inspirations from the present, the land and the community. Upon dissecting the design, emphasis falls on the prominent inclusion of the mangōpare and the tāniko, both symbolising elements deeply entrenched in the region's essence.

Elements derived from the present, land and community intricately intertwine, forming a visually compelling narrative that mirrors the cultural heritage of the Selwyn District.

From the Mayor



You told us you wanted a sustainable Selwyn, a place where people could live without needing to go anywhere else.



Waikirikiri Selwyn is a district of opportunity where families thrive. We are a great place to bring up children and to grow old. All over Aotearoa people agree. Kiwis move to Selwyn more often than to any other part of the country due to our great lifestyle, strong economy, and our fresh air location next to a city and touching the Southern Alps.

We're focused on looking after what we already have while planning and investing in a few new projects that you have asked for.

We are balancing this with the cost of rates and the affordability for households. As we have seen with councils around the country, just providing what we did last year is costing more. There are a number of projects that we have had to delay and put off as they are unaffordable in the current environment.

When we were preparing this plan, you told us you wanted a sustainable Selwyn, a place where people could live without needing to go anywhere else.

We want to deliver this and we have developed this draft plan, using that feedback.

We are proud to work with you and for you, and with mana whenua Ngāi Te Ruahikihiki and Ngāi Tūāhuriri, for the benefit of all our communities.

Now we want to hear from you. He rau rika e oti ai, many hands make light work.

Please read this document and let us know where you think we've got it right and if you would like to see things done differently, either added or deleted. We will carefully consider all your feedback which will feed into the shape of the final plan ready for 1 July.

I look forward to hearing from you.

Sam Broughton
Mayor of Selwyn



Mō tēnei mahere

About this plan

This booklet is our consultation document for the Long-Term Plan 2024-2034.

Every three years we prepare a long-term plan which sets out the outcomes we want to achieve for Waikirikiri Selwyn over the next 10 years, and the projects and activities that will help us get there. It also shows how these activities will be funded, and what this means for your rates.

This consultation document is a key part of developing the plan, helping us hear your views on priorities and directions for the decade ahead.

In this document you'll find information on the opportunities and challenges we're facing, what we're proposing to do over the next 10 years, and how that might affect your rates.

This is your opportunity to share your views with us. We want to hear what proposals you support, as well as things you think we could do differently. We welcome your comments on other areas you think the Council should focus on, other initiatives or projects you'd like us to support, and how these might be funded.

A number of supporting documents are also available to help you find more detailed information on the proposed projects, infrastructure developments and funding options outlined in this consultation document. These are noted in the relevant sections.



What is the Long-Term Plan and how does it fit in with other plans?

The Long-Term Plan is our 10-year budget. It sets out our work programme for the coming 10 years, including any major new projects or changes to services planned during this period, along with details on funding and rates. The community has an opportunity to provide feedback and make submissions.

Annual Plans – The Long-Term Plan is set every three years. For each year in between, the Council produces an annual work programme and budget, including consulting on any proposed changes from what was signalled in the Long-Term Plan.

The District Plan is like a rule book, which sets policies and rules for what people can do on their land and how it can be developed to sustainably manage the natural and physical resources of Waikirikiri Selwyn. We are in the process of introducing a new District Plan. Decisions on public submissions were notified in September 2023. The majority of the plan is now operative as the Partially Operative District Plan with a small number of appeals going through the Environment Court. Where sections are being appealed, the previous plan rules remain in place.

Selwyn 2031, the District Development Strategy, was adopted in 2014 and has helped guide the Council's decision-making as the district grows and develops. We have started a review of this plan and expect to consult on our new Future Selwyn strategy later this year, which aims to set the overall goals of where we want to get to for the next 30-50 years. New directions and developments arising from these strategies are implemented through our Long-Term and Annual Plans.

Area Plans and **Structure Plans** – Area Plans such as the Malvern Area Plan, Structure Plans and even Town Centre Plans, make specific spatial plans for large areas to implement the District Development Strategy and help shape our Long-Term Plan investments, by describing how areas will develop and specific major projects needed.



Rāraki wā Timeline

Have your say

Anyone can make a submission or give feedback on this consultation document. You can let us know your feedback online at www.selwyn.govt.nz/ltp.

During the consultation period, councillors and Council staff will be visiting events and locations through the district to discuss the proposals in this draft plan.

Details of community engagement events will be available at www.selwyn.govt.nz/ltp.

If you need further information or assistance in completing a submission please call us on **0800 SELWYN (735 996)**.



2 April

Public consultation opens



2 April – 2 May

Submission period



10 – 14 May

Submission hearings



22 – 24 May

Council considers submissions



26 June

Adoption of final plan and rates set



1 July

New rates effective and Long-Term Plan comes into effect.

Te ahuka whakamua ā mōhoa nei

Progress so far

In our previous Long-Term Plan (2021-2031) we consulted with the community on a number of significant new projects. Here's an update on how some of the key projects have progressed:



Kakaha Park

We completed stage 1 of Kakaha Park in Prebbleton, with three full-size and one half-size lit playing fields, walking and cycling paths, and a dog park, and are working on plans for stage 2.



New full-size artificial hockey turf and football turf

Full sized artificial hockey and football turfs were installed at Foster Park in 2022. The \$4.3 million turfs project saw international quality artificial turfs built, which provide year-round space for two of Waikirikiri Selwyn's most popular and fastest growing sports and make the district an attraction for clubs and tournaments. The turfs have been popular for additional sports and casual use.



New Hororātā Community Centre

The Council agreed to keep working with the community to finalise its preference on an option in relation to the existing hall or development on a new site. After further discussions with the community, in 2022 the Council transferred the Hororātā Community Hall and surrounding endowment land to the Hororātā Community Trust, along with a grant of \$1 million to support the trust in building the new community hub.



Heritage strategy and funding

We developed a Heritage Strategy with input from Selwyn heritage groups, mana whenua, and others such as Heritage New Zealand.

The Selwyn Strategic Heritage Plan 2023-2027 was adopted last year, with actions already happening. The Council also established a \$50,000 community history fund for history groups to seek funding for priority actions to preserve and promote our heritage.



Rolleston Town Centre

The youth and the reserve areas of the town centre have been finished with a skate area, playground and open park spaces. The first commercial areas have also opened and the remainder of the town centre plan is being worked through as further commercial developments are completed.



Recreation developments

We have also completed the upgrade to Darfield Pool, and the Selwyn Aquatic Centre extension and begun work on the Lincoln sports park extension behind Lincoln Event Centre.

The first stage of consultation has been completed on the District Park with a huge uptake of positive interest from the community in sharing their dreams for the park.



Whata Rau Leeston Library and Community Centre

Design work is underway for Whata Rau, the new Library and Community Centre we agreed with you for Leeston. The facility, named Whata Rau, has been planned to perform a role as a "hub" for the Ellesmere community and to include a library as well as community gathering and meeting spaces.

The construction was scheduled to begin following further consultation with the community around the building and the wider development of Leeston Park. Rising construction costs and land remediation issues discovered at the site mean the costs have risen for this project. We're seeking your feedback on the way forward for this project as part of this Long-Term Plan.

Te whakatakoto i te tūāpapa

Setting the scene

People love moving to Waikirikiri Selwyn. For the past 10 years the district has been the fastest growing place in the country, with around 3,500 people arriving on average per year for the last ten years (2014-2023) as more and more people hear that Waikirikiri Selwyn is a great place to live, work and raise a family.

New arrivals to the district are, on average, younger than the current population and are looking for modern, affordable housing, with good amenities and services nearby. This has fueled demand for new infrastructure. Both the Government and the Council have responded by investing in services and facilities such as schools, parks, recreation facilities, water and wastewater systems, community and health facilities.

Our economy has also been expanding. Unemployment remains low, and new businesses continue to open here, more quickly than the national average.

We're expecting this growth to continue, though not quite as quickly, with the district expected to have almost 110,000 people by 2034.

You told us you'd like to see good planning to make Waikirikiri Selwyn self-sustainable, a place people can live at all stages of life without needing to go anywhere else, and where land is used effectively to protect green spaces while allowing housing and good infrastructure and amenities. This Long-Term Plan supports our 30 year District Development Strategy plan with some of the actions we're taking in the next 10 years to help achieve that vision.

 District population (projected)*
86,000+

 District households (projected)*
29,900+

 Average resident's age*
37

 Projected population 2034 (projected)*
109,000+

 Projected households 2034 (projected)*
38,600+

 **92%**
Of residents think its a great place to live*

Populations

	2024 (estimated)	2034 (estimated)
Rolleston	31,400	39,600
Lincoln	10,400	14,000
Prebbleton	5,500	6,700
Darfield	3,400	4,500
Leeston	2,600	3,100
West Melton	2,900	4,000
Other Townships	6,600	8,500
Rural	23,700	29,300
Ngāi Te Ruahikihiki Members	30,000	-

Age distribution

	2024 (estimated)	2034 (estimated)
0 – 14 years	20%	19%
15 – 39 years	33%	31%
40 – 64 years	33%	32%
65 years +	13%	18%

*Source: Infometrics and Stats NZ.

Te tirohaka whānui

The bigger picture

While this is a plan for Waikirikiri Selwyn, we are also thinking about how things can work well with the areas around us. We work closely with other councils and Government agencies to advocate for our district and make sure we are all working together for the wider good of the region.

Our Mayor and Chief Executive are part of the Canterbury Mayoral forum, where the Mayors and Chief Executives of Canterbury's 10 Territorial Authorities and the chair of the Canterbury Regional Council (Environment Canterbury), meet to work together on issues that affect the whole province.

We are also part of Greater Christchurch – the second largest urban centre in this country – home to 10% of New Zealand's population and predicted to reach 640,000 people by 2048.

Greater Christchurch includes Christchurch city, and nearby areas within the Waikirikiri Selwyn and Waimakariri districts, from Rolleston in the south to Rangiora in the north.

What you said you like most about Selwyn



Lifestyle

What you said you want for Selwyn



Planned growth, including proactive infrastructure



Consider building up, not out in urban areas

During 2023 the Partnership consulted on the Greater Christchurch Spatial Plan and the Greater Christchurch Transport Plan preparing for our future growth.

The partners also joined with the Minister of Housing and Minister of Local Government to form the Urban Growth Partnership for Greater Christchurch – the Whakawhanake Kāinga Komiti, which produced the Mass Rapid Transit Indicative Business Case. All the partners, including Selwyn District Council have endorsed this plan and are working on a more detailed business case for the design of the corridor and stations along the route.

This Long-Term Plan includes how we can help realise these plans to support our district and help address the priorities you identified.

To help this, we are planning for the future as part of The Greater Christchurch Partnership, which includes:



Improving our well-being

One of the main purposes of local government is to improve the social, economic, environmental, and cultural well-being of our residents and communities.

Almost everything we do as a Council contributes to these well-beings. In our Long-Term Plan we describe a series of community outcomes or goals, which represent our Council’s vision for the district, and guide our Council as it develops plans and makes decisions. These well-beings are aspirational and long-term.

It’s important to note that our Council is just one of several organisations that contribute to well-being in our community. Government and non-government agencies, along with many other groups, also have a part to play, but we play a role in advocating, facilitating, and supporting these across Waikirikiri Selwyn.



Environmental well-being

Waikirikiri Selwyn’s whenua/land, wai/water, and kā taoka o te taiao/biodiversity are protected and enhanced. Our towns are cleaner and greener, and we address climate change.

This goal aims to see a clean taiao environment, liveable low carbon towns and protection of productive and diverse land.

Indicators to measure this include water quality of monitored lakes, rivers and swimming spots, areas of land in protected indigenous vegetation and landfill waste in kg per capita.



Social well-being

Waikirikiri Selwyn is a resilient district and a great place to live, work, and play; where our takata/people support each other, enjoy spending time together and feel a sense of whānaukataka/connection.

This goal aims to see an active, educated and connected community with strong neighbourhoods.

Indicators include measures such as employment numbers, housing affordability, access to community facilities, services and spaces to play.



Cultural well-being

Waikirikiri Selwyn is a collection of connected multicultural and diverse communities. We value our partnership with mana whenua and uphold all partnerships that allow our people to thrive, and everyone has a place to call home.

This goal aims to see a district which values its culture and heritage and has inclusive communities.

Indicators include preservation of historic places including wāhi tapu places of tribal significance and promotions of local history and celebrations of arts and culture.

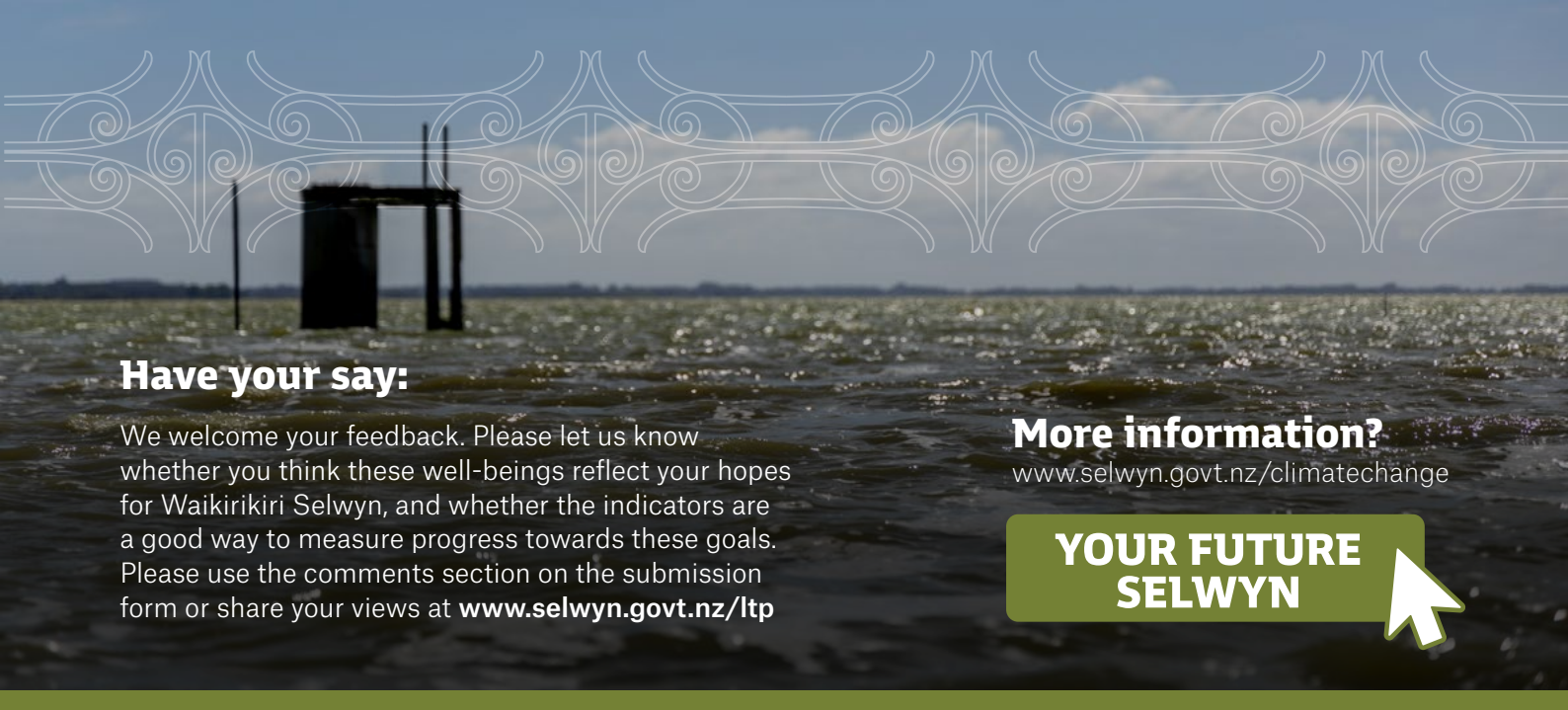


Economic well-being

Waikirikiri Selwyn is a prosperous diverse economy that employs and empowers our takata/people and invests in our towns and communities.

This goal aims to see a district of opportunity and innovative infrastructure.

Indicators include measures such as economic growth, growth of new businesses, and travel times.



Have your say:

We welcome your feedback. Please let us know whether you think these well-beings reflect your hopes for Waikirikiri Selwyn, and whether the indicators are a good way to measure progress towards these goals. Please use the comments section on the submission form or share your views at www.selwyn.govt.nz/ltp

More information?

www.selwyn.govt.nz/climatechange

YOUR FUTURE SELWYN



Climate change

Climate change is one of the most pressing issues faced by people worldwide. It is internationally accepted that the climate is changing due to the increase in greenhouse gases in the atmosphere – with changes observed at a global and regional level. You have told us this is a key area where you’d like to see us take action.

The decisions in this Long-Term Plan will have effects long beyond the life span of the plan, so it’s important we consider climate change effects and actively respond to the risks and opportunities.

We were one of the earliest signatories to the New Zealand Local Government Leaders’ Climate Change Declaration 2017, committing to develop and implement plans to reduce greenhouse gas emissions, to engage with tangata whenua, and to support resilience within our local communities. We set our own Climate Change Policy in 2020 to make climate change mitigation and adaptation a core part of our planning and decision making.

We also helped prepare the Canterbury Climate Change Risk Assessment (2022), mapping how climate change might affect the whole region and we analysed the likely impacts to Waikirikiri Selwyn. This showed we are likely to see an increase in the number and extent of severe weather events with increased winter rainfall and more hot days in summer.

This could heighten the risk of flooding in certain areas and prolong drought conditions and periods of high fire risk across the district.

Sea level rise will continue to impact our coastal communities and Te Waihora Lake Ellesmere and saltwater may intrude further into our rivers, soils and groundwater.

We also measure and report our annual carbon footprint, which shows the trends for the Council’s carbon emissions and areas for us to act.

This Long-Term Plan considers areas where we can take actions to reduce our carbon emissions. These initiatives are being drawn together into an Emissions Reduction Plan for the Council, including looking at areas the Council can act to reduce our carbon footprint through upgrades to the Pines Wastewater Treatment Plant, working with our Council Controlled Organisations and major contracted service providers, and setting performance requirements when designing new Council facilities.

We work with other agencies to improve the efficiency and health of homes, businesses and infrastructure, improve access to public transport, to raise awareness of climate change impacts and to support adaptation to our changing climate, through areas such as our Emergency Management planning, and through the District Plan, which maps natural hazards and includes additional rules to protect properties.



Water governance and management reforms

The Government has indicated that it intends to repeal the Water Services Entities Act 2022, which proposed to move governance and management of drinking water, wastewater and stormwater services from councils to regional entities.

You have told us strongly in the past, and through our most recent feedback, that water is extremely important to you. In response to this, over a number of years, the Council has invested heavily in water services and Waikirikiri Selwyn has some of the best performing water infrastructure in the country.

We have also prepared for the future of water services in Waikirikiri Selwyn through our new One Water Strategy, laying out the goals and objectives for managing the water services.

This One Water Strategy is intended to guide the Council, other water infrastructure providers, developers and interested community members. It describes the shared strategic intentions of Te Taumutu Rūnanga, Te Ngāi Tūāhuriri Rūnanga and the Council for water over the next 50 years.

This plan proposes to continue that strong investment in ensuring Waikirikiri Selwyn has some of the best water services in the country. However, some of the details are unknown as we await further information from the Government on legislation to replace the Water Services Entities Act 2022 and support for councils in the delivery of water services through this Long-Term Plan period.

Any proposed changes in this space will be considered through future Annual or Long-Term Plans.

What you told us....



To set the direction for this Long-Term Plan, we asked you last year about what you would like to see as the priorities.

We used focus groups, surveys online, over the phone and in-person, and a first-of-its-kind interactive scavenger hunt to reach you. Over 350,000 people viewed this early engagement material and almost 800 of you shared your views – the largest number ever for this early engagement in preparing a Long-Term Plan for Waikirikiri Selwyn. This information was combined with other feedback you have given us to guide the areas that were most important to you.

The respondents were from across the district and across different community groups and ages, including 33% of respondents living rurally, while 25% identified with ethnicities other than New Zealand European including 9% Māori, 7% Asian and 5% Middle Eastern, African or Latin American.

You overwhelmingly highlighted the importance of a ‘sustainable Selwyn’, where the district is self-sufficient with services and facilities that cater to people at all stages of life and the environment is cared for.

Key areas you highlighted were

- Strong planning to enable smart growth – being proactive to prepare for growth, to protect our unique environment and lifestyle and connect communities
- a wider spread of infrastructure and services
- protection of water sources
- access to green spaces

You also told us you were happy to pay a little more in rates as long as it was clear it was going into achieving your priorities.

This feedback has been really important in making this plan, with our proposals focused around making sure we are investing in the essentials for connecting communities and protecting our environment and lifestyle, and planning proactively for growth.

For a summary of the early consultation findings visit www.selwyn.govt.nz/ltip

What you said you like most about Selwyn



Lifestyle



Rural environment



Proximity to family and work

What you said you want for Selwyn



Planned growth, including proactive infrastructure



Consider building up, not out in urban areas



Kā mahi a te Kaunihera

What the Council does

Understanding your rates

If you're a Waikirikiri Selwyn ratepayer, you're one of around 33,000 property owners who contribute through their rates to funding the huge range of activities, services and facilities that the Council provides for your community.

Your rates contribution is made up of a combination of general rate and targeted rates. Other sources of funding for the Council include fees and charges, commercial investment returns, development contributions, subsidies and grants. Many of the assets the Council provides for the community are designed to last for many decades –

community centres and facilities, roading networks and underground infrastructure, for example.

These assets benefit both current and future generations, so we use borrowing to ensure inter-generational equity. This is achieved by spreading the costs of an asset over 20 to 25 years. In this way it is paid for by the generations that benefit from it. It would be unfair if today's generation paid the full cost of building assets that last for a considerable period, and in many cases, it would not be possible to fund such investments from operational income alone.

15.6%
Proposed rates increase Year 1

8.5%
Proposed average rates increase

Average annual rates increase to existing ratepayers

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
15.6%	14.6%	13.9%	13.2%	7.4%	6.5%	6.2%	1.4%	4.7%	1.1%

General rates

The general rate funds Council services and facilities that benefit the whole district. It includes a Uniform Annual General Charge component, which is not related to property value. Here's a rough guide to how your general rates dollar is used for the community good:

Transportation 45%	Planning & Resource Management 14%	Parks Reserves & Playgrounds 11%
Community Development 8%	Administering the Building Act 4%	Council 4%
Property 6%	Swimming Pools 2%	Economic Development 1%
Public Toilets 1%	Emergency Management 2%	Cemeteries 1%
	Health Alcohol Licencing & Regulation 1%	

Targeted rates

Targeted rates are used where a Council service or facility provides a benefit to a particular group of people or location. Targeted rates can be district-wide (e.g. Canterbury Museum) or localised (e.g. Community Board). Some of the key services and facilities provided through targeted rates (where applicable) include:

Libraries \$258.00	Recreation Reserve \$184.00	Water Supply \$370.00 (Plus a volume-based rate)
Stormwater \$152.00	Wastewater Network \$702.00	Water Races \$23.00 (Plus additional charges where service provided)
Land Drainage \$27.00 (Plus additional charges where service provided)	Canterbury Museum \$38.00	Community Centres \$201.00
Refuse Uniform Charge \$31.00 (For all properties on a refuse collection route)	Recycling Bin \$90.00 (Where provided)	Swimming Pools \$48-\$193.00 (Based on proximity to Aquatic Facilities)
	Malvern Community Board \$19.00 (For all properties in the Malvern Ward)	

Development contributions

New additional residential and commercial developments place additional demand on our infrastructure such as our road network, community facilities and parks.

The Council charges development contributions to ensure developers pay a fair share of the cost of providing additional infrastructure to service growth demand. We collect development contributions for the ongoing operation of water services and road maintenance, as well as parks and public spaces. In this Long-Term Plan we're also proposing to collect an additional development contribution for public facilities – which could include anything from public toilets to community centres.

Have your say:

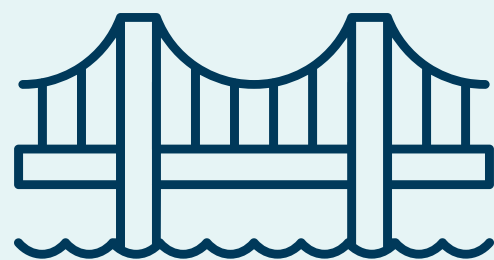
Check www.selwyn.govt.nz/rates for more information on Council rates.

For more information on proposed rates changes, including examples of different types of properties, check the 'Financial information' section of this document on page 56.

Environment Canterbury rates

The proposals in this document affect your Selwyn District Council rates. We also act as an agent for the collection of Environment Canterbury rates for Selwyn ratepayers. Environment Canterbury rates are set separately by the Regional Council. For information about Environment Canterbury's Long-Term Plan visit www.ecan.govt.nz.

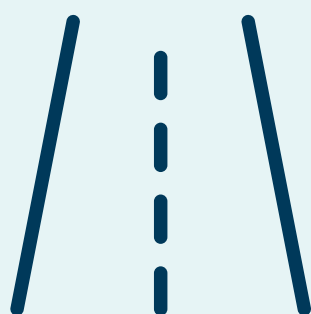
All Councils are struggling with rates rises due to inflation and other factors. Selwyn District Council is no exception.



Bridges are

38%

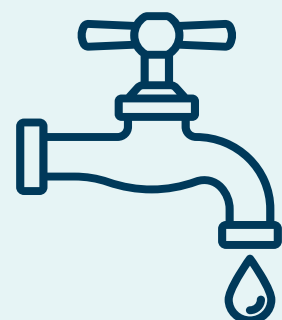
More expensive to build than three years ago.



Roads and water supply systems are

27%

More expensive to build than three years ago.



Sewerage systems are

30%

More expensive to build than three years ago.

New challenges bring new costs

- Climate change
- Transitioning to a low carbon economy
- Infrastructure demands
- District growth



Source: Local Government New Zealand Infometrics 2024.

Ka whakapaua ki hea ō tāke kaunihera?

Where do your rates go?



Getting clean

Your waste water safely flushed away.



Take a morning walk

Use our footpaths or explore the scenic walkways.



Catch a bus

Wait at the bus shelter.



Cycle home

We provide a safe, efficient roading network.



Lifestyle & learning

Enjoy a great read from our libraries – your place for reading, arts culture and lifelong learning.



Fitness & wellbeing

Work up a sweat at our sports centres.



Put the bins out

We provide waste collection and recycling services.



Safe homes

Live comfortably in a home that's been signed-off by our building team.



A good night's sleep

The District Plan helps keep neighbourhoods quiet.

Tō mātou ahuka

Where we're going

The next 10 years - delivering the essentials and supporting growth

When we began preparing our draft Long-Term Plan 2024-34, we heard from residents that their focus for the district was to see a sustainable Selwyn where they can live, work and play without having to leave the district.

Our growth predictions for the coming decade remain high as people continue to recognise Waikirikiri Selwyn for its attractive opportunities. Our challenge for the next 10 years is to balance this growth with affordability.

To do this, Council is proposing to focus on our infrastructure and complete the projects we'd already started. We also need to prioritise work that will enable sustainable growth, and ensure we are providing a good balance of social, economic, cultural and environmental well-being for our community.

This consultation document sets out the key projects that will help us achieve this for Waikirikiri Selwyn, while being economically responsible and keeping costs down as much as possible.

Our big decisions

We're seeking input from the community on a range of proposed plans and projects over the next 10 years, but especially on the following three big decisions.

1. Public transport – construction of new park and ride facilities to support access and use of public transport
2. Waihora Whata Rau – building the new (2a) Whata Rau community facility in Leeston and (2b) associated upgrades to Leeston Park
3. Malvern Recreation and Sports Facility – building a new recreation and sports facility in Darfield to cater for demand for sport now and into the future

Check the 'Our big decisions' section for more information, and the options we're seeking your feedback on.





Ā mātou whakatauka nui Our big decisions

In this section we highlight three major projects which we need your help with to make a final decision. These projects are of a particular importance due to their size, cost and/or impact on our communities or for our district. Here you can find detailed information on each project, including options to be considered, how much each option would cost, its impact on the level of rates and what funding source would support the project. All rates calculations include projected population growth and the projected effect of inflation.

**YOUR FUTURE
SELWYN**



How to make a submission

You can make a submission by visiting www.selwyn.govt.nz/ltp and completing the online form.

If you need further information or assistance in completing a submission please call us on **0800 SELWYN (735 996)**.

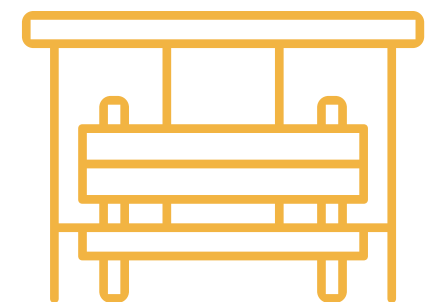
Waka tūmatanui

Public Transport



What you told us...

When we prepared this draft plan, one of the main areas of feedback you gave us was a desire for better access to public transport. This was a particularly important issue for our young people and older residents who want more public transport and better access through Park and Ride facilities and bus stops.





Whakatauka nui 1

Big decision 1

Public transport

We are asking for your feedback on how we should go forward with our public transport upgrades and programmes.

In our region, Environment Canterbury provides public transport services (Metro buses) in the Greater Christchurch area. Selwyn District Council (like other local councils) is responsible for providing public transport infrastructure such as bus stops, shelters, and Park and Ride facilities.

The parts of Waikirikiri Selwyn that are serviced by the Metro bus network include:

- Burnham
- Darfield
- Kirwee
- Lincoln
- Prebbleton
- Rolleston
- Springston
- West Melton

Plans for getting around Greater Christchurch

The Greater Christchurch Partnership (a coalition of local governments, mana whenua and government agencies) is proposing a Mass Rapid Transit service for Christchurch City, with more direct bus services to the parts of Waikirikiri Selwyn inside the Greater Christchurch area to connect to it. The Partnership is still considering how these additional bus services would be established and funded, as well as when they might be introduced.

We need to have infrastructure that can accommodate these increased bus services, while also being thoughtful of our district's growing population in the years ahead.

That is why we are proposing to build three Park and Ride facilities at Rolleston and Lincoln (two in Rolleston and one in Lincoln). Park and Ride facilities are purpose-built areas where people can safely and securely leave their car or bike to catch a bus. This also allows people who don't live close to public transport to access these services.

Being able to use Park and Ride facilities means you can avoid driving into the city, helping reduce congestion, fuel use and car parking costs. This supports our efforts to take action on climate change.

We also have a bus stop improvement programme that we are continuing to carry out. This includes new shelters and real-time bus information systems, to ensure our district bus stops are fit-for-purpose and future-proof for our community.

Government funding uncertainty

The new Central Government has signalled changes to transport funding. This could affect the co-funding we had previously planned for when preparing our public transport projects.

NZTA Waka Kotahi usually co-funds 51% of our eligible local transport projects and programmes. This helps pay for the projects and reduces the amount of money Council (and ratepayers) need to pay. The level of transport funding depends on how much money is available.

What we are proposing

We are proposing to build the new Park and Ride facilities and carry out bus stop upgrades only if we receive co-funding from NZTA Waka Kotahi, to balance the need for these services and the cost impact on rates.

We won't know what co-funding will be available for our proposed public transport projects when this Long-Term Plan is finalised: those Government decisions are expected to be made later this year through the Government's new Policy Statement on Transport.

However, we still need to plan ahead for what we should do for our proposed public transport projects and programmes over the next 10 years. Council has budgeted to carry out the work with co-funding from NZTA Waka Kotahi, assuming this is available.



1 Build three new Park and Ride facilities at Lincoln and Rolleston, and upgrade public transport infrastructure, but only if Council receives co-funding from NZTA Waka Kotahi.

Project Cost:
Years 1-3: \$4.2 million
Years 4-10: \$11.6 million

Estimated Impact on Rates:
Years 1-3: \$7.06
Years 4-10: \$19.52

Funding:
Rates: 49%
NZTA Waka Kotahi: 51%

Our budgeted option

2 Build three new Park and Ride facilities at Lincoln and Rolleston, and upgrade public transport infrastructure, without NZTA Waka Kotahi co-funding.

Project Cost:
Years 1-3: \$4.2 million
Years 4-10: \$11.6 million

Estimated Impact on Rates:
Years 1-3: \$14.41
Years 4-10: \$39.83

Funding:
Rates: 100%

3 Delay building new Park and Ride facilities at Lincoln and Rolleston, and upgrading public transport infrastructure until the next Long-Term Plan when funding options might be more clear.

Project Cost:
None

Estimated Impact on Rates:
To be determined

Funding:
To be determined

Whare ā-hapori

Community facilities



What you told us...

When we spoke to you, 66% of you said you feel connected to the district. Keeping and building a sense of community was very important, with a strong desire to see investment in facilities so that we are ready for more growth, and a good spread of facilities across the district.

We're asking for your feedback on three proposed community facilities for our district.

In the lead up to this draft Long-Term Plan Council has been looking at our facilities from a district-wide perspective to make sure we have a network of facilities that are available to everyone, while being prepared for future demand, and encouraging sensible spending and supply.

We are reviewing our Council facilities to give more focus on supporting good access by creating community hubs, with multi-purpose facilities and co-located Council facilities and services.

We're also looking at community needs, especially where there are gaps at the moment, or future needs driven by growth or popularity of activities and options for the community to get better use of halls that are currently being underused.

Based on that plan, we are seeking your feedback on new facilities and upgrades in the Ellesmere and Malvern wards.

To meet current and future needs from growth, we're also proposing to do further planning over the next three years on new community facilities in Prebbleton and South-West Rolleston and the redevelopment of Rolleston Community Centre.

We will come back to you to have your say on the proposed costs and timings in a future Annual Plan or Long-Term Plan, once the costs and proposed plans are better known.

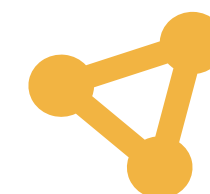
Hubs are:



Central locations with one or more facilities, reserves and sports fields in close proximity



Co-located Council facilities predominantly operated by Council



Can be one multi-purpose facility delivering a range of functions. E.g. Library, meeting rooms, sports courts

What we have now



Springs

- 1 Broadfield District Community Centre
- 2 Weedons Community Pavilion
- 3 Greenpark Memorial Community Centre
- 4 Ladbrooks Community Hall
- 5 Lincoln Events Centre
- 6 Prebbleton Community Cottage
- 7 Springston Community Centre
- 8 Tai Tapu Community Centre

Malvern

- 1 Arthur's Pass Community Centre Inc.
- 2 Castle Hill Village Community Centre
- 3 Darfield Recreation and Community Centre
- 4 Glenroy Community Hall
- 5 Glentunnel Community Centre
- 6 Greendale Hall
- 7 Halkett Community Centre
- 8 Hororata Community Centre
- 9 Lake Coleridge Community Hall
- 10 Sheffield Community Hall
- 11 Tawera Memorial Hall
- 12 West Melton Community Centre
- 13 Darfield Library & Service Centre

Ellesmere

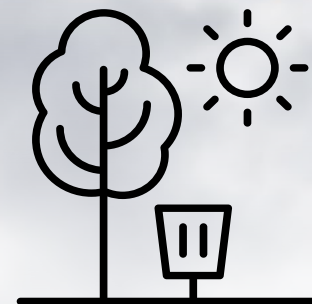
- 1 Doyleston Hall
- 2 Dunsandel Community Centre
- 3 Killinchy Community Hall
- 4 Lakeside Soldier's Memorial Hall
- 5 Little Rakaia Huts
- 6 Mead Community Hall
- 7 Southbridge Hall

Rolleston

- 1 Rolleston Community Centre
- 2 Selwyn Sports Centre
- 3 Te Ara Ātea

Proposed

- 1 Whata Rau
- 2 South West Rolleston
- 3 Prebbleton Community Centre



Whakatauka nui 2

Big decision 2 – Waihora Whata Rau



Whakatauka nui 2a

Big decision 2a –

Whata Rau (Leeston)

We want to know how you would like us to progress with the new community facility being proposed for the Ellesmere community. The community centre and library facility, called Whata Rau, would be built alongside the park, providing a 'hub' for Ellesmere where residents can gather, play, and learn.

What we've done since our last Long-Term Plan

After consulting with the community, we agreed to build a new combined library, Council service centre and community centre at Leeston, costing \$8.9 million. This decision recognised Ellesmere's need for a fit-for-purpose facility now and into the future as the area grows. The current library and service centre building on Messines Street is earthquake prone, and in poor condition. It needs repairs to continue being used.

In addition to a library and council service centre, the new facility would include community gathering and meeting spaces.

In late 2022, Te Taumutu Rūnanga generously gifted the name Whata Rau for the facility. This name references the food platforms that could historically be seen by travellers on the flat landscape of Kā Pākihi Whakatekateka o Waitaha (the Canterbury Plains). It recognises the many platforms and store houses of knowledge and resources to be found throughout the district.

Design of the building has also begun with an overarching concept plan including cultural design elements and a flexible proposed layout planned to meet the needs of the community into the future. This concept plan includes the flexibility to be adjusted as the project progresses.

Construction was scheduled to begin in 2024/25 after further discussions with the community about details of the building and the Leeston Park development.

What we know now

Increased construction costs and inflation have pushed up the cost of building Whata Rau. We have also discovered land remediation issues that need to be fixed. Given this new information, we are seeking your feedback on the preferred way forward for Whata Rau.

What we are proposing

We are proposing to continue with delivering the project as planned as this best meets what you have previously told us you want. However, given the cost increases we are seeking your feedback on the preferred way forward for Whata Rau.

**Development contributions are collected as developments get underway. This means funds are not always available when a project starts. In the beginning, a project will be loan funded and when development contributions are paid to Council, they are used to help pay back the loan. Impact on rates for options 2, 3 and 4 take into account development contributions. Development contributions do not apply to option 1.*

1 Do not build Whata Rau. Carry out necessary repairs to the existing Leeston Library & Service Centre building so that it can continue to be used for a limited time instead. *The existing building is earthquake prone and will likely need further significant upgrades to be used from 2035 onwards.*

Project Cost:
Total: \$3.05m

Estimated Impact on Rates
(Per Year):
\$10.46

Funding:
Rates: 100%

2 Build Whata Rau as agreed in our 2021-31 Long-Term Plan using the concept plan that was designed around the community's needs, and that can be adjusted as the project progresses. The facility would include a library, Council service centre, and community centre with meeting rooms.

Project Cost:
Total: \$16.01m

Estimated Impact on Rates
(Per Year):
\$44.22

Funding:
Rates: 80.5%
Development contributions: 19.5%*

Start building

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Our budgeted option
---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------------------

3 Build Whata Rau as agreed in our 2021-31 Long-Term Plan, but with additional sports courts and/or bigger community meeting spaces.

Project Cost:
Total: \$19.24m

Estimated Impact on Rates
(Per Year):
\$53.14

Funding:
Rates: 80.5%
Development contributions: 19.5%*

Start building

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
---------	---------	---------	---------	---------	---------	---------	---------	---------	---------

4 Build Whata Rau using a simplified, standard design that can be easily repeated, but does not contain the design elements planned to meet the identified needs. This building would have the same sized floor space as option 2 and some elements of the cultural narrative in the design.

Project Cost:
Total: \$15.21m

Estimated Impact on Rates
(Per Year):
\$42.01

Funding:
Rates: 80.5%
Development contributions: 19.5%*

Start building

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
---------	---------	---------	---------	---------	---------	---------	---------	---------	---------

Have your say

Visit www.selwyn.govt.nz/ltp to give us your feedback on this big decision.

YOUR FUTURE
SELWYN



Whakatauka nui 2b

Big decision 2b

Leeston Park improvements

We are proposing to deliver the Waihora Whata Rau project in Leeston. This project includes Whata Rau, a new library and community centre facility next to Leeston Park, and improvements to Leeston Park. Together they form Waihora Whata Rau.

We want to know how you think we should progress with planned improvements to Leeston Park. These improvements would be done alongside construction of the proposed Whata Rau facility.

What we've done since our last Long-Term Plan

In the 2021-31 Long-Term Plan, we budgeted \$3 million for some landscape improvements to be completed at Leeston Park. These were to be done alongside the Whata Rau project.

As part of the work, Council has finished making a master plan to upgrade Leeston Park over the next 15 years.

What we are proposing

We are proposing to continue with the initial landscape improvements that were proposed, as it meets what we have previously agreed to deliver, without adding extra cost to the rates.

The budget for the initial landscape improvements has been kept in this draft Long-Term Plan, but we want to know if you think we should do less, or invest more and carry out the full upgrades in the Master Plan.

**Development contributions are collected as developments get underway. This means funds are not always available when a project starts. In the beginning, a project will be loan funded and when development contributions are paid to Council, they are used to help pay back the loan. Impact on rates for options 2 and 3 take into account development contributions. Development contributions do not apply to option 1.*



Have your say

Visit www.selwyn.govt.nz/ltp to give us your feedback on this big decision.

YOUR FUTURE
SELWYN

1

Do nothing. Use the existing park facilities and remove or replace old and unsafe items in the park.

Project Cost:
Year 1: \$143,000

Estimated Impact on Rates:
Included in our current rates

Funding:
Rates: 100%

2

Carry out the landscape improvements to extend the playing fields; replace and upgrade the playground equipment, footpaths, toilet block, lighting and irrigation; and seal the carpark.

Project Cost:
Years 1-10: \$3.4 million

Estimated Impact on Rates:
Included in current rates

Funding:
Rates: 71.4%
Development contributions: 28.6%*

Our
budgeted
option

3

Carry out the upgrades detailed in the Leeston Park Master Plan over 15 years, including new pathways, carparks, toilets, park furniture, sports field lighting and irrigation, trees and plants, playground extension and upgrades, and park extension and signage.

Project Cost:
Years 1-15: \$9.49 million

Estimated Impact on Rates:
Years 1-5: \$10.23
Years 6-10: \$6.05

Funding:
Rates: 71.4%
Development contributions: 28.6%*

3

Whakatauka nui 3 Big decision 3

Malvern Recreation and Sports Facility

We want to hear from you about a proposal to build a new community recreation and sports facility at Darfield to meet increasing demand for these facilities as our district grows. The recreation and sports centre would be developed alongside existing and future facilities in the area to create a central hub for Malvern.

What we've done since our last Long-Term Plan

In the 2021-31 Long-Term Plan, Council set aside budget for a possible new aquatic centre in Darfield. Since then, we have done a needs assessment for the Malvern area which included talking to the community about what the demands are for sports in the area. This showed that demand for sports courts has increased rapidly in recent years due to the increasing population. In fact, the wider Darfield area is expected to grow to almost 14,000 residents by 2043. Additionally, indoor sports in Selwyn have been experiencing a sharp increase in popularity in recent years, with basketball seeing a 128% increase in players from 2020 to 2023. This upward trend is expected to continue in the years ahead.

What we are proposing

There are no indoor sports courts in Malvern. Given this, we are proposing to deliver a new recreation and sports facility in this Long-Term Plan to meet this need. Our 30-year Infrastructure Plan still includes plans for a new aquatic facility in Darfield for 2035-36 (year 11 of this Long-Term Plan period), and in the meantime the existing Darfield Pool has been upgraded.

We want your feedback on the preferred option for a community recreation and sports facility at Darfield.

**Development contributions are collected as developments get underway. This means funds are not always available when a project starts. In the beginning, a project will be loan funded and when development contributions are paid to Council, they are used to help pay back the loan. Impact on rates for options 2 and 3 take into account development contributions. Development contributions do not apply to option 1.*



Have your say

Visit www.selwyn.govt.nz/ltp to give us your feedback on this big decision.

**YOUR FUTURE
SELWYN**

1

Do not build a community recreation and sports facility at Darfield.

Project Cost:
None

**Estimated Impact on Rates
(Per Year):**
None

Funding:
None

2

Build a community recreation and sports facility at Darfield that includes one indoor court.

Project Cost:
Year 3: \$7.07 million
(minus \$1.10 million
already included in the last
Long-Term Plan. Total left
to fund is \$5.97 million)

**Estimated Impact on Rates
(Per Year):**
\$11.67

Funding:
Rates: 57%
Development contributions: 43%*

3

Build a community recreation and sports facility at Darfield that includes two indoor courts.

Project Cost:
Year 3: \$11.28 million
(minus \$1.10 million
already included in the last
Long-Term Plan. Total left
to fund is \$10.18 million)

**Estimated Impact on Rates
(Per Year):**
\$19.91

Funding:
Rates: 57%
Development contributions: 43%*

**Our
budgeted
option**



He Take hai Tohu mā te Hapori Matters for Community Guidance

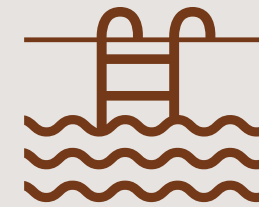
Sheffield Memorial Pool

www.selwyn.govt.nz
Contact (03) 347 2800



In this section you can find information on other proposed projects that we would like your feedback on.

We welcome your comments on any of these proposals. Please use the comments section on the submission form or share your views at selwyn.govt.nz/ltp



Sheffield Memorial Pool

We are proposing to close the Sheffield Memorial Pool. The facility is at the end of its serviceable life, and fewer people are using it compared to other staffed community pools. Significant upgrades would be needed to keep the pool running.

To support good access we are working to create hubs of Council facilities in areas, grouping facilities together to ensure we are providing sufficient facilities in areas without doubling up by having multiple similar facilities close to each other.

We completed major refurbishments on the nearby Darfield Pool in late 2023, which has greatly improved what it can be used for: the pool can have longer opening hours and more aquatic programmes. Darfield Pool is a 10-minute drive from Sheffield.

Through our Infrastructure Strategy, we are also proposing to build a new aquatics facility in Malvern in 2034-35 (year 11 of the Long-Term Plan).

Closing the Sheffield Memorial Pool would cost \$290,000, while refurbishing the facility and resolving land stability and ownership issues would cost at least \$1 million.

Closing Sheffield Community Pool:

Value:
\$290,000

Funding Source:
Swimming pool rates (targeted and general rates)

Timing:
2024-25

**YOUR FUTURE
SELWYN**





Economic Development

We are proposing to play a more active role in our district’s economic development so that continued development in Waikirikiri Selwyn is intentional, sustainable, and strategic.

In preparing for this plan, you told us that a sustainable Selwyn, where people could live, work and play in the district was your key vision. We have been looking at ways we can support the business community to help grow the Selwyn economy and create more jobs in the district to achieve this vision.

Local councils often work with their business communities to support economic development. This helps encourage local job growth, buffers the community from economic vulnerability, and facilitates new competitive advantages for doing business in the region.

In recent years, the district’s competitive advantages have attracted considerable investment and job creation in our communities. As other districts work to bring new opportunities to their communities, we need to ensure Waikirikiri Selwyn can sustain its previous good performance and remain a top contender for new business. This aligns with what residents told us when we began preparing this draft Long-Term Plan: they want a district where they can live, work and play without needing to travel elsewhere.

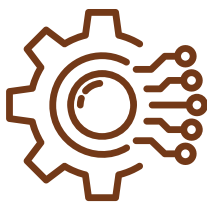
Research shows us that for every job filled in the district, \$132,000 is contributed to local Gross Domestic Product (Infometrics Regional Economic Profile 2023, Selwyn District). We as a Council have a role to play in helping support this such as supporting, workforce development and community development, or delivering public infrastructure.

We want to be able to support new investment in the district, facilitate job growth (particularly in highly skilled roles and in key industries), grow business sectors, retain local businesses, promote innovation, and showcase Waikirikiri Selwyn’s competitive strengths.

To do this, we are currently considering priority actions for our work through an Economic Development Strategy, and has budgeted \$9 million to be spent across 10 years to carry out the work. We expect outcomes in this strategy to be measured through meaningful, robust targets such as job growth, employment/unemployment levels, innovative business growth, business activity across the district, and an increase in the number of businesses telling us we are transparent and easy to do business with.

Local business sector participation will be key to driving and implementing the strategy.

Playing a more active role in our economic development
Value: \$9 million
Funding Source: General rates
Timing: 2024-33



Enhancing customer experience through digital solutions

We have an opportunity to identify ways we can provide even better digital experiences for our community and staff. We are proposing to explore what the community needs from us, and the most effective technologies that could assist us to do our best possible work.

The aim is to help make what we do more efficient and easier for people, and ensure our technology meets people’s needs. We expect doing this would help reduce costs and improve efficiencies over time.

Before we can implement new and improved technologies, we need to review what our organisation needs and what solutions are available. We are developing a digital strategy and technology roadmap to transform our people, processes, systems and data. The strategy will set the direction and determine the level of investment that would be required to ensure our technology is fit-for-purpose, relevant and secure.

Investigating and implementing improved digital technology solutions
Value: \$1.3 million each year. Further details of what this looks like will be determined in coming Annual Plans.
Funding Source: General rates
Timing: 2024-25



Kia mātau tonu te hāpori

Keeping our community informed

This section covers projects and matters that are important for our community.

Strategic Relationships	a. Strengthened partnership with mana whenua
Water	b. Providing safe drinking water c. Potential legislative change in fluoridation d. Centralised low nitrate water sources
Transport	e. Maintenance and renewals funding f. New Zealand Transport Agency (NZTA) Waka Kotahi Rolleston transport improvements g. Lincoln Town Centre upgrades h. Exploring new public transport services i. Walking and cycling improvements
Resource Recovery and Waste Management	j. Compulsory organics collection
Property	k. Community infrastructure development contributions l. Strategic Investment Strategy m. Council Rolleston Office improvements n. Fees and charges o. Planning further community facilities

Have your say

Visit www.selwyn.govt.nz/ltp to give us your feedback on this big decision.

YOUR FUTURE
SELWYN



Strategic Relationships

Strengthened partnership with mana whenua

As a council, we have been strengthening our relationships with mana whenua for the past 10 years.

We are putting this partnership into action to create better outcomes for our communities and be good Tiriti partners, particularly with Ngāi Te Ruahikihiki ki Taumutu and Ngāi Tūāhuriri whose takiwā covers the Waikirikiri Selwyn District.

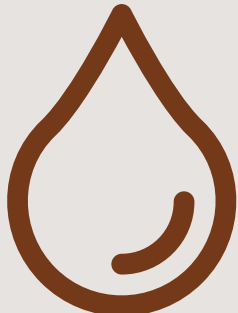
Examples of this include mana whenua representation at decision-making tables including Council, its committees and strategic working groups.

Funding of \$300,000 per year through the Partnership and Participation Fund has been allocated to this.

In this Long-Term Plan we are building on this further through the implementation of Te Rautaki Tikaka Rua, the Council's Bicultural Strategy that aims to give effect to our Treaty partnerships and obligations, build a foundation of cultural confidence, competence and understanding, and provide the platform for being a good host to multiculturalism.

YOUR FUTURE
SELWYN

We welcome your comments on any of these proposals. Please use the comments section on the submission form or share your views at selwyn.govt.nz/ltp



Providing safe drinking water

Council is responsible for providing safe drinking water supplies for our communities.

In preparing this Long-Term Plan you told us safe, secure drinking water supplies was your highest priority, with 96% of respondents listing it as a key high priority.

Since our last Long-Term Plan there have been updates to the laws around keeping drinking water safe and public health. In this section you can find information on three key areas around keeping drinking water safe and secure – chlorination, nitrates, and fluoride.

How we keep our water safe

Our 27 drinking water supplies are treated with ultraviolet light (and filters in some cases), before a small dose of chlorine is added. The chlorine treats potential contaminants that might be in the network as the water is delivered through pipes to homes. Contaminants include E.coli and viruses that can make people sick.

By law, every drinking water supply in Aotearoa New Zealand must be treated with chlorine at all times, unless the national drinking water regulator Taumata Arowai grants an exemption. Exemptions mean that councils only need to use chlorine at specific times, such as when maintenance is being done or there is a risk of contamination.

Taumata Arowai

Taumata Arowai is the national drinking water regulator. It was set up to oversee the drinking water safety rules. This work was previously overseen by the Ministry of Health.



Chlorination

In our last Long-Term Plan, we agreed to begin investigating what we would need to do to remove chlorination from our water supplies. We have since worked with Taumata Arowai on a chlorine exemption for Rakaia Huts.

We now know from the requirements we would need to put in place for the Rakaia Huts exemption, what would be involved to implement exemptions on our other water supplies. This would include installing smart meters, significant water pipe renewals and even more water monitoring and testing. It would be a substantial change to how we operate our drinking water supplies.

Only some supplies would be considered for an exemption because of their level of risk, and each supply has its own characteristics and complexities. This means some supplies would cost more than others to be exempt from chlorine.

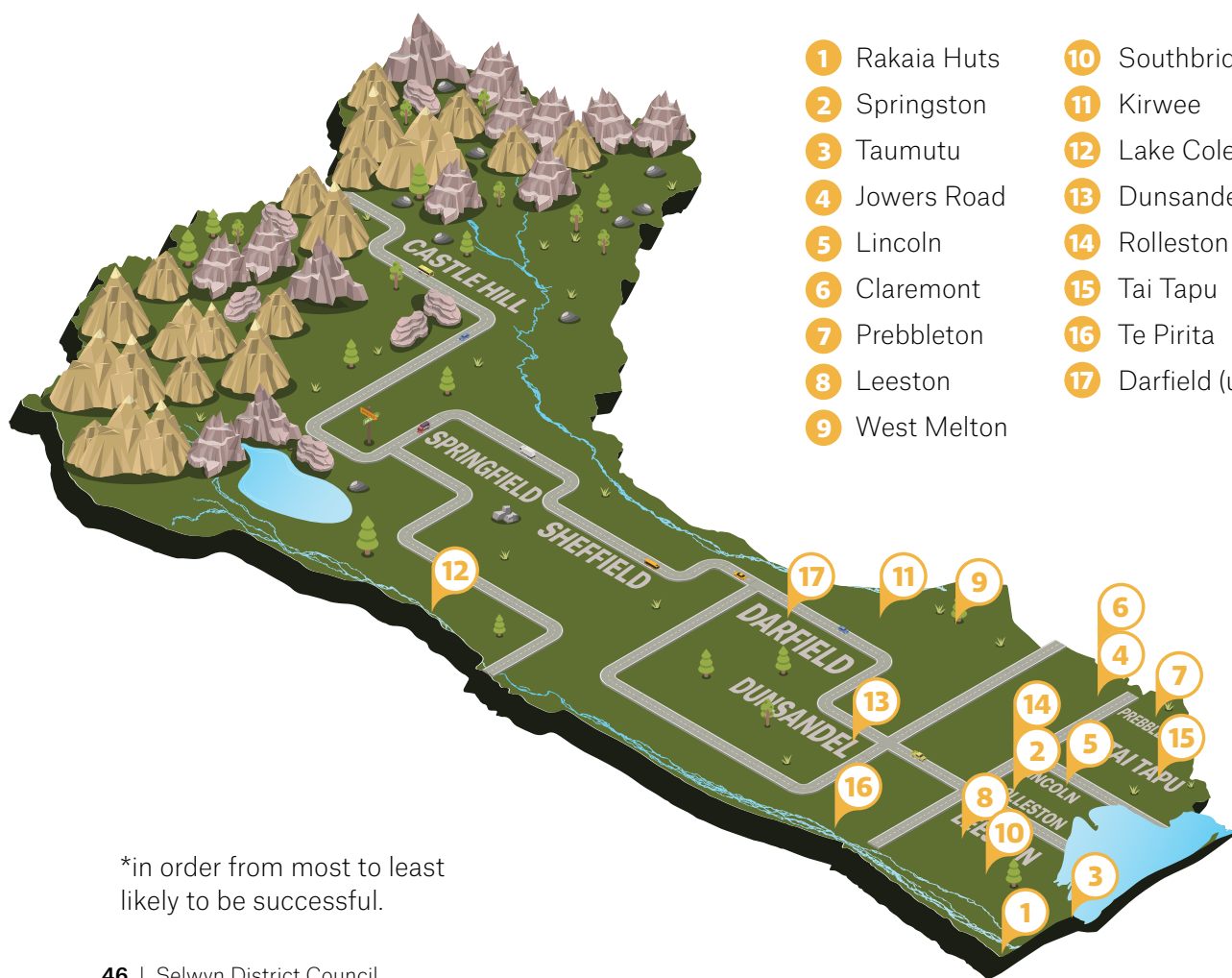
Even with infrastructure upgrades and more stringent testing, the unchlorinated water would still have a higher risk of becoming contaminated than chlorinated water, and chlorine would still need to be used at times to manage this risk.

We estimate that removing chlorine from the majority of our supplies would cost \$82.6m. This would equate to an additional \$231 per year on your existing rates in a targeted rate charged to those schemes where an exemption may be able to be achieved.

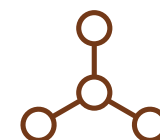
Due to the impact unchlorinated water would have on our ability to deliver safe water and the significant cost of upgrading our infrastructure to meet chlorine-free requirements, we are proposing to continue chlorinating our water supplies and not apply for further exemptions.

Water supplies that could be considered for an exemption*:

- | | |
|---------------|--------------------------|
| 1 Rakaia Huts | 10 Southbridge |
| 2 Springston | 11 Kirwee |
| 3 Taumutu | 12 Lake Coleridge |
| 4 Jowers Road | 13 Dunsandel |
| 5 Lincoln | 14 Rolleston |
| 6 Claremont | 15 Tai Tapu |
| 7 Prebbleton | 16 Te Pirita |
| 8 Leeston | 17 Darfield (urban area) |
| 9 West Melton | |



*in order from most to least likely to be successful.



Considering low Nitrate water sources

The increasing levels of nitrates in water sources across the Canterbury plains has been an ongoing concern for Cantabrians.

Environment Canterbury is responsible for addressing Nitrate contamination in waterways and groundwater in Canterbury and it is working to address this issue, but notes that the rules it has introduced will take some years to have an effect on the nitrate levels in water sources.

In the meantime, as a Council, we look after our drinking water, including regularly testing to check that none of the chemicals in it reach the maximum amount allowed under the Drinking Water Standards.

We currently have five water sources where nitrate levels have reached half the maximum amounts allowed to still be safe to drink.

To make sure we are keeping our water safe we are proposing to investigate whether we can centralise some of our water on the plains to come from one low nitrate source. Having one source supplying these areas would also be cheaper in the long run.

We have budgeted \$5.3 million over the 10 years of this plan, to investigate the feasibility of this and do early design.



Potential requirement to Fluoridate

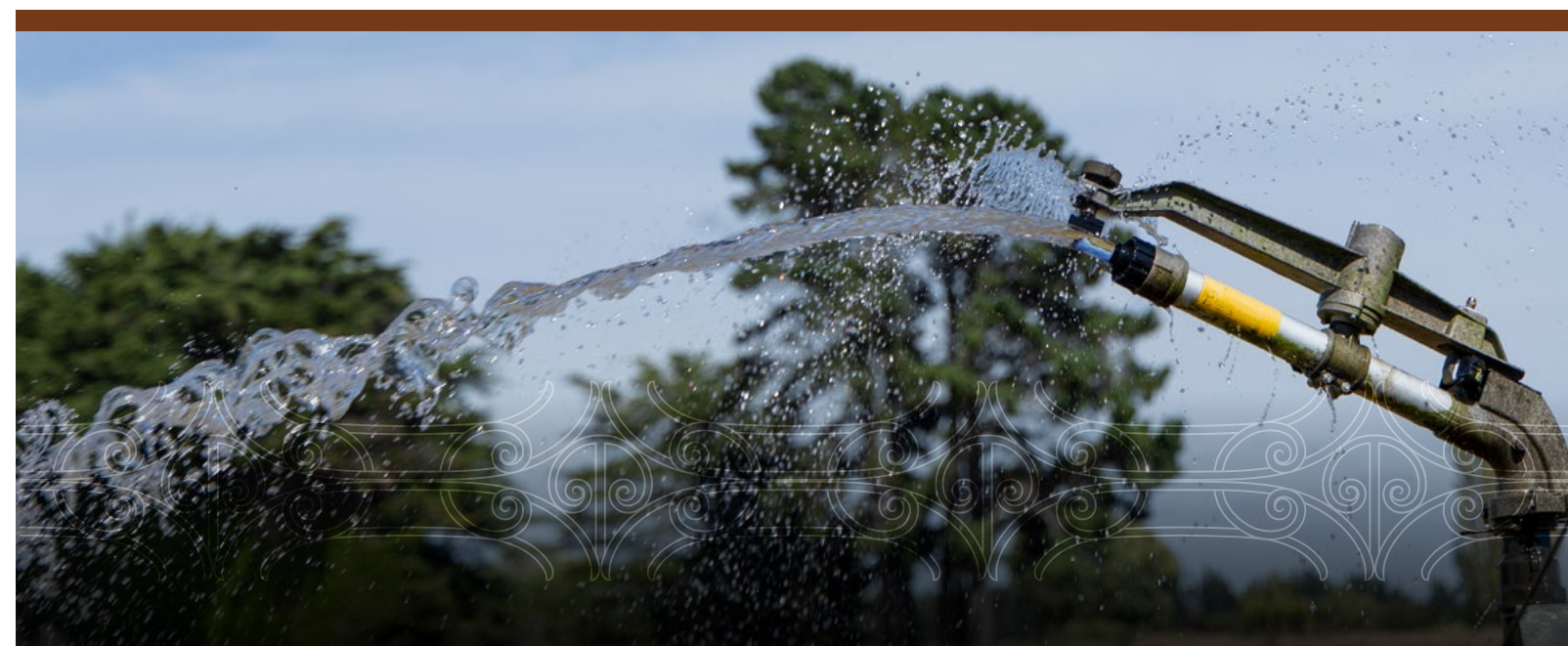
We do not currently add fluoride to our community drinking water supplies.

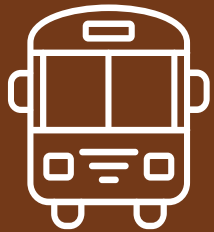
Under the Health Amendment Act 2021 the Director General of Health may direct Council to add fluoride to our supplies.

We have not received a direction to fluoridate and the information we have at this point is that Waikirikiri Selwyn is not being looked at yet for direction to fluoridate. If we are directed to fluoridate the Council will be asked to provide timeframe for implementation.

Because of this, we have not budgeted the cost to fluoridate our supplies in this plan.

If we are directed to fluoridate these costs will be calculated and included over the timeframe indicated for implementation and included in the relevant annual or long-term plans.





Transport

Better access to public transport and good infrastructure to provide a sustainable future for Selwyn were some of the important things you told us you wanted, when we began preparing our draft Long-Term Plan. We know that our local transport network is critical to keeping our district moving, and there are several transportation projects and issues Council is proposing to work through this Long-Term Plan:

- Maintenance and renewals funding
- NZTA Waka Kotahi Rolleston transport improvements
- Lincoln Town Centre upgrades
- Exploring new public transport services
- Walking and cycling improvements



Exploring new public transport services

You told us that more and frequent public transport services are important to you. To address this, we are proposing to investigate the cost and process for delivering public transport in addition to the Metro bus services Environment Canterbury provides.

Typically, regional councils (in our case, Environment Canterbury) are responsible for delivering public transport services, while local councils (including us) are responsible for providing public transport infrastructure such as bus stops, Park and Ride facilities, and bus shelters.

We don't yet know what the costs might be or what the services could look like, so we are proposing to spend \$75,000 preparing a business case with Environment Canterbury, to better understand what would be involved.



NZTA Waka Kotahi Rolleston transport improvements

In collaboration with NZTA Waka Kotahi, Council is working to improve connectivity, access, and safety around Rolleston, to meet the current and future needs.

NZTA Waka Kotahi is planning substantial upgrades along State Highway 1. This includes a roundabout at the Walkers/Dunns Road intersection, and a highway flyover to connect the Rolleston township with the industrial area.

We have budgeted \$19 million to carry out local roading upgrades that are needed to coordinate with the NZTA Waka Kotahi work.



Lincoln Town Centre upgrades

We are planning to progressively upgrade Lincoln's Gerald Street, from the Springs Road intersection to James Street.

This work forms part of the Lincoln Town Centre Master Plan, which was adopted in 2016. The upgrades would help ensure the town can meet the needs of its growing population, and create a more attractive town centre that encourages development and supports better walking and cycling links.

This work would include new carparks, cycle lanes and streetlights; reconstructed roading and footpaths; and undergrounding the overhead lines.

Improving walking and cycling access will allow more people to use these transport options, which is an important part of reducing climate impacts.

Originally, the upgrades were estimated to cost \$21.4 million and would be carried out between 2025 and 2035. Since those costings were developed in 2016, we now estimate the upgrades to be worth \$46 million to complete. We are proposing to complete the upgrades between 2024 and 2033.



Rural walking and cycling improvements

We know from your feedback that connecting Selwyn towns and supporting our outdoor character and environment are key issues for you and part of our well-beings.

There has been a long-standing ambition to develop a cycle trail through our district that connects Arthur's Pass to the east coast, and significant interest in a new cycle trail around Te Waihora Lake Ellesmere connecting to the existing Little River Rail Trail.

These would support the community outcomes and provide tourism opportunities.

Feasibility studies are currently underway for both trails, including funding options other than rates, which could include government, business and/or community group funding.

We will know more when these studies have been completed.



Maintenance and renewals funding

In this draft Long-Term Plan, we are focusing on maintaining our existing infrastructure to support our district's continued growth. As part of this, we are proposing to increase the funding required for our roading maintenance and renewal projects over the coming three years, so that we can meet the needs of our busier roading network and maintain levels of service for our community.

A budget of \$82.3 million across 2024-25, 2025-26 and 2026-27 is needed to do the work (which includes a new Whitecliffs bridge for Malvern). This is a \$27.1 million increase on the amount that was budgeted in the last three years. This increase has been driven by a combination of:



Regulatory changes



Aging infrastructure



Previous underbudgeting



Inflation



Growth

The amount that we would be responsible for funding will depend on the level of co-funding that might be available from NZTA Waka Kotahi: eligible transport projects are traditionally subsidised 51% by the agency. Changes to transport funding that have been signaled by Central Government, may impact this.

An additional \$3 million has also been budgeted to account for emergency works that might be needed due to climate change and extreme weather events. This will also help us catch up on road renewals.



Resource recovery and waste management

Our kerbside collection service picks up rubbish, recycling and organics from roughly 25,900 households throughout the district every year. Last year, the Government announced changes for organics collections, which will affect a number of our communities in the next three years.



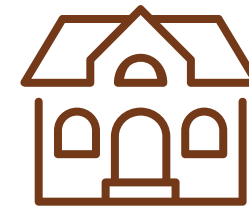
Compulsory organics kerbside collection

From 1 January 2027, homes in Darfield, Leeston, Lincoln, Prebbleton, Rolleston and West Melton will be required to have an organics kerbside collection bin – residents will no longer be able to opt in or out of the service.

From 2027 all local councils that have existing food waste processing facilities must provide a food scraps and garden waste collection in urban areas that have a population of more than 1,000 people, and where an organics processing facility is within 150km.

The cost of this service is expected to be \$190 per home, per year. Council will provide more information for affected residents closer to the time that the bins become compulsory. Those who already have the bin will not face additional costs.

The Government has changed the Waste Minimisation Act 2008. The law change is designed to reduce greenhouse gas emissions that are generated by organic waste in landfill. Currently, almost 13 million tonnes of waste ends up in New Zealand landfills, with food scraps making up 22 per cent of landfill emissions. The law change will help recover organic material so that it be used in other beneficial ways.



Property and Assets



Community Infrastructure Development Contributions

New residential and commercial developments place additional demand on our infrastructure such as our road network, community facilities and parks.

We charge development contributions to ensure developers pay a fair share of the cost to service this infrastructure. Revenue from these fees is used for new or upgraded infrastructure for transport, parks, sportsgrounds, drainage and stormwater systems.

We are proposing to add a new development contribution to provide for community facilities needed to serve new developments, from public toilets to community centres.



Council's Rolleston Office improvements

We are planning some upgrades to improve the entrance way and Council Chambers, add more office and meeting room space, and upgrade the car parking at our Rolleston offices including adding EV charging, to make the building better for you to use, prepare for growth, and lower our carbon emissions. We have budgeted \$3.7 million over two years for this work.



Strategic Investment Strategy

We are preparing a new investment strategy that will set out a plan for how the Council manages its investments and assets. The strategy will look at alternative options for generating income outside of rates, along with regular reassessment to ensure it is achieving and continuing to seek innovative ways to generate new income and pay off debt.



Planning further community facilities

Looking at growth and where we have community facilities at the moment, we are proposing to do further planning on three new or upgraded facilities:

- A new Prebbleton community facility
- A new community facility in South-West Rolleston
- Redevelop Rolleston Community Centre

We're planning to do further investigations on the likely costs of these facilities over the next three years, with a plan to build them between 2027-2034.

We will come back to you to have your say on the proposed costs and timings in a future annual plan or Long-Term Plan, once the costs and plans are further known.



Fees and charges

We are proposing a small rise in the fees and charges for LIMs and property information requests and introducing separate charging for applications relating to non-residential properties.

We currently charge less than our neighbouring councils for a Land Information Memorandum (LIM) report and for property information requests. These charges do not cover the cost of providing the services, which is topped up from rates income.

The proposed increases would ensure the cost of these services is covered by the user and bring in a small amount of additional revenue

The proposed cost increases are:

Residential

LIMs increase from \$250 to \$300

Property information requests increase from \$10 to \$35

Non-residential

LIMs \$450

Property information requests \$70

Putā noa i te takiwā

Across the district

In addition to the projects already mentioned in this document, we're planning a range of projects across the district. Here's a flavour of some of them. For more information see our Infrastructure Strategy at www.selwyn.govt.nz/ltp.



Big Decisions

- 1 Public transport upgrades and programmes
- 2 Waihora Whata Rau
- 3 Malvern Recreation and Sports Facility

Water Services

- 1 West Melton water supply capacity and network upgrades (2024 - 2026)
- 2 Springfield water supply treatment upgrades (2024 - 2026) and additional source (2030 - 2032)
- 3 Dunsandel water supply treatment plant upgrades, additional sources and storage (2024 - 2028)
- 4 Hororata water supply treatment upgrades, connection to additional sources and storage upgrades (2024 - 2030)
- 5 Castle Hill wastewater treatment upgrades (2024 - 2026)
- 6 Sheffield water supply additional storage (2026 - 2028)
- 7 Dalethorpe water supply additional supply and storage upgrade (2026 - 2031)

Community

- 1 Boundary Rd reserve development Lincoln (2024 - 2029)
- 2 Darfield Domain development (2032 - 2033)
- 3 Kakaha Park stage 2 (2024 - 2026)
- 4 Southbridge Park (2026 - 2028)
- 5 Kirwee Reserve Development (2024 - 2029)

Transportation

- 1 Charing Cross (Bealey Road, Telegraph Road, Wards Road) intersection upgrade (2024 - 2025)
- 2 Levi Road widening and Lowes Road/Levi Road/Lincoln Rolleston Road/Masefield Drive traffic signals (2024 - 2025)
- 3 Ellesmere Road Arterial Intersections Safety Upgrade (2025 - 2026)
- 4 Springs Road upgrades including Hamptons Road roundabout, Tosswill Road and Gerald Street traffic signals and university shared pathway (2024 - 2029)
- 5 Coaltrack Road seal extension (2033 - 2034)

Kaupapa Here Policies

Changes to Significance and Engagement Policy

The Council is proposing to make changes to its Significance and Engagement Policy focused on improving clarity on how to apply the policy to decision-making. These include changes to format and structure, a revised set of assessment criteria, mana whenua engagement and the assessment process for deciding appropriate consultation or engagement.

All councils are required by the Local Government Act 2002 to adopt a Significance and Engagement Policy, which must set out how they determine the significance of proposals and decisions relating to issues, assets and other matters, and how they will engage and consult with communities on significant matters.

A summary of the updated policy will be included in the LTP.

Changes to Financial Policies

Changes to Revenue and Financing Policy

The Council is updating this policy to include reference to the Te Ture Whenua Act 1993 following amendments which occurred to legislation in 2021 relating to the rating of Māori freehold land. Other changes include revising the capped rate uplift, revising its rating structure (targeted and general rates) and including a provision for an annual CPI uplift.

All councils are required by the Local Government Act 2002 to adopt a Revenue and Financing Policy and include this within their LTP.



Changes to Development Contributions Policy

The Council is proposing to make changes to its Development Contributions Policy, which was adopted with changes in June 2021 as part of the 2021-2031 Long-Term Plan.

The changes proposed include the addition of a new development contribution to provide for community facilities to meet the cost of new community infrastructure required because of growth; as well as changes to align the policy to the proposed community outcomes and more general updates to be more consistent and clear, allowing more accurate and fair application of the policy.

Rates Remission and Rates Postponement policies

The Council is updating these to reflect new legislation by moving all references regarding the rating of Māori free-hold land to a new Rating of Māori Freehold Land Policy.

Consideration is being given to how Council addresses issues around ratepayers who have second dwellings occupied by family members and how Council addresses rate increases from proposed developments.

Climate change policy

The Council's first Climate Change policy was adopted in 2020. It commits the Council to make climate change mitigation and adaptation a core component of its planning and decision-making. The policy includes a regular review process to make sure it is up to date with this changing area. The policy is currently under review and will be available to view shortly. For more information on our climate change work please visit selwyn.govt.nz/climatechange.

Māori contribution to Council decision-making policy

The Council is working on this policy, to clarify the processes and ensure mana whenua and iwi Māori are included at all stages of the council decision alongside other relevant groups. A draft of this policy is available at www.selwyn.govt.nz/ltp

Rating of Māori Free-hold Land Policy

Recent amendments to the Local Government Act 2002 and Local Government (Rating) Act 2002 by the Local Government (Rating of Whenua Māori) Amendment Act 2021 resulted in changes to how Māori freehold land is rated.

This policy will replace content on Māori free-hold land in existing rates policies.

A draft of the policy has been developed based on similar policies from councils in the South Island which have a similar, or comparable amount, of Māori free-hold land to Waikirikiriri Selwyn.

Mōhiohio ahumoni

Financial information

Introduction

The financial strategy guides the way the Council makes decisions over income, expenditure, borrowing and investments. It helps explain how we plan to balance the books and summarises the implications of these plans for ratepayers. In doing so it links the Council's decisions on what services to provide with how they will be paid for. This section provides a summary of the strategy, which can be seen in full in the supporting documentation at www.selwyn.govt.nz/ltp.

In developing the Long-Term Plan we aim to remain in a strong financial position and be fair in deciding the amount current and future ratepayers, customers and land developers pay for services they receive.

Your feedback in 2023 was clear in an ambitious and exciting vision for Waikirikiri Selwyn and an openness to increased rates to see that happen.

Rates levels and limit

The Council is forecasting average rate increases per ratepayer of 8.5% per year over the next 10 years, with the majority of the increase occurring in years 1-3. Legislation requires councils to set a limit on rate increases. We have set a limit that the average rate increase per ratepayer will not exceed 16% in the first four years of the plan and 10% for the remaining six years.

These are average increases per ratepayer, and the actual increase for individual ratepayer may exceed these amounts. The forecast average rate increase per ratepayer and the average rates per ratepayer over the next 10 years are shown in the chart below.

Our focus for the Long-Term Plan has been in delivering on essentials and supporting growth – aiming to keep the things you identified as already being great in Waikirikiri Selwyn and deliver on the key things you said mattered to you.

The Council continues to be in a sound financial position after a decade of rapid population and business growth. Although this growth is positive for the district, and results in an increase in the number of ratepayers, it does put increasing pressure on our cost to deliver services particularly water and wastewater systems, roads and community facilities.

This increased demand on services along with rising costs from inflation mean it's costing more to provide the services we already offer. This means delivering on this plan will require increases in both rates and borrowing over the next 10 years.

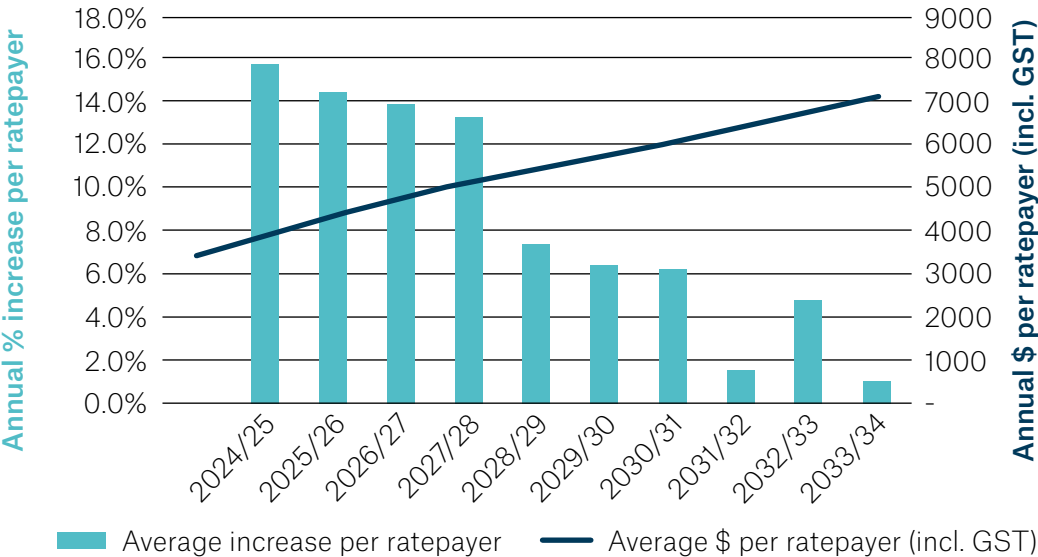
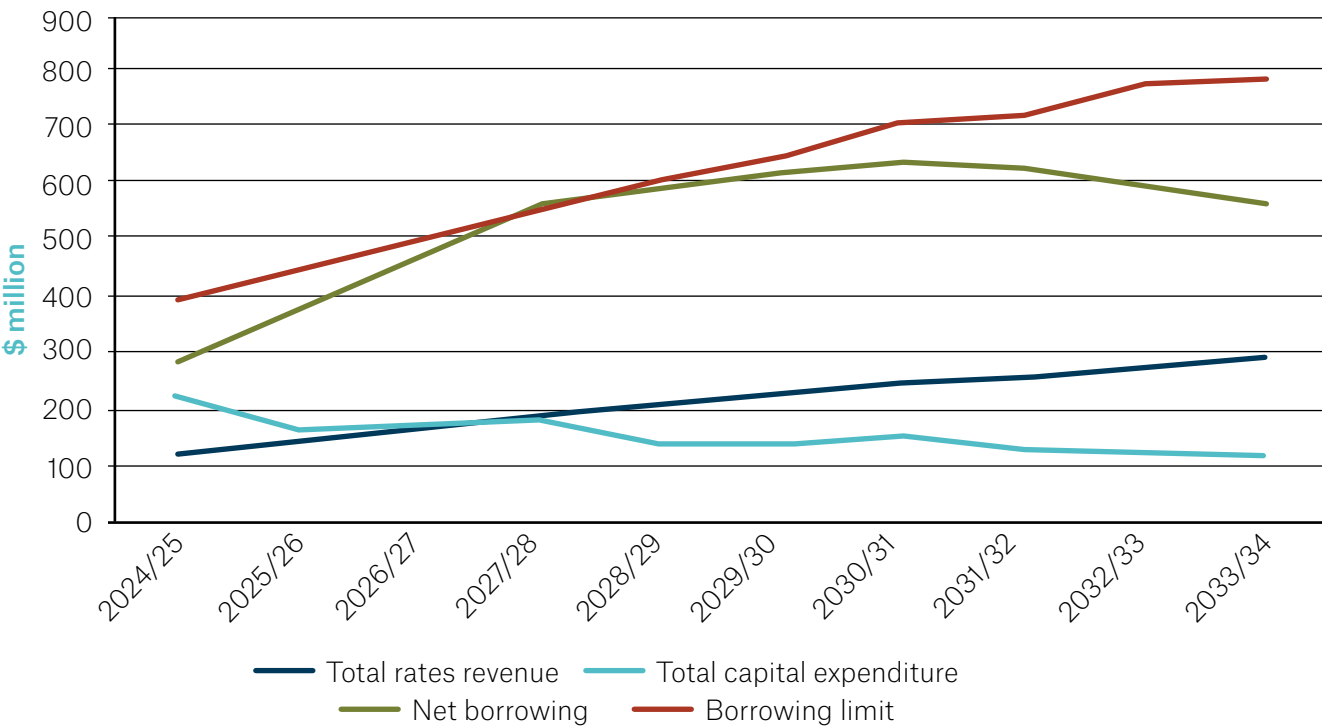
Borrowing

Net borrowing is forecast to increase from around \$155 million in July 2024 to a peak of around \$634 million over the period of the plan. The additional borrowing will be used to help fund major capital projects outlined in this plan. At this level, borrowing will be equivalent to around 220% of the Council's annual revenue. We are satisfied that the forecast level of borrowing is affordable and will not overburden future ratepayers. Much of the borrowing is funded by development contributions from land developers and lease income from the Council's commercial properties.

The Council will lift its internally set borrowing limit from the current 160% of revenue to 220% of revenue to allow for the increased capital expenditure. This increased internal borrowing limit is within the external limits set by the Local Government Funding Agency.

Our financial strategy is illustrated in the chart below. It shows forecast rates revenue, capital expenditure and net borrowing over the next 10 years. The chart shows that borrowing will increase throughout the period to reflect the increase in borrowing limit set by Council.

Summary Financial Strategy 2024-34



Revenue, expenditure and net assets

The forecast levels of revenue, operating expenditure, annual surplus and net assets for the period of this plan are shown below. The surpluses are due to vested assets revenue that reflects the value of assets received from land developers. This revenue is in the form of physical assets (for example, roads, water pipes and reserves) and because it is not in the form of cash, cannot be used to pay for services or to reduce rates.

	2022/23	2023/24	2024/25	2025/26	2026/27
	Annual Report	Annual Plan	LTP	LTP	LTP
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Rates	85,322	94,074	115,836	136,708	160,183
Development Contributions	20,410	9,259	27,776	28,667	29,265
Subsidies and Grants	13,338	24,210	26,725	27,710	29,322
Vested Assets	38,569	37,390	23,195	27,011	22,809
Other Revenue	41,049	34,594	38,659	37,692	38,295
Total Revenue	198,688	199,527	232,191	257,788	279,874
Total Operating Expenditure	165,860	177,427	220,999	231,099	242,579
Surplus/(deficit)	32,828	22,100	11,192	26,689	37,295
Net Assets	2,725,358	2,724,889	3,009,934	3,052,874	3,332,100

Conclusion

The Council’s financial policies aim to be prudent and fair to current and future ratepayers. Current ratepayers pay for the services they enjoy, including a contribution to the cost of replacing the infrastructure they use. The cost of expanding our infrastructure to allow for new residents is partly paid for by developers. All ratepayers, current and future, pay for the costs involved in improving the quality of services. This approach will maintain the Council’s healthy financial position over the next 10 years and provide a sound base for maintaining the well-being of current and future generations.

10 year funding overview

Area of Spend	Capital Spend \$m	Operating Spend \$m	% Funded from Rates	% Funded from Other	Rates Spend per \$1
Community Facilities and Services	224	501	73%	27%	0.27
Democracy	-	38	100%	0%	0.02
Development and Growth	-	38	39%	61%	0.05
Solid Waste Management	14	255	69%	31%	0.09
Transportation	621	248	56%	44%	0.20
5 Water Services	589	247	79%	21%	0.36

Rating examples

The table below shows the proposed changes to annual rates for a sample of typical properties for the 2024/25 year compared with the current year. It also shows the forecast annual changes for the 2025/26 and 2026/27 years, plus the average annual percentage change over the coming 10 years. These are changes for typical properties and the changes for individual properties will vary.

Residential	Capital Value	2023/24	2024/25	2024/25	2025/26	2025/26	2026/27	2026/27	10 Year Average
	\$	\$	\$	%	\$	%	\$	%	%
Residential with sewerage	825,000	3,552	4,105	15.6%	4,694	14.4%	5,341	13.8%	8.3%
Residential without sewerage	825,000	2,942	3,403	15.6%	3,887	14.2%	4,413	13.5%	8.2%
Lifestyle without water or sewerage	840,000	1,964	2,285	16.3%	2,601	13.8%	2,948	13.4%	8.5%
Residential with sewerage	1,170,000	3,834	4,443	15.9%	5,090	14.6%	5,804	14.0%	8.6%
Residential without sewerage	1,170,000	3,224	3,741	16%	4,283	14.5%	4,876	13.8%	8.5%

Rural	Capital Value	2023/24	2024/25	2024/25	2025/26	2025/26	2026/27	2026/27	10 Year Average
	\$	\$	\$	%	\$	%	\$	%	%
Rural with water races and with 3.5 water units	11,300,000	15,161	17,758	171%	20,453	15.2%	23,534	15.1%	9.7%
Rural without water races or water units	4,255,000	5,047	5,929	17.5%	6,820	15%	7,841	15%	10%
Rural without water races and with 11 water units	4,470,000	7,481	8,993	20.2%	10,735	19.4%	12,803	19.3%	11.3%

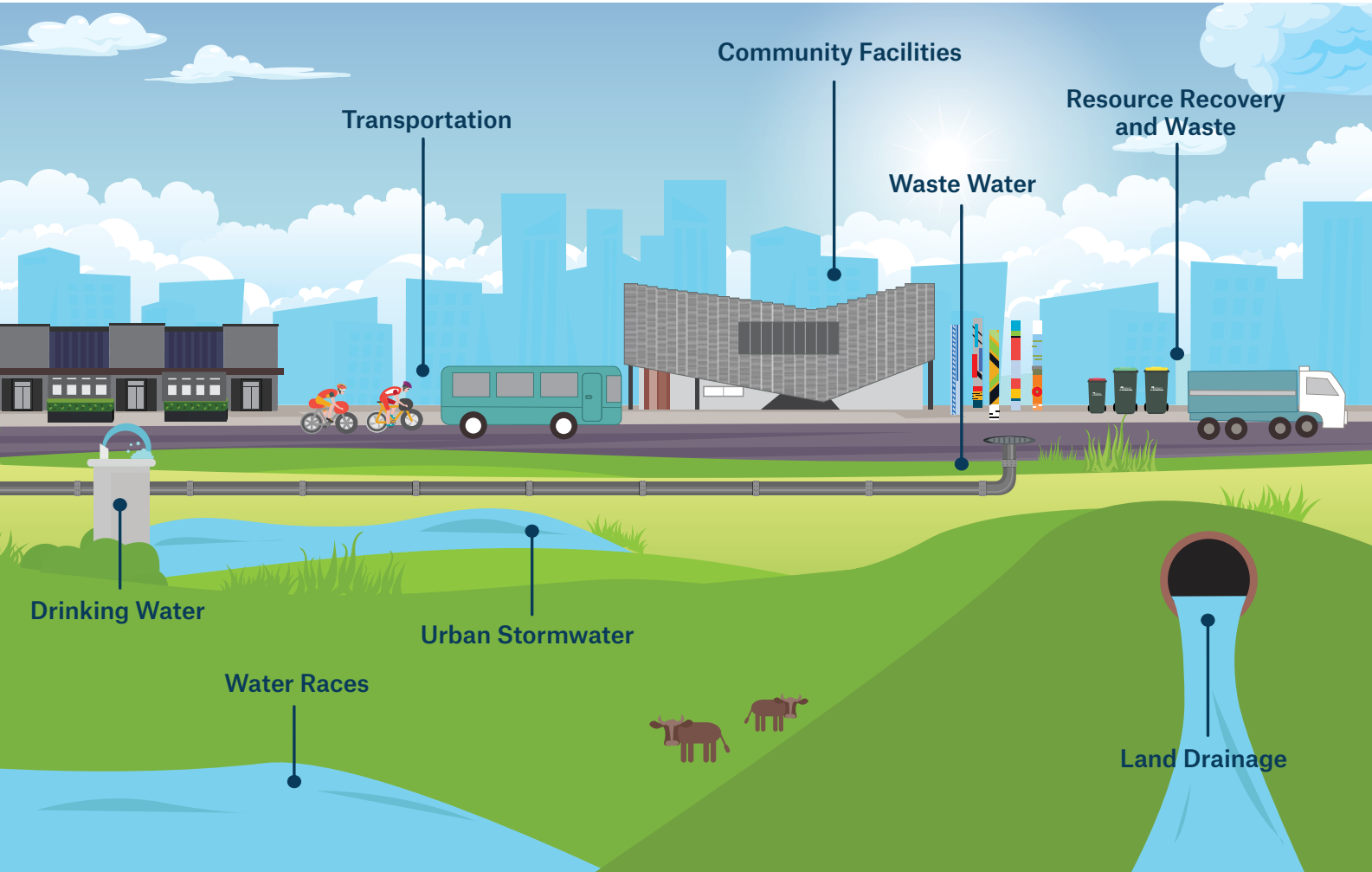
Commercial	Capital Value	2023/24	2024/25	2024/25	2025/26	2025/26	2026/27	2026/27	10 Year Average
	\$	\$	\$	%	\$	%	\$	%	%
Commercial with low water consumption	4,590,000	5,702	6,608	15.9%	7,731	17.0%	9,025	16.7%	10.6%

Rautaki Tūāhaka Infrastructure Strategy

Our Infrastructure Strategy highlights the significant infrastructure issues and challenges we think we’re going to face in managing our infrastructure over the next 30 years. It identifies options of how we might address these, and the implications of those options.

This is our fourth Infrastructure Strategy. It has been prepared from our 2024 – 2034 LTP and Asset/Activity Management Plans. The issues discussed reflect our current operating environment and the challenges we expect to face in the next thirty years. This strategy includes core infrastructure activities of Council:

The full strategy is available to view on Council’s website. Asset/Activity Management Plans for each of these activities are also available on our website.



Priorities for 2024-2054

The focus of our 2021 infrastructure strategy was on catering for growth and addressing increasing community expectations. These continue to be a major part of our strategic focus, with the emerging pressures of ensuring that renewals of existing assets are supported, particularly where previous assets that were built as part of new growth are coming to the end of their useful lives at a similar time.

In this infrastructure strategy, we acknowledge the need to make development more sustainable, to ensure ongoing community wellbeing, mitigate negative effects on the climate and our environment, and enhance the resilience of communities and the infrastructure that supports them.

We will ensure that our infrastructure is well maintained, meets the needs of today’s community, and caters for growth in a sustainable manner by:



Managing what we have while planning for the future



Balancing funding and resource constraints



Managing change: responding to legislative reform



Responding to risk, sustainability and climate change

Our Infrastructure Strategy provides an overview of the most likely scenario for managing our infrastructure, in response to these challenges.

Asset and service management strategy

The Council’s Asset and Service Management Strategy is to:

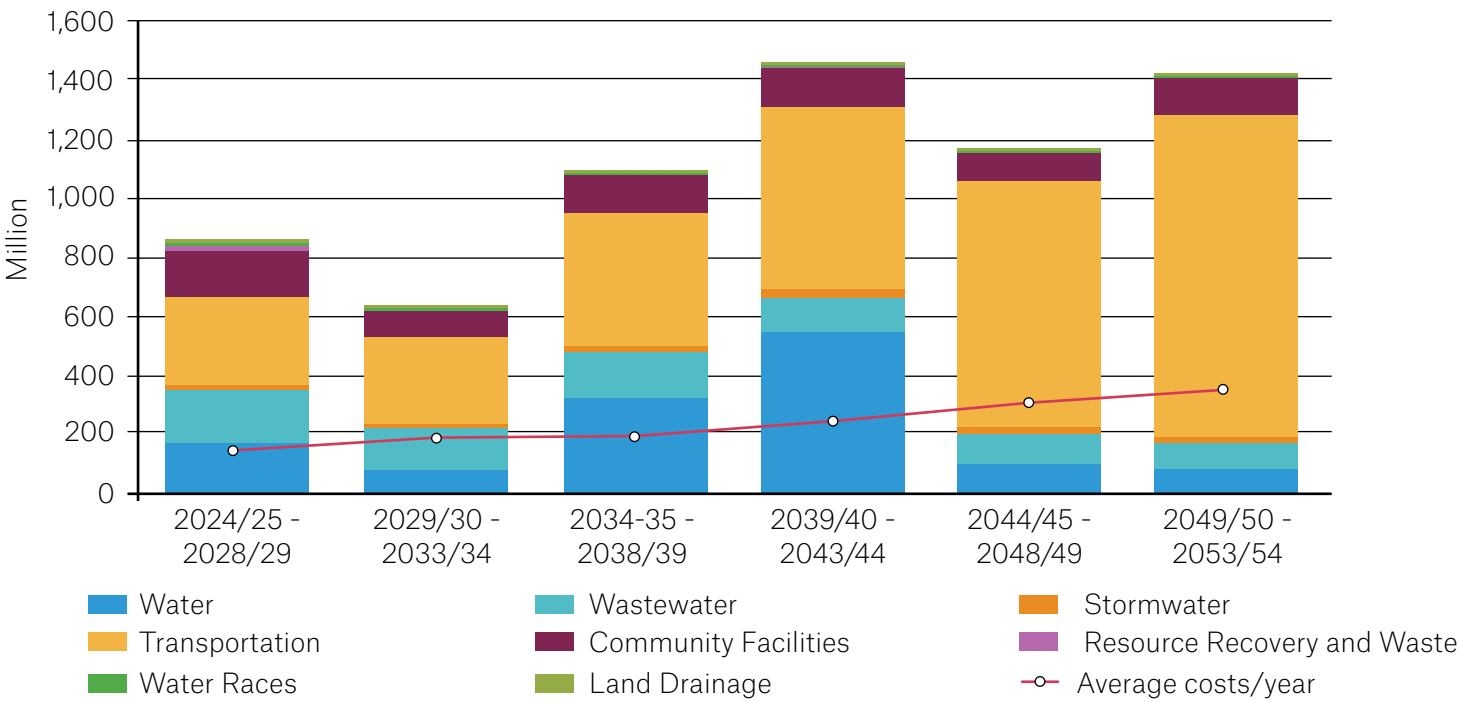
- maintain the existing networks (including routine renewals)
- implement upgrades required to meet legislative and regulatory compliance
- undertake asset renewals through coordinated programmes
- consider the level of demand for services and plan infrastructure response accordingly
- ensure vested assets are appropriate and of the standard required.

This approach recognises that Selwyn’s network assets are relatively new, but that we are preparing for increasing maintenance and renewals, particularly as assets come to the end of our useful lives.

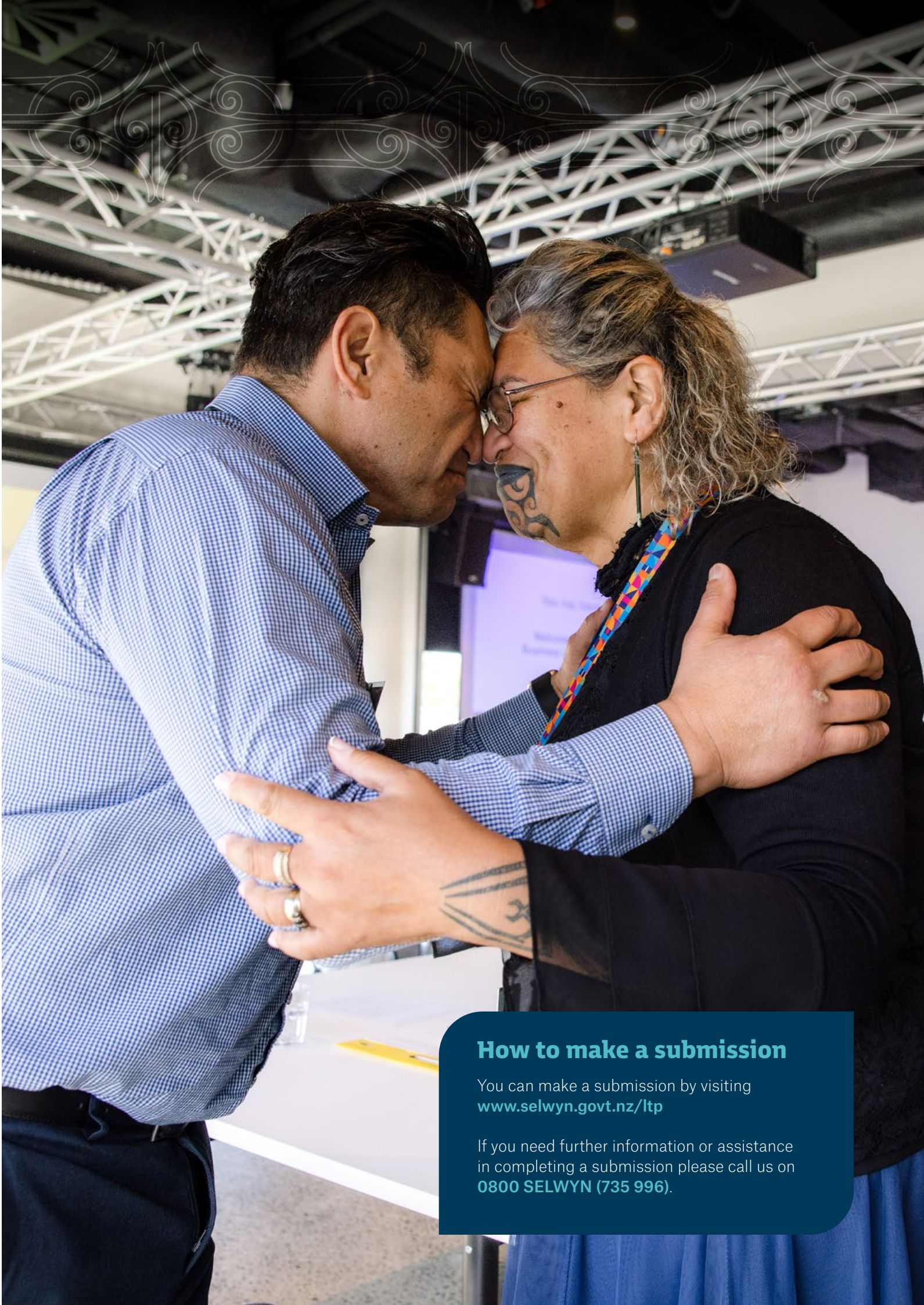
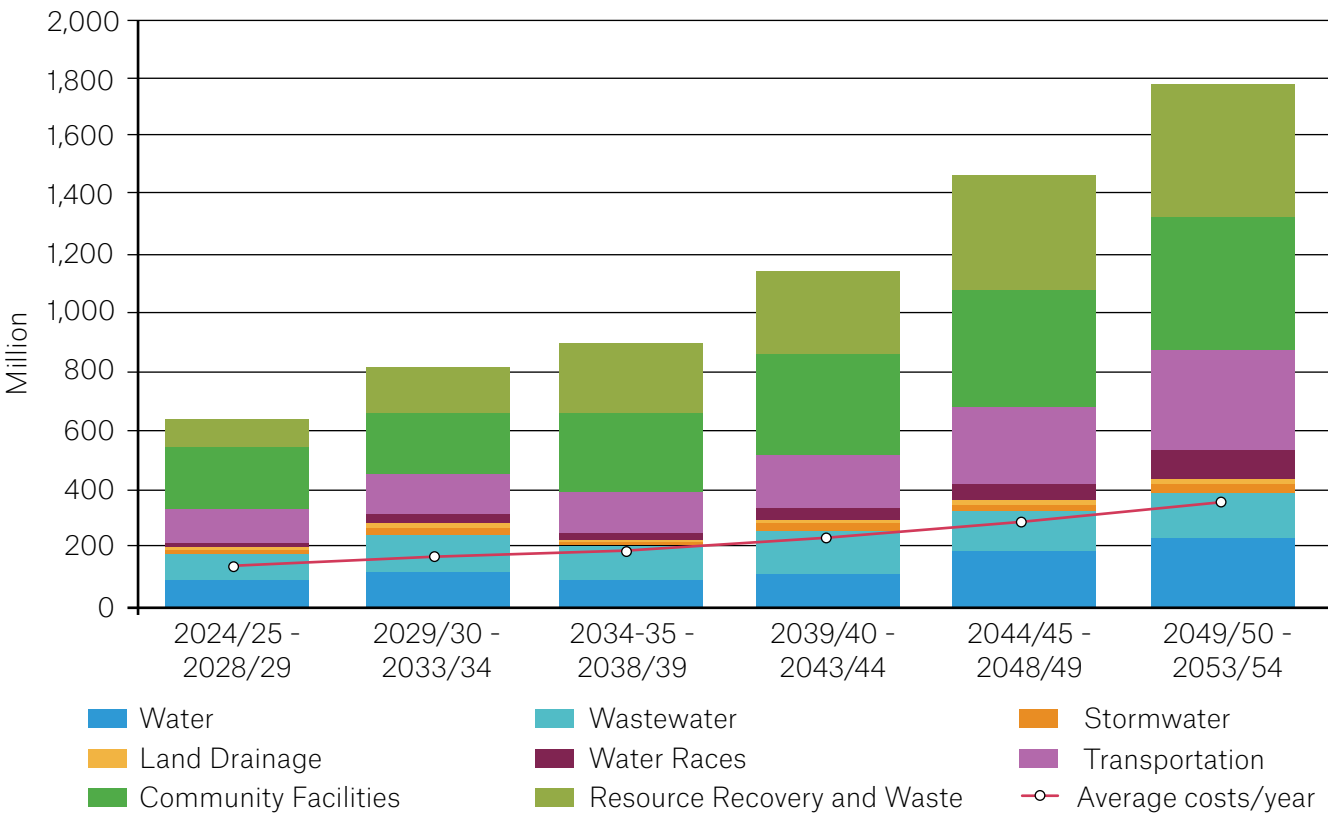
The performance of assets is generally satisfactory, and our priority is to maintain these so that service to the community is not compromised. Monitoring the condition and performance of assets remains important while the emphasis is on responding to growth, to ensure that assets are not deteriorating prematurely, and renewal plans remain appropriate.

Expenditure forecasts

The following expenditure forecasts provide an indication of spending across our infrastructure activities in the next 30 years. These budgets include our preferred options for significant capital expenditure, aligning with our Long-Term Plan budgets. The forecasts for the first three years are the most detailed, while those in years four to ten are a reasonable outline of the most likely scenario which will be reviewed in future Long-Term Plan periods. The forecasts beyond year 10 are indicative estimates and will be developed further as more information becomes available.



Infrastructure Operating Expenditure



How to make a submission

You can make a submission by visiting www.selwyn.govt.nz/ltp

If you need further information or assistance in completing a submission please call us on **0800 SELWYN (735 996)**.

